

Financial Statements

Year End March 31, 2023



Dilico

Anishinabek Family Care

Honouring Our
Journey



DILICO ANISHINABEK FAMILY CARE

FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2023

DILICO ANISHINABEK FAMILY CARE
MARCH 31, 2023

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Independent Auditor's Report

To the Board of Directors and Members of
Dilico Anishinabek Family Care

Opinion

We have audited the financial statements of Dilico Anishinabek Family Care ("Dilico"), which comprise the statement of financial position as at March 31, 2023, and the statements of combined operations, fundraising operations, OCBe operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dilico Anishinabek Family Care as at March 31, 2023, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Dilico in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was conducted for the purposes of forming an opinion on the basic financial statements of Dilico Anishinabek Family Care taken as a whole. The supplementary schedules contained in the financial statements are presented for the purpose of additional analysis and are not part of the basic financial statements. Such supplementary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Dilico's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate Dilico or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Dilico's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dilico's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Dilico's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Dilico to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Thunder Bay, Canada
August 9, 2023

Chartered Professional Accountants
Licensed Public Accountants

STATEMENT OF FINANCIAL POSITION

As at	March 31, 2023	March 31, 2022
	\$	\$
ASSETS		
Current		
Cash and cash equivalents [note 3]	18,753,535	20,335,848
Restricted cash and investments [note 5]	8,656,024	7,953,866
Accounts and contributions receivable [note 4]	6,099,195	3,543,385
Prepaid expenses	1,238,238	1,002,713
	34,746,992	32,835,812
Capital, net [note 6]	7,391,910	5,609,214
	42,138,902	38,445,026
LIABILITIES		
Current		
Accounts payable and accrued liabilities [note 7]	12,436,767	11,877,737
Deferred contributions [note 8]	16,553,700	15,654,028
Current portion of long-term debt [note 9]	79,500	79,500
	29,069,967	27,611,265
Long-term		
Long-term debt [note 9]	584,414	674,125
Universal Child Care Benefits and RESP's held for others [note 10]	6,904,001	6,469,139
	7,488,415	7,143,264
NET ASSETS		
Investment in capital assets	6,224,148	4,351,741
Unrestricted deficit	(755,974)	(755,974)
Restricted	112,346	94,730
	5,580,520	3,690,498
	42,138,902	38,445,026

See accompanying notes to the financial statements.

Commitments [note 13]

Contingent liabilities [note 14]

Economic dependence [note 16]

Approved on behalf of the Board



Director



Director

DILICO ANISHINABEK FAMILY CARE

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COMBINED STATEMENT OF OPERATIONS

Year ended March 31	2023	2022
	\$	\$
REVENUES		
Province of Ontario		
Ministry of Children, Community and Social Services	33,404,426	33,099,001
Ministry of Health and Long-Term Care	17,138,945	14,917,849
	50,543,371	48,016,850
Government of Canada		
Indigenous Services Canada	13,171,022	11,034,819
	13,171,022	11,034,819
Children's Special Allowance	1,578,394	1,598,626
Other	7,203,341	7,335,394
	8,781,735	8,934,020
	72,496,128	67,985,689
EXPENDITURES		
Amortization of capital assets	1,279,888	1,925,054
Salaries	33,206,590	30,569,427
Benefits	8,611,995	7,968,076
Interest on long-term debt	40,968	38,508
Travel	2,238,492	1,731,292
Training	365,655	174,792
Purchased services	1,891,136	1,360,576
Office and administration	1,549,556	1,794,253
Program	21,439,441	21,384,186
	70,623,721	66,946,164
EXCESS OF REVENUES OVER EXPENDITURES	1,872,407	1,039,525

See accompanying notes to the financial statements.

STATEMENT OF FUNDRAISING OPERATIONS

Year ended March 31	2023	2022
	\$	\$
REVENUES		
Donations	14,345	14,222
Interest	3,271	489
	17,616	14,711
EXPENDITURES		
Gifts to children and others	-	-
	-	-
EXCESS OF REVENUES OVER EXPENDITURES	17,616	14,711

See accompanying notes to the financial statements.

STATEMENT OF OCBe OPERATIONS

Year ended March 31	2023	2022
	\$	\$
REVENUES		
Ministry of Children, Community and Social Services	250,473	176,021
	250,473	176,021
EXPENDITURES		
Higher educational achievement	47,934	20,290
Higher degree of resiliency, social skills and relationship development	114,512	103,751
Smoother transition to adulthood	13,714	5,183
Savings paid directly to youth	74,313	46,797
	250,473	176,021
EXCESS OF REVENUES OVER EXPENDITURES	-	-

See accompanying notes to the financial statements.

STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31				2023	2022
	Investment in Capital Assets	Unrestricted (Deficit)	Restricted	Total	Total
	\$ [note 12]	\$	\$	\$	\$
Balance at beginning of year	4,351,741	(755,974)	94,730	3,690,497	2,636,261
Excess (shortfall) of revenues over expenditures	(1,279,888)	3,152,295	17,616	1,890,023	1,054,237
Investment in capital assets	3,152,295	(3,152,295)	-	-	-
BALANCE AT END OF YEAR	6,224,148	(755,974)	112,346	5,580,520	3,690,498

See accompanying notes to the financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31	2023	2022
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from funding agencies	63,386,175	59,256,508
Cash paid for salaries, wages and benefits	(41,835,472)	(38,135,689)
Cash paid for goods and services	(27,143,887)	(26,623,470)
	(5,593,184)	(5,502,651)
Other revenues received	7,471,430	7,526,126
Interest paid on long-term debt	(40,968)	(38,508)
Net cash provided by operating activities	1,837,278	1,984,967
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase in liability held in trust	434,862	371,700
Principal reduction of long-term debt	(89,711)	(85,095)
Net cash provided by financing activities	345,151	286,605
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of capital assets	(3,062,584)	(2,879,484)
Net cash used for capital activities	(3,062,584)	(2,879,484)
DECREASE IN CASH AND CASH EQUIVALENTS	(880,155)	(607,912)
Cash and cash equivalents at beginning of year	28,289,714	28,897,626
CASH AND CASH EQUIVALENTS AT END OF YEAR	27,409,559	28,289,714
REPRESENTED BY:		
Cash and cash equivalents	18,753,535	20,335,848
Restricted cash and investments	8,656,024	7,953,866
	27,409,559	28,289,714

See accompanying notes to the financial statements.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIESAdoption of Accounting Policy

Effective April 1, 2022, the Organization adopted new Public Sector Accounting Standard PS 3280 – Asset Retirement Obligations. The new accounting standard Provides guidance on the reporting of legal obligations associated with the retirement of certain tangible capital assets.

The adoption of the new standard did not have a significant impact on the Organization’s financial statements.

Description of Organization

Dilico Anishinabek Family Care (“Dilico” or “Organization”) is an Organization operating in Northwestern Ontario which provides child welfare, treatment and health programs. It was incorporated under the Ontario Corporations Act as a not-for-profit Organization without share capital. Dilico was granted tax exempt status as a registered charity under the Income Tax Act effective April 1, 1998.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board (“PSAB for Government NPOs”).

