

DILICO ANISHINABEK FAMILY CARE

FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2022

DILICO ANISHINABEK FAMILY CARE
MARCH 31, 2022

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Independent Auditor's Report

To the Board of Directors and Members of
Dilico Anishinabek Family Care

Opinion

We have audited the financial statements of Dilico Anishinabek Family Care ("Dilico"), which comprise the statement of financial position as at March 31, 2022, and the statements of combined operations, fundraising operations, OCBe operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dilico Anishinabek Family Care as at March 31, 2022, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Dilico in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was conducted for the purposes of forming an opinion on the basic financial statements of Dilico Anishinabek Family Care taken as a whole. The supplementary schedules contained in the financial statements are presented for the purpose of additional analysis and are not part of the basic financial statements. Such supplementary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Dilico's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate Dilico or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Dilico's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dilico's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Dilico's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Dilico to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Thunder Bay, Canada
July 18, 2022

Chartered Professional Accountants
Licensed Public Accountants

DILICO ANISHINABEK FAMILY CARE

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STATEMENT OF FINANCIAL POSITION

As at	March 31, 2022	March 31, 2021
	\$	\$
ASSETS		
Current		
Cash and cash equivalents [note 3]	20,335,848	21,610,540
Restricted cash and investments [note 5]	7,953,866	7,287,086
Accounts and contributions receivable [note 4]	3,543,385	2,560,118
Prepaid expenses	1,002,713	932,833
	<u>32,835,812</u>	<u>32,390,577</u>
Capital, net [note 6]	5,609,214	4,654,784
	<u>38,445,026</u>	<u>37,045,361</u>
LIABILITIES		
Current		
Accounts payable and accrued liabilities [note 7]	11,877,737	11,584,414
Deferred contributions [note 8]	15,654,028	15,888,527
Current portion of long-term debt	79,500	79,500
	<u>27,611,265</u>	<u>27,552,441</u>
Long-term		
Long-term debt [note 9]	674,125	759,220
Universal Child Care Benefits and RESP's held for others [note 10]	6,469,139	6,097,439
	<u>7,143,264</u>	<u>6,856,659</u>
NET ASSETS		
Investment in capital assets	4,351,741	3,312,216
Unrestricted deficit	(755,974)	(755,974)
Restricted	94,730	80,019
	<u>3,690,498</u>	<u>2,636,261</u>
	<u>38,445,026</u>	<u>37,045,361</u>

See accompanying notes to the financial statements.

Commitments [note 13]

Contingent liabilities [note 14]

Economic dependence [note 16]

Approved on behalf of the Board

Director

Director

DILICO ANISHINABEK FAMILY CARE

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COMBINED STATEMENT OF OPERATIONS

Year ended March 31	2022	2021
	\$	\$
REVENUES		
Province of Ontario		
Ministry of Children, Community and Social Services	33,099,001	34,859,570
Ministry of Health and Long-Term Care	14,917,849	14,104,788
	48,016,850	48,964,358
Government of Canada		
Indigenous Services Canada	1,985,996	-
National Health and Welfare	9,048,823	9,273,017
	11,034,819	9,273,017
Children's Special Allowance	1,598,626	2,240,368
Other	7,335,394	4,016,979
	8,934,020	6,257,347
	67,985,689	64,494,722
EXPENDITURES		
Amortization of capital assets	1,925,054	1,976,320
Salaries	30,569,427	28,731,612
Benefits	7,968,076	6,912,045
Interest on long-term debt	38,508	43,503
Travel	1,731,292	1,295,079
Training	174,792	230,569
Purchased services	1,360,576	1,723,660
Office and administration	1,794,253	1,858,607
Program	21,384,186	20,518,872
	66,946,164	63,290,267
EXCESS OF REVENUES OVER EXPENDITURES	1,039,525	1,204,455

See accompanying notes to the financial statements.