Cash and Cash Equivalents

Cash includes cash on hand, deposits at call with a bank, and term deposits.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized.

Contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

Capital Assets

Capital assets are recorded at cost and are being amortized over their estimated useful lives on a straight-line basis commencing in the year of addition up to and excluding the year of disposal. The cost of major replacements and improvements to capital assets are capitalized and the cost of maintenance and repairs are expensed when incurred. Amortization is provided for using the following annual rates:

Automotive	-	straight line
Buildings	-	straight line
Computer equipment	-	straight line
Leasehold improvements	-	straight line
Mobile home	-	straight line
Furniture and fixtures	-	straight line

Financial Instruments

The Organization classifies its financial instruments as either fair value or amortized cost. The Organization's accounting policy for each category is as follows:

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES (continued)*Fair Value*

This category includes cash and cash equivalents and restricted cash and investments.

These instruments are carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations. Changes in fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operation. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations

Amortized Cost

This category includes loans, receivables and other liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The Organization has classified accounts and contributions receivable, accounts payable and accrued liabilities, liability held for others and long-term debt as receivables, other liabilities and loans respectively.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include the determination of balances payable to or receivable from funding agencies, amortization of capital assets and allocations of administrative expenses.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES (continued)Allocation of Administration

The Organization provides Child Welfare, Treatment and Health services. The cost of each service include the costs of personnel, purchased services, program expenses and other expenses that are directly related to providing the service. The Organization also incurs a number of general support expenses that are common to the administration of the Organization and to each of its services.

The Organization allocates certain of its administration expenses by identifying the appropriate basis of allocating each component expenses, and applies that basis consistently each year. Administration expenses are allocated proportionately using the same percentage as the revenues to expenditure of the service to the maximum allowed by the funding body.

2. FINANCIAL INSTRUMENT CLASSIFICATION

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2023		
	Fair Value	Amortized cost	Total
	\$	\$	\$
Cash and cash equivalents	18,753,535	-	18,753,535
Restricted cash and investments	8,656,024	-	8,656,024
Accounts and contributions receivable	-	6,099,195	6,099,195
Accounts payable accrued liabilities	-	12,436,768	12,436,768
Long-term debt	-	663,914	663,914
Liability held for others	-	6,904,001	6,904,001

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2023			
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash and cash equivalents	18,753,535	-	-	18,753,535
Restricted cash and investments	8,656,024	-	-	8,656,024
	<u>27,409,559</u>	-	-	<u>27,409,559</u>

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2023 and 2022. There were also no transfers in or out of Level 3.

3. CASH AND CASH EQUIVALENTS

The Organization has an operating line of credit of \$1,000,000, at the bank's prime rate less one quarter of one percent, secured by a general security agreement and assignment of fire insurance proceeds. At March 31, 2023, the entire amount remained unused.

	March 31,	
	2023	2022
	\$	\$
Cash	18,753,535	20,335,848
Term deposits	-	-
	<u>18,753,535</u>	<u>20,335,848</u>

4. ACCOUNTS AND CONTRIBUTIONS RECEIVABLE

	March 31,	
	2023	2022
	\$	\$
Government of Canada	981,938	986,698
Province of Ontario	2,346,248	75,533
Sundry	2,771,009	2,481,154
	<u>6,099,195</u>	<u>3,543,385</u>

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

5. RESTRICTED CASH AND INVESTMENTS

	March 31,	
	2023	2022
	\$	\$
Fundraising	112,346	94,730
Trust	-	36
Registered Education Savings Plans (RESP)	6,897,421	6,469,139
Ontario Child Benefit equivalent (OCBe)	1,646,257	1,389,961
	<u>8,656,024</u>	<u>7,953,866</u>

Restricted cash cannot be used for current operating purposes. In particular, fundraising and trust cash consists of cash to be used for specified purposes. RESP funds are to be used to provide children with assistance towards postsecondary education. The RESP funds consist of mutual funds and guaranteed investment certificates bearing interest rates between 0.60% and 4.75%, maturing between April 4, 2023 and Dec 31, 2023. OCBe funds are to be used to provide children and youth in care with funds towards recreational, cultural and social activities.

6. CAPITAL ASSETS

	March 31,			March 31,
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
	\$	\$	\$	\$
Automotive	1,414,304	952,971	461,333	450,404
Buildings	3,378,597	1,847,155	1,531,442	1,652,677
Computer equipment	5,518,017	4,904,425	610,592	690,953
Leasehold improvements	9,638,612	5,892,575	3,746,037	1,920,968
Mobile home	64,650	64,650	-	-
Furniture and fixtures	3,632,687	2,965,904	666,783	518,491
	<u>23,646,868</u>	<u>16,630,679</u>	<u>7,016,189</u>	<u>5,233,493</u>
Land	375,721	-	375,721	375,721
	<u>24,022,589</u>	<u>16,630,679</u>	<u>7,391,910</u>	<u>5,609,214</u>

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	March 31,	
	2023	2022
	\$	\$
Trade and program	7,976,017	7,949,673
Province of Ontario	2,771,693	2,265,104
Government of Canada	301,807	301,207
Wages and benefits	1,399,915	1,416,802
Government remittances	(12,664)	(55,649)
	<u>12,436,768</u>	<u>11,877,737</u>

8. DEFERRED CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statements of operations.

Deferred contributions are restricted funds received that are related to expenditures of subsequent years. The deferred contribution balances are as follows:

	March 31,	
	2023	2022
	\$	\$
Beginning balance	15,654,028	15,888,527
Amounts received in year for future expenditure	4,387,242	2,337,965
Amount recognized as revenue in the year	(3,487,570)	(2,572,464)
Ending Balance	<u>16,553,700</u>	<u>15,654,028</u>

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

9. LONG-TERM DEBT

	March 31,	
	2023	2022
	\$	\$
TD Canada Trust mortgage, repayable at \$2,619 per month including interest at 4.99%, secured by building with a net book value of \$92,232 and guaranteed by Department of Indian Affairs, Ministry of Northern Development and Mines, and Fort William First Nation. Due June 2024.	260,333	278,083
Community Trust Mortgage, repayable at \$8,046 per month including interest at 6.672%, secured by land and building. Due December 2025.	392,929	461,161
Canada Mortgage and Housing, repayable at \$391 per month including interest at 8%, secured by land and building. Due September 2025.	10,652	14,381
	663,914	753,625
Current portion	(79,500)	(79,500)
	584,414	674,125

Principal due on debt is summarized as follows:

	\$
2024	89,500
2025	94,410
2026	99,075
2027	100,830
Thereafter	280,099

10. CANADA CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS

The Ministry of Children and Youth Services has requested that any amounts equivalent to the old Universal Child Care Benefit amount (which effective July 1, 2016 was combined with the old Canada Child Tax Benefit to make the Canada Tax Benefit) received by the Organization from the Canada Revenue Agency on behalf of children up to the age of eighteen, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2023, \$6,904,001 (2022 - \$6,469,139) was being held in either RESP's or cash until the RESP is established.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

11. ONTARIO CHILD BENEFIT EQUIVALENT FUND

In June 2009, the Ministry of Youth Services announced new funding equivalent to the Ontario Child Benefit (OCBe) to provide opportunities for all children and youth in care, up to 17 years of age to participate in recreational, educational, cultural and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included in the Statement of OCBe Operations. As at March 31, 2023, \$1,646,257 (2022 - \$1,389,961) was being held in restricted cash for future OCBe use.

12. INVESTMENT IN CAPITAL ASSETS

a) Investment in capital assets is calculated as follows:

	March 31,	
	2023	2022
	\$	\$
Capital assets at net book value	7,391,910	5,609,214
Amounts financed by -		
Long-term debt	(584,414)	(674,125)
Current portion of long-term debt	(79,500)	(79,500)
	<u>6,727,996</u>	<u>4,855,589</u>

b) Change in net assets invested capital assets is calculated as follow:

	March 31,	
	2023	2022
	\$	\$
Shortfall of revenues over expenditure		
Amortization of capital assets	(1,279,888)	(1,925,054)
	<u>(1,279,888)</u>	<u>(1,925,054)</u>
Net change in capital assets		
Purchase of capital assets	3,062,584	2,879,484
Proceeds from long-term debt	-	-
Repayment of long-term debt	89,711	85,095
	<u>3,152,295</u>	<u>2,964,579</u>

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

13. COMMITMENTS

The Organization has entered into agreements to lease office space to the year 2032. The minimum annual lease payments required under the terms of these agreements are as follows:

	\$
2023	797,406
2024	938,076
2025	938,076
2026	884,920
2027	874,289

14. CONTINGENT LIABILITIES

A historical Family Health Team ("FHT") capital grant of \$422,864 carries a condition that in the event the Organization or landlord terminates the lease or the capital grant agreement on or before February 1, 2023, then the Organization must repay the grant less \$28,191 for each year the FHT has occupied the premises on the agreement anniversary date of February 1, 2008. At March 31, 2023 the maximum possible repayment is \$84,572.

The Organization has been named as a defendant in several claims or grievances. The likelihood and amount of settlement are not determinable. The Organization's settlement, if any, will be charged to operations in the year judgement is rendered. No provisions have been made in the financial statements in respect of the actions.

15. FINANCIAL INSTRUMENT RISK MANAGEMENTCredit risk

Credit risk is the risk of financial loss to the Organization if a debtor fails to make payments of interest and principal when due. The Organization is exposed to this risk relating to its cash, restricted cash and accounts receivable. The Organization holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Organization's cash accounts are insured up to \$200,000 (2021 - \$200,000).

Accounts and contributions receivable are primarily due from the Provincial and Federal governments. Credit risk is mitigated by the financial solvency of the governments.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Organization is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Organization is exposed to this risk through its long-term debt. The Organization does not consider interest rate risk to be material.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet all cash outflow obligations as they come due. The Organization mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	2023			
	Within 6 months	6 months to 1 year	1 – 5 years	> 5 years
	\$	\$	\$	\$
Accounts payable and accrued liabilities	9,281,443	3,155,325	-	-
	9,281,443	3,155,325	-	-

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

16. ECONOMIC DEPENDENCE

Approximately 97% of the Organization's revenue is funding received from various government agencies. The continuation of the Organization is dependent on receiving this funding.

17. BUDGET FIGURES

The budget figures presented are unaudited and are approved by the Board of Directors or respective funding bodies.

18. COMPARATIVE FIGURES

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS

Summary
[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	29,732,540	30,487,626	30,637,283
Indigenous Services Canada	3,618,855	3,838,667	1,621,428
Children's Special Allowance	1,500,000	1,578,394	1,598,626
Other	3,234,974	3,483,481	3,912,164
	38,086,369	39,388,168	37,769,501
EXPENDITURES			
Amortization of capital assets	-	610,726	933,308
Salaries	13,212,680	13,474,942	12,827,755
Benefits	3,270,195	3,568,591	3,300,938
Interest on long-term debt	-	12,652	5,858
Travel	1,027,750	1,083,493	831,416
Training	45,500	29,380	33,250
Purchased services	675,000	812,442	749,107
Office and administration	700,000	646,395	645,236
Program	15,425,574	15,524,905	15,446,420
Allocated administration [schedule D]	3,729,670	3,767,445	3,253,980
	38,086,369	39,530,971	38,027,268
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(142,803)	(257,767)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(142,803)	(257,767)
Add:			
Amortization of capital assets	-	610,726	933,308
Less:			
Amortization of building equal to principal			
reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(450,173)	(657,791)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Protection and Residential Services**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	28,775,869	29,539,109	29,680,612
Children's Special Allowance	1,500,000	1,578,394	1,598,626
Other	2,390,000	2,472,229	3,310,839
	32,665,869	33,589,732	34,590,077
EXPENDITURES			
Amortization of capital assets	-	610,726	933,308
Salaries	11,455,245	11,390,326	12,571,011
Benefits	2,846,208	2,984,560	3,253,455
Interest on long-term debt	-	12,652	5,858
Travel	925,000	986,263	827,535
Training	45,000	29,182	27,251
Purchased services	525,000	683,762	491,675
Office and administration	650,000	611,074	608,977
Program	12,502,166	12,796,841	13,220,821
Allocated administration	3,717,250	3,748,004	3,230,516
	32,665,869	33,853,390	35,170,407
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(263,658)	(580,330)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(263,658)	(580,330)
Add:			
Amortization of capital assets	-	610,726	933,308
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(329,318)	(335,228)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****CHRT - Prevention/Remoteness**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	2,777,431	2,988,422	1,030,567
	2,777,431	2,988,422	1,030,567
EXPENDITURES			
Salaries	1,450,000	1,467,089	37,694
Benefits	362,500	437,626	7,539
Travel	100,000	94,559	-
Training	-	198	
Purchased Services	122,500	107,892	257,432
Office and administration	50,000	34,821	28,532
Program	692,431	725,382	385,197
	2,777,431	2,867,567	716,394
EXCESS OF REVENUES OVER EXPENDITURES	-	120,855	314,173
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	120,855	314,173
Less:			
Capital expenditure	-	(120,855)	(314,173)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS**

CHRT - Data Stewards

[unaudited]

Year ended March 31	2023		2022
	2023	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	181,896	190,717	93,616
	181,896	190,717	93,616
EXPENDITURES			
Salaries	151,580	161,996	63,557
Benefits	30,316	28,721	8,832
Office and administration	-	-	6,227
Allocated administration	-	-	15,000
	181,896	190,717	93,616
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Prevention****[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	732,862	732,862	732,862
Indigenous Services Canada	659,528	659,528	497,245
	1,392,390	1,392,390	1,230,107
EXPENDITURES			
Program	1,392,390	1,392,390	1,230,107
	1,392,390	1,392,390	1,230,107
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Capacity Building****[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	119,766	119,766	119,766
	119,766	119,766	119,766
EXPENDITURES			
Salaries	95,556	95,556	95,556
Benefits	19,111	19,111	14,491
Travel	-	-	1,000
Training	-	-	3,299
Office and administration	-	-	500
Program	179	179	-
Allocated administration	4,920	4,920	4,920
	119,766	119,766	119,766
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****CWECT**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - Ministry of Colleges and Universities	75,000	36,561	38,980
	75,000	36,561	38,980
EXPENDITURES			
Purchased services	27,500	20,788	-
Program	40,000	12,449	35,436
Allocated administration	7,500	3,324	3,544
	75,000	36,561	38,980
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS
Transitional Aged Youth
[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	769,974	974,691	562,345
	769,974	974,691	562,345
EXPENDITURE			
Salaries	-	297,543	-
Benefits	-	81,730	-
Travel	-	1,692	-
Office and administration	-	500	-
Program	769,974	593,226	562,345
	769,974	974,691	562,345
EXCESS OF REVENUES OVER EXPENDITURE	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE A - CHILD WELFARE PROGRAMS

Education Liaison

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	104,043	95,889	104,043
	104,043	95,889	104,043
EXPENDITURE			
Salaries	60,299	62,432	59,937
Benefits	12,060	16,843	16,621
Travel	2,750	979	2,881
Training	500	-	2,700
Office and administration	-	-	1,000
Program	28,434	4,438	12,514
Allocated administration	-	11,197	-
	104,043	95,889	95,653
EXCESS OF REVENUES OVER EXPENDITURE	-	-	8,390
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	-	8,390
Less:			
Capital expenditure	-	-	(8,390)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Summary

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	2,520,038	2,666,327	2,285,697
Ministry of Health and Long-Term Care	9,337,062	8,838,964	8,321,087
Indigenous Service Canada	2,469,473	2,696,701	2,687,076
Other	2,743,316	2,573,186	2,375,046
	17,069,889	16,775,178	15,668,906
EXPENDITURES			
Amortization of capital assets	-	379,498	540,791
Salaries	9,397,642	8,461,406	7,832,427
Benefits	1,922,337	2,221,562	2,140,983
Interest on long term-debt	-	28,316	32,650
Travel	396,584	383,158	290,032
Training	111,523	103,069	82,042
Purchased services	73,858	83,385	98,631
Office and administration	161,715	135,096	131,680
Program	3,934,851	2,559,931	2,673,882
Allocated administration [schedule D]	1,071,379	965,693	891,170
	17,069,889	15,321,114	14,714,288
EXCESS OF REVENUES OVER EXPENDITURES	-	1,454,064	954,618
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	1,454,064	954,618
Add:			
Amortization of capital assets	-	379,498	540,791
Less:			
Capital expenditures	-	(1,761,601)	(1,428,064)
Amortization of building equal to principal reduction of related long-term debt	-	(71,961)	(67,345)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Adult Residential Treatment Center

(unaudited)

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	429,553	429,553	429,553
Indigenous Services Canada	1,344,473	1,286,304	1,420,172
Other - St. Joseph's Care Group	200,536	200,536	12,600
	1,974,562	1,916,393	1,862,325
EXPENDITURES			
Salaries	979,051	980,704	887,927
Benefits	195,810	233,915	209,801
Travel	31,750	27,505	22,037
Training	6,250	1,372	4,786
Purchased services	15,000	7,696	8,602
Office and administration	32,250	10,904	10,797
Program	553,379	503,709	460,911
Allocated administration	161,072	149,424	170,259
	1,974,562	1,915,229	1,775,120
EXCESS OF REVENUES OVER EXPENDITURES	-	1,164	87,205
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	1,164	87,205
Less:			
Capital expenditures	-	(1,164)	(87,205)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Intensive Treatment Services

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,543,764	1,543,764	1,543,764
Indigenous Services Canada	-	64,436	-
Other	-	-	4,539
	1,543,764	1,608,200	1,548,303
EXPENDITURES			
Amortization of capital assets	-	8,000	8,000
Salaries	1,036,886	1,106,993	879,292
Benefits	207,377	280,041	255,785
Travel	15,000	36,182	29,854
Training	5,000	-	8,957
Office and administration	7,500	7,501	10,752
Program	117,625	112,372	187,032
Allocated administration	154,376	154,376	154,376
	1,543,764	1,705,465	1,534,048
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(97,265)	14,255

RECONCILIATION FOR FUNDING PURPOSES

Excess (Shortfall) of Revenues Over Expenditures	-	(97,265)	14,255
Add:			
Amortization of capital assets	-	8,000	8,000
Less:			
Capital expenditures	-	(35,716)	(22,255)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(124,981)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Telepsychiatry

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	207,500	195,000	157,500
Other	-	-	238
	207,500	195,000	157,738
EXPENDITURES			
Salaries	108,496	96,003	108,495
Benefits	21,699	20,456	21,806
Travel	-	160	1,816
Purchased Services	-	8	-
Office and administration	600	683	898
Program	76,705	13,499	20,098
	207,500	130,809	153,113
EXCESS OF REVENUES OVER EXPENDITURES	-	64,191	4,625
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	64,191	4,625
Less:			
Capital expenditures	-	(7,805)	(4,625)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	56,386	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Aboriginal Gambling Strategy**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - Union of Ontario Indians	12,700	3,622	4,900
	12,700	3,622	4,900
EXPENDITURES			
Travel	-	189	-
Training	-	195	-
Program	12,700	3,238	4,900
	12,700	3,622	4,900
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
CYMH Specialized Consultation & Assessment
[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	303,629	320,807	317,471
Other	-	118,200	97,110
	303,629	439,007	414,581
EXPENDITURES			
Salaries	162,429	311,200	131,233
Benefits	32,486	45,529	25,740
Travel	5,000	264	2,566
Training	5,000	-	1,662
Purchased services	58,858	40,795	82,958
Office and administration	5,000	3,573	17,982
Program	13,749	18,490	64,805
Allocated administration	21,107	8,800	8,800
	303,629	428,651	335,746
EXCESS OF REVENUES OVER EXPENDITURES	-	10,356	78,835
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	10,356	78,835
Less:			
Capital expenditures	-	(12,841)	(78,835)
SHORTFALL OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	(2,485)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Small Water Works

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	7,000	7,000	7,000
	7,000	7,000	7,000
EXPENDITURES			
Program	7,000	7,000	7,000
	7,000	7,000	7,000
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth Outreach Services**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	340,300	340,300	340,300
Other	-	1,020	638
	340,300	341,320	340,938
EXPENDITURES			
Salaries	232,073	241,966	236,616
Benefits	46,415	65,473	58,607
Travel	3,500	5,858	3,353
Training	2,500	-	-
Office and administration	2,250	208	208
Program	19,532	20,917	30,825
Allocated administration	34,030	34,028	34,028
	340,300	368,450	363,637
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(27,130)	(22,699)

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Infant Development

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	177,568	177,568	177,568
Other	-	-	317
	177,568	177,568	177,885
EXPENDITURES			
Salaries	119,339	119,339	119,339
Benefits	23,868	23,868	23,868
Travel	2,500	4,353	2,500
Training	1,000	-	1,456
Office and administration	1,500	462	1,353
Program	11,604	11,789	11,612
Allocated administration	17,757	17,757	17,757
	177,568	177,568	177,885
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Triple "P" Parenting

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	44,051	44,051	44,051
Other	-	-	55
	44,051	44,051	44,106
EXPENDITURES			
Salaries	20,000	20,000	20,000
Benefits	4,000	3,800	3,800
Training	5,000	-	-
Office and administration	1,000	-	1,551
Program	14,051	2,008	9,175
	44,051	25,808	34,526
EXCESS OF REVENUES OVER EXPENDITURES	-	18,243	9,580
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	18,243	9,580
Less:			
Capital expenditures	-	-	(9,580)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	18,243	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Post Treatment Supportive Housing**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	485,352	485,352	474,230
Other - St. Joseph's Care Group	109,200	109,200	-
	594,552	594,552	474,230
EXPENDITURES			
Salaries	321,052	297,102	247,406
Benefits	56,856	65,887	65,624
Travel	11,343	5,668	1,158
Training	1,750	370	-
Purchased services	-	3,191	-
Office and administration	6,050	5,009	2,584
Program	145,826	90,981	31,544
Allocated administration	51,675	44,830	39,450
	594,552	513,038	387,766
EXCESS OF REVENUES OVER EXPENDITURES	-	81,514	86,464
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	81,514	86,464
Less:			
Capital expenditures	-	(81,514)	(86,464)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Naloxone

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	-	-	154,200
	-	-	154,200
EXPENDITURES			
Program	-	-	154,200
	-	-	154,200
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Indigenous Mental Health and Addictions Workers
[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	732,855	732,855	732,855
Other	-	-	1,265
	732,855	732,855	734,120
EXPENDITURES			
Salaries	434,331	342,233	409,995
Benefits	86,866	91,705	137,789
Travel	40,000	33,902	16,756
Training	7,500	32,344	5,548
Purchased services	-	216	1,162
Office and administration	12,500	14,371	5,163
Program	78,372	82,212	90,207
Allocated administration	73,286	67,500	67,500
	732,855	664,483	734,120
EXCESS OF REVENUES OVER EXPENDITURES	-	68,372	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	68,372	-
Less:			
Capital expenditures	-	(29,334)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	39,038	-

DILICO ANISHINABEK FAMILY CARE

43

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Youth In Transition Worker

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	75,000	75,000	75,000
Other	-	-	140
	75,000	75,000	75,140
EXPENDITURES			
Salaries	53,776	54,221	50,061
Benefits	10,755	16,265	15,782
Travel	3,500	1,694	3,712
Training	500	-	-
Office and administration	1,250	-	118
Program	5,219	4,650	5,467
	75,000	76,830	75,140
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(1,830)	-
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(1,830)	-
Less:			
Capital expenditures	-	(11,161)	-
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(12,991)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****MOH - 2044****[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	678,992	642,572	610,198
Other	-	-	-
	678,992	642,572	610,198
EXPENDITURES			
Salaries	417,532	408,998	415,403
Benefits	83,105	106,127	103,039
Travel	63,991	37,557	20,371
Training	10,000	-	56
Purchased Services	-	1,500	-
Office and administration	17,050	25,333	14,914
Program	51,034	26,777	23,786
Allocated administration	36,280	36,280	32,626
	678,992	642,572	610,198
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

45

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Family/Caregiver Skills Building and Support****[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,099,253	1,099,253	1,099,253
Indigenous Services Canada	-	64,101	-
Other	150,000	1,200	3,661
	1,249,253	1,164,554	1,102,914
EXPENDITURES			
Salaries	752,883	616,252	592,045
Benefits	150,577	195,759	199,559
Travel	50,000	58,957	27,340
Training	5,000	-	1,760
Purchased services	-	45	-
Office and administration	15,000	8,914	10,348
Program	150,868	132,755	143,155
Allocated administration	124,925	107,872	107,872
	1,249,253	1,120,554	1,082,079
EXCESS OF REVENUES OVER EXPENDITURES	-	44,000	20,835

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditure	-	44,000	20,835
Less:			
Capital expenditures	-	(44,000)	(20,835)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Access Intake Service Planning

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	144,219	144,219	144,219
Ministry of Health and Long-Term Care	118,439	118,439	118,439
Other	-	-	774
	262,658	262,658	263,432
EXPENDITURES			
Salaries	194,891	194,890	196,828
Benefits	38,978	44,093	38,299
Travel	3,000	2,658	5,767
Training	1,000	-	44
Office and administration	3,000	19	481
Program	21,789	20,998	22,013
	262,658	262,658	263,432
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

47

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Case Management and Service Coordination**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	345,543	345,543	345,543
Other	-	-	602
	345,543	345,543	346,145
EXPENDITURES			
Salaries	254,728	219,176	241,808
Benefits	50,946	75,563	58,621
Travel	2,500	10,986	2,110
Training	500	-	1,200
Office and administration	-	31	-
Program	13,869	16,787	19,406
Allocated administration	23,000	23,000	23,000
	345,543	345,543	346,145
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

48

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Counselling/Therapy Services**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,112,101	1,112,101	1,112,101
Indigenous Service Canada	-	68,644	-
Other	150,000	-	10,709
	1,262,101	1,180,745	1,122,810
EXPENDITURES			
Amortization of capital assets	-	289,663	450,956
Salaries	831,529	651,593	677,138
Benefits	166,251	208,830	219,230
Travel	20,000	13,138	17,419
Training	2,500	-	10,930
Purchased services	-	3,427	1,951
Office and administration	12,500	5,602	4,607
Program	103,111	113,352	84,005
Allocated administration	126,210	104,947	104,947
	1,262,101	1,390,552	1,571,183
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(209,807)	(448,373)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(209,807)	(448,373)
Add:			
Amortization of capital assets	-	289,663	450,956
Less:			
Capital expenditures	-	(79,856)	(2,583)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Training

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	-	-	19,056
	-	-	19,056
EXPENDITURES			
Training	-	-	11,018
Program	-	-	8,038
	-	-	19,056
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Treatment One Time

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	-	-	2,141
	-	-	2,141
EXPENDITURES			
Program	-	-	2,141
	-	-	2,141
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Back to Home

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - St. Joseph's Care Group	97,295	59,953	13,500
	97,295	59,953	13,500
EXPENDITURES			
Salaries	67,200	47,292	1,969
Benefits	13,440	12,297	321
Training	-	-	488
Program	16,655	364	10,722
	97,295	59,953	13,500
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

SNAP

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	471,800	471,800	471,800
Other	-	-	933
	471,800	471,800	472,733
EXPENDITURES			
Salaries	353,823	274,645	336,310
Benefits	70,765	79,242	86,340
Travel	8,500	2,412	8,515
Training	3,500	-	6,159
Office and administration	4,000	6,845	477
Program	31,212	71,867	34,932
	471,800	435,011	472,733
EXCESS OF REVENUES OVER EXPENDITURES	-	36,789	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	36,789	-
Less:			
Capital expenditures	-	(36,789)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Making The Shift

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - CAMH	39,000	22,962	30,725
	39,000	22,962	30,725
EXPENDITURES			
Travel	2,500	2,311	115
Training	-	-	286
Office and administration	1,000	-	1,337
Program	35,500	20,651	28,987
	39,000	22,962	30,725
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

54

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Transitional Discharge****[unaudited]**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	116,790	66,761	116,790
	116,790	66,761	116,790
EXPENDITURES			
Salaries	86,500	45,370	88,014
Benefits	17,300	17,171	24,638
Travel	4,000	4,084	2,526
Office and administration	1,000	-	-
Program	7,990	136	1,612
	116,790	66,761	116,790
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Home for Good

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - Thunder Bay DSSAB	360,608	362,322	439,273
	360,608	362,322	439,273
EXPENDITURES			
Salaries	237,173	205,351	266,163
Benefits	47,435	63,445	83,648
Travel	2,500	7,088	4,032
Training	1,000	2,217	5,552
Office and administration	-	1,008	72
Program	40,000	43,883	47,606
Allocated administration	32,500	32,200	32,200
	360,608	355,192	439,273
EXCESS OF REVENUES OVER EXPENDITURES	-	7,130	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	7,130	-
Less:			
Capital expenditures	-	(7,130)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Journey Together

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - Thunder Bay DSSAB	208,260	254,479	238,745
	208,260	254,479	238,745
EXPENDITURES			
Salaries	129,522	134,005	127,886
Benefits	25,905	45,454	40,031
Travel	1,500	7,685	8,468
Training	-	997	-
Office and administration	-	1,737	-
Program	51,333	64,601	62,360
	208,260	254,479	238,745
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

57

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Sunset Lake Camp

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	100,000	101,670	2,698
	100,000	101,670	2,698
EXPENDITURES			
Program	100,000	1,816	2,698
	100,000	1,816	2,698
EXCESS OF REVENUES OVER EXPENDITURES	-	99,854	-

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditures	-	99,854	-
Less:			
Capital expenditures	-	(99,854)	
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

NNEC - DFC

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	170,771	170,771	140,826
	170,771	170,771	140,826
EXPENDITURES			
Travel	-	-	125
Program	170,771	170,771	140,701
	170,771	170,771	140,826
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Rapid Access Addictions Medicine (RAAM)**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - St. Joseph's Care Group	308,473	296,523	158,186
	308,473	296,523	158,186
EXPENDITURES			
Salaries	253,052	233,215	108,940
Benefits	50,611	60,342	48,896
Travel	-	52	350
Office and administration	-	1,613	-
Program	4,810	1,301	-
	308,473	296,523	158,186
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

60

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

3 C's

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	486,579	486,579	486,579
Other	-	-	39,154
	486,579	486,579	525,733
EXPENDITURES			
Amortization of capital assets	-	5,111	5,111
Salaries	249,351	369,436	280,139
Benefits	62,338	82,439	59,585
Travel	12,000	14,092	11,397
Training	-	793	-
Office and administration	3,265	6,245	7,236
Program	159,625	143,215	144,972
	486,579	621,331	508,440
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(134,752)	17,293

RECONCILIATION FOR FUNDING PURPOSES

Excess (Shortfall) of Revenues Over Expenditures	-	(134,752)	17,293
Add:			
Amortization of capital assets	-	5,111	5,111
Less:			
Capital expenditures	-	-	(18,957)
Amortization of building equal to principal reduction of related long-term debt	-	(3,729)	(3,447)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(133,370)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Seaway

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	191,698	183,877	191,698
Other	-	31,924	56,081
	191,698	215,801	247,779
EXPENDITURES			
Amortization of capital assets	-	56,038	56,038
Salaries	32,000	19,046	32,000
Benefits	8,000	2,825	8,000
Interest on long term debt	-	28,316	32,650
Travel	-	4	101
Office and administration	2,500	4,022	2,999
Program	149,198	84,001	79,613
	191,698	194,252	211,401
EXCESS OF REVENUES OVER EXPENDITURES	-	21,549	36,378

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditures	-	21,549	36,378
Add:			
Amortization of capital assets	-	56,038	56,038
Less:			
Capital expenditures	-	(9,355)	(28,518)
Amortization of building equal to principal reduction of related long-term debt	-	(68,232)	(63,898)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

62

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Joint Mobile Crisis

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	320,000	73,242	145,865
	320,000	73,242	145,865
EXPENDITURES			
Salaries	187,242	29,833	87,789
Benefits	42,656	9,702	20,949
Travel	21,500	8,869	12,236
Training	5,000	-	271
Office and administration	4,000	914	3,356
Program	27,602	8,924	9,099
Allocated administration	32,000	15,000	12,165
	320,000	73,242	145,865
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Land Based Culture

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	256,900	256,900	256,900
	256,900	256,900	256,900
EXPENDITURES			
Program	256,900	256,900	256,900
	256,900	256,900	256,900
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

64

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Family Treatment Centre

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	1,086,500	1,164,327	937,021
Other	-	-	2,004
	1,086,500	1,164,326	939,025
EXPENDITURES			
Salaries	580,828	496,036	446,186
Benefits	116,166	138,167	128,522
Travel	25,000	28,157	21,437
Training	10,000	41,556	5,752
Office and administration	15,000	11,955	18,706
Program	230,856	168,266	130,701
Allocated administration	108,650	100,000	81,590
	1,086,500	984,137	832,894
EXCESS OF REVENUES OVER EXPENDITURES	-	180,189	106,131
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	180,189	106,131
Less:			
Capital expenditures	-	(180,189)	(106,131)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

65

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth in Transition - Housing Support**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	75,000	59,080	75,000
Other	-	-	144
	75,000	59,080	75,144
EXPENDITURES			
Salaries	50,683	18,519	35,055
Benefits	10,137	10,637	8,741
Travel	2,500	-	1,261
Training	500	-	232
Program	11,180	4,385	7,156
	75,000	33,541	52,445
EXCESS OF REVENUES OVER EXPENDITURES	-	25,539	22,699
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	25,539	-
Less:			
Capital expenditures	-	(3,661)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	21,878	-

DILICO ANISHINABEK FAMILY CARE

66

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Arthur Street

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	166,749	-
Ministry of Health and Long-Term Care	-	13,282	-
National Health and Welfare	-	-	187,952
Other	-	-	100,798
	-	180,031	288,750
EXPENDITURES			
Amortization of capital assets	-	20,686	20,686
Office and administration	-	-	4,432
Program	-	13,282	45,775
	-	33,968	70,893
EXCESS OF REVENUES OVER EXPENDITURES	-	146,063	217,858
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	146,063	217,857
Add:			
Amortization of capital assets	-	20,686	20,686
Less:			
Capital expenditures	-	(166,749)	(238,543)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Transitional Aged Youth - Supportive Housing

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	647,500	472,470	-
Other - Thunder Bay DSSAB/IFC	503,622	639,776	-
	1,151,122	1,112,246	-
EXPENDITURES			
Salaries	205,463	43,222	-
Benefits	41,541	10,392	-
Travel	-	6,662	-
Purchased services	-	8,450	-
Office and administration	-	1,204	-
Program	834,439	162,033	-
Allocated administration	69,679	69,679	-
	1,151,122	301,642	-
EXCESS OF REVENUES OVER EXPENDITURES	-	810,604	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	810,604	-
Less:			
Capital expenditures	-	(677,234)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	133,370	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Culture

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	950,000	1,038,404	677,075
Other	-	16,615	14,943
	950,000	1,055,019	692,018
EXPENDITURES			
Salaries	500,000	503,115	477,706
Benefits	125,000	110,421	114,985
Travel	42,500	42,279	20,201
Training	500	600	856
Purchased services	-	3,456	-
Office and administration	12,500	13,596	384
Program	269,500	130,237	77,886
	950,000	803,704	692,018
EXCESS OF REVENUES OVER EXPENDITURES	-	251,315	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	251,315	-
Less:			
Capital expenditures	-	(251,315)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Youth Council

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	6,500	6,400	87,385
	6,500	6,400	87,385
EXPENDITURES			
Travel	-	1,840	15,472
Training	-	-	12,405
Office and administration	-	-	641
Program	6,500	4,560	58,867
	6,500	6,400	87,387
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Indigenous Professional Development Fund

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	34,523	34,523	34,523
	34,523	34,523	34,523
EXPENDITURES			
Travel	-	757	4,926
Training	34,523	22,346	2,514
Purchased services	-	-	3,314
Office and administration	-	145	-
Program	-	10,008	23,769
	34,523	33,256	34,523
EXCESS OF REVENUES OVER EXPENDITURES	-	1,267	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Intergrated Services

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	-	-	62,939
Other	72,500	71,954	-
	72,500	71,954	62,939
EXPENDITURES			
Salaries	55,000	54,991	52,458
Benefits	13,750	16,124	9,763
Travel	1,500	837	511
Training	500	-	110
Program	1,750	2	97
	72,500	71,954	62,939
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Prevention Aftercare

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	175,000	174,811	184,738
	175,000	174,811	184,738
EXPENDITURES			
Salaries	122,500	122,913	135,188
Benefits	30,625	37,682	40,848
Travel	15,000	14,189	8,665
Program	6,875	27	37
	175,000	174,811	184,738
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

73

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Youth Addiction

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	1,500	1,389	-
Other	-	-	1,294
	1,500	1,389	-
EXPENDITURES			
Program	1,500	1,389	1,294
	1,500	1,389	1,294
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

74

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Development Service Worker

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	104,100	21,844	20,738
Other	-	1,266	-
	104,100	23,110	20,738
EXPENDITURES			
Benefits	-	89	-
Travel	-	1,126	3,568
Training	-	278	-
Purchased services	-	14,601	-
Office and administration	-	701	-
Program	104,100	6,315	17,170
	104,100	23,110	20,738
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

75

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Child and Adolescent Psychiatry (CAPS)**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	222,818	94,578	335,673
	222,818	94,578	335,673
EXPENDITURES			
Salaries	185,682	59,620	123,590
Benefits	37,136	13,819	24,718
Travel	-	437	-
Program	-	4,241	14,512
	222,818	78,117	162,820
EXCESS OF REVENUES OVER EXPENDITURES	-	16,461	172,853
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	16,461	172,853
Less:			
Capital expenditures	-	(16,461)	(172,853)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

76

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Court Street

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	-	-	642,068
	-	-	642,068
EXPENDITURES			
Travel	-	-	9,328
Purchased services	-	-	644
Office and administration	-	-	10,281
Program	-	-	95,334
	-	-	115,587
EXCESS OF REVENUES OVER EXPENDITURES	-	-	526,481
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	526,481
Less:			
Capital expenditures	-	-	(526,481)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

77

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Ontario Structured Psychotherapy Program**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	201,804	178,988	52,697
	201,804	178,988	52,697
EXPENDITURES			
Salaries	155,427	128,932	19,448
Benefits	27,977	31,656	3,649
Travel	2,500	1,205	37
Office and administration	-	2,500	-
Program	15,900	5,222	763
Allocated administration	-	-	4,600
	201,804	169,515	28,498
EXCESS OF REVENUES OVER EXPENDITURES	-	9,473	24,200
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	9,473	24,200
Less:			
Capital expenditures	-	(9,473)	(24,200)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Brief Services**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health	48,320	48,320	-
	48,320	48,320	-
EXPENDITURES			
Salaries	27,200	15,195	-
Benefits	5,566	2,350	-
Travel	3,000	-	-
Training	2,500	-	-
Office and administration	1,000	-	-
Program	4,222	-	-
Allocated administration	4,832	-	-
	48,320	17,545	-
EXCESS OF REVENUES OVER EXPENDITURES	-	30,775	-

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE C - HEALTH PROGRAMS
Summary

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	8,931,928	8,299,981	6,596,762
Indigenous Service Canada	5,917,680	6,631,050	6,726,315
Other	775,267	1,082,408	926,980
	15,624,875	16,013,439	14,250,057
EXPENDITURES			
Amortization of capital assets	-	289,664	450,955
Salaries	8,477,700	8,185,242	7,150,320
Benefits	1,728,648	1,937,853	1,773,774
Travel	630,831	618,861	511,737
Training	157,917	173,036	29,003
Purchased services	1,098,527	866,005	418,840
Office and administration	267,109	273,373	438,671
Program	2,271,272	2,134,809	2,234,910
Allocated administration [schedule D]	992,871	973,450	899,173
	15,624,875	15,452,293	13,907,383
EXCESS OF REVENUES OVER EXPENDITURES	-	561,146	342,674
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	561,146	342,674
Add:			
Amortization of capital assets	-	289,664	450,955
Less:			
Capital expenditure	-	(850,810)	(793,629)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

80

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS**

Home and Community Care - Provincial

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,836,440	1,836,440	1,476,177
Other	-	-	93
	1,836,440	1,836,440	1,476,270
EXPENDITURES			
Amortization of capital assets	-	69,396	99,284
Salaries	967,560	970,083	656,108
Benefits	213,323	260,818	188,715
Travel	14,992	116,775	84,664
Training	-	989	1,584
Purchased services	330,000	341,248	304,548
Office and administration	-	559	-
Program	217,916	53,319	143,734
Allocated administration	92,649	92,649	92,649
	1,836,440	1,905,836	1,571,286
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(69,396)	(95,016)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(69,396)	(91,016)
Add:			
Amortization of capital assets	-	69,396	99,284
Less:			
Capital expenditure	-	-	(4,268)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS**

Home and Community Care - Federal

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Service Canada	1,852,517	2,428,887	1,546,943
Other	-	7,503	2,883
	1,852,517	2,436,390	1,549,826
EXPENDITURES			
Amortization of capital assets	-	74,494	97,789
Salaries	959,823	985,492	1,046,235
Benefits	304,531	336,310	254,088
Travel	125,023	138,070	63,313
Training	800	883	2,169
Purchased services	88,070	97,261	2,385
Office and administration	24,517	27,076	3
Program	284,684	314,392	9,774
Allocated administration	65,069	71,859	71,859
	1,852,517	2,045,837	1,547,615
EXCESS OF REVENUES OVER EXPENDITURES	-	390,553	2,211
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	390,553	2,211
Add:			
Amortization of capital assets	-	74,494	97,789
Less:			
Capital expenditure	-	(465,047)	(100,000)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Health Transfer

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Service Canada	3,736,488	3,736,488	3,733,915
Other	-	183,104	183,812
	3,736,488	3,919,592	3,917,727
EXPENDITURES			
Amortization of capital assets	-	145,774	253,882
Salaries	1,469,625	1,428,831	1,402,679
Benefits	364,968	391,037	387,818
Travel	110,802	118,718	114,681
Training	17,117	18,338	11,811
Purchased services	20,057	21,489	16,673
Office and administration	198,832	213,036	221,797
Program	1,014,683	1,087,165	1,194,623
Allocated administration	540,404	579,008	414,010
	3,736,488	4,003,396	4,017,974
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(83,804)	(100,247)

RECONCILIATION FOR FUNDING PURPOSES

Shortfall of Revenues Over Expenditures	-	(83,804)	(100,247)
Add:			
Amortization of capital assets	-	145,774	253,882
Less:			
Capital expenditure	-	(61,970)	(153,635)

**SHORTFALL OF REVENUES OVER
EXPENDITURES FOR FUNDING PURPOSES**

	-	-	-
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DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Traditional Healing Clinic

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Service Canada	103,675	103,675	-
	103,675	103,675	-
EXPENDITURES			
Program	103,675	103,675	-
	103,675	103,675	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

84

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Physicians**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,454,844	1,070,697	716,164
Other	-	-	6,671
	1,454,844	1,070,697	722,835
EXPENDITURES			
Salaries	1,431,088	1,049,974	706,118
Benefits	23,756	20,723	11,745
Purchased services	-	-	4,972
	1,454,844	1,070,697	722,835
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

85

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Midwifery**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	749,528	749,528	645,423
Other	-	-	894
	749,528	749,528	646,317
EXPENDITURE			
Salaries	450,000	492,526	414,107
Benefits	100,000	115,668	92,609
Travel	10,000	5,265	2,102
Office and administration	-	55	-
Program	189,528	136,014	107,969
	749,528	749,528	616,787
EXCESS OF REVENUES OVER EXPENDITURE	-	-	29,530

DILICO ANISHINABEK FAMILY CARE

86

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Primary Care**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	3,730,257	3,730,257	3,350,857
Other	-	866	470
	3,730,257	3,731,123	3,351,327
EXPENDITURE			
Salaries	2,400,000	2,430,835	2,078,398
Benefits	600,000	640,676	554,780
Travel	200,000	187,532	150,270
Training	30,000	29,784	8,926
Purchased Services	-	2,461	12,984
Office and administration	15,000	13,940	67,618
Program	300,000	291,468	306,279
Allocated administration	185,257	131,029	183,973
	3,730,257	3,727,725	3,363,228
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURE	-	3,398	(11,901)
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditure	-	3,398	(11,901)
Less:			
Capital expenditure	-	(3,398)	(17,629)
SHORTFALL OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	(29,530)

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS**

Jordan's Principle

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Service Canada	-	137,000	1,022,640
Other	-	23,794	-
	-	160,794	1,022,640
EXPENDITURE			
Salaries	-	20,000	562,951
Benefits	-	5,000	203,398
Travel	-	-	71,923
Training	-	-	2,764
Purchased Services	-	-	53,086
Program	-	-	8,336
Allocated administration	-	-	120,182
	-	25,000	1,022,640
EXCESS OF REVENUES OVER EXPENDITURE	-	135,794	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	135,794	-
Less:			
Capital expenditure	-	(135,794)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

88

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Diabetes**

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	165,000	165,000	165,000
Indigenous Service Canada	-	-	128,123
Other	-	-	5,000
	165,000	165,000	298,123
EXPENDITURES			
Salaries	110,000	86,209	201,215
Benefits	22,000	31,125	64,006
Travel	25,000	21,935	11,057
Training	-	-	1,749
Program	8,000	9,231	3,596
Allocated administration	-	16,500	16,500
	165,000	165,000	298,123
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

One-Time

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Service Canada	225,000	225,000	294,694
Other - IPHCC	435,400	527,274	704,398
	660,400	752,274	999,092
EXPENDITURES			
Salaries	-	202,297	11,699
Benefits	-	48,640	1,678
Travel	-	999	1,000
Training	-	6,785	-
Purchased services	660,400	403,546	24,192
Office and administration	-	2,149	136,977
Program	-	49,807	391,316
	660,400	714,223	566,862
EXCESS OF REVENUES OVER EXPENDITURES	-	38,051	432,230
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	38,051	432,230
Less:			
Capital expenditure	-	(38,051)	(432,230)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Specialized Vaccine Support

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	995,859	748,059	243,141
	995,859	748,059	243,141
EXPENDITURES			
Salaries	584,604	413,670	60,396
Benefits	84,070	71,253	11,305
Travel	144,014	28,342	5,986
Training	-	6,051	-
Office and administration	27,760	15,652	12,240
Program	61,786	51,793	67,347
Allocated administration	93,625	68,005	-
	995,859	654,766	157,274
EXCESS OF REVENUES OVER EXPENDITURES	-	93,293	85,867
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	93,293	85,867
Less:			
Capital expenditure	-	(93,293)	(85,867)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

PSW Training

[unaudited]

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other - Confederation College	339,867	339,867	22,759
	339,867	339,867	22,759
EXPENDITURES			
Salaries	105,000	105,325	10,414
Benefits	16,000	16,603	3,632
Travel	1,000	1,225	6,741
Training	110,000	110,206	-
Office and administration	1,000	906	36
Program	91,000	37,945	1,936
Allocated administration	15,867	14,400	-
	339,867	286,610	22,759
EXCESS OF REVENUES OVER EXPENDITURES	-	53,257	-

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditures	-	53,257	-
Add:			
Capital expenditure	-	(53,257)	-

**EXCESS OF REVENUES OVER
EXPENDITURES FOR FUNDING PURPOSES**

	-	-	-
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DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE D - ALLOCATED ADMINISTRATION**

Year ended March 31	2023		2022
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	4,604	4,604	-
Other	-	64,266	121,204
	4,604	68,870	121,204
EXPENDITURES			
Salaries	3,537,785	3,085,000	2,758,925
Benefits	671,304	883,989	752,381
Travel	117,773	152,980	98,107
Training	39,258	60,170	30,497
Purchased services	264,989	129,304	93,998
Office and administration	412,204	494,692	578,666
Program	755,211	969,323	852,953
	5,798,524	5,775,458	5,165,527
SHORTFALL OF REVENUES OVER EXPENDITURES	(5,793,920)	(5,706,588)	(5,044,323)
PROGRAM ALLOCATIONS			
Child Welfare Programs	(3,729,670)	(3,767,445)	(3,253,980)
Treatment Programs	(1,071,379)	(965,693)	(891,170)
Health Programs	(992,871)	(973,450)	(899,173)
	(5,793,920)	(5,706,588)	(5,044,323)

Honouring Our
Journey



Dilico

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