DILICO ANISHINABEK FAMILY CARE

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STATEMENT OF FUNDRAISING OPERATIONS

Year ended March 31	2022	2021
	\$	\$
REVENUES		
Donations	14,222	29,557
Interest	489	412
	14,711	29,969
EXPENDITURES		
Gifts to children and others	-	-
	-	-
EXCESS OF REVENUES OVER EXPENDITURES	14,711	29,969

See accompanying notes to the financial statements.

DILICO ANISHINABEK FAMILY CARE

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STATEMENT OF OCBe OPERATIONS

Year ended March 31	2022	2021
	\$	\$
REVENUES		
Ministry of Children, Community and Social Services	176,021	149,666
	<u>176,021</u>	<u>149,666</u>
EXPENDITURES		
Higher educational achievement	20,290	7,847
Higher degree of resiliency, social skills and relationship development	103,751	55,722
Smoother transition to adulthood	5,183	4,568
Savings paid directly to youth	46,797	81,529
	<u>176,021</u>	<u>149,666</u>
EXCESS OF REVENUES OVER EXPENDITURES	-	-

See accompanying notes to the financial statements.

DILICO ANISHINABEK FAMILY CARE

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STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31				2022	2021
	Investment in Capital Assets	Unrestricted (Deficit)	Restricted	Total	Total
	\$	\$	\$	\$	\$
	[note 12]				
Balance at beginning of year	3,312,216	(755,974)	80,019	2,636,261	1,401,837
Excess (shortfall) of revenues over expenditures	(1,925,054)	2,964,580	14,711	1,054,237	1,234,424
Investment in capital assets	2,964,579	(2,964,579)	-	-	-
BALANCE AT END OF YEAR	4,351,741	(755,974)	94,730	3,690,498	2,636,261

See accompanying notes to the financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31	2022	2021
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from funding agencies	59,256,508	65,739,731
Cash paid for salaries, wages and benefits	(38,135,689)	(35,563,130)
Cash paid for goods and services	(26,623,470)	(21,714,052)
	(5,502,652)	8,462,549
Other revenues received	7,526,126	4,196,614
Interest paid on long-term debt	(38,508)	(43,503)
Net cash provided by operating activities	1,984,967	12,615,660
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase in liability held in trust	371,700	531,711
Principal reduction of long-term debt	(85,095)	(85,593)
Net cash provided by financing activities	286,605	446,118
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of capital assets	(2,879,484)	(3,095,182)
Net cash used for capital activities	(2,879,484)	(3,095,182)
INCREASE IN CASH AND CASH EQUIVALENTS	(607,912)	9,966,596
Cash and cash equivalents at beginning of year	28,897,626	18,931,030
CASH AND CASH EQUIVALENTS AT END OF YEAR	28,289,714	28,897,626
REPRESENTED BY:		
Cash and cash equivalents	20,335,848	21,610,540
Restricted cash and investments	7,953,866	7,287,086
	28,289,714	28,897,626

See accompanying notes to the financial statements.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIESDescription of Organization

Dilico Anishinabek Family Care (“Dilico” or “Organization”) is an Organization operating in Northwestern Ontario which provides child welfare, treatment and health programs. It was incorporated under the Ontario Corporations Act as a not-for-profit Organization without share capital. Dilico was granted tax exempt status as a registered charity under the Income Tax Act effective April 1, 1998.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board (“PSAB for Government NPOs”).

Cash and Cash Equivalents

Cash includes cash on hand, deposits at call with a bank, and term deposits.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants.

Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized.

Contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (continued)Capital Assets

Capital assets are recorded at cost and are being amortized over their estimated useful lives on a straight-line basis commencing in the year of addition up to and excluding the year of disposal. The cost of major replacements and improvements to capital assets are capitalized and the cost of maintenance and repairs are expensed when incurred. Amortization is provided for using the following annual rates:

Automotive	-	straight line
Buildings	-	straight line
Computer equipment	-	straight line
Leasehold improvements	-	straight line
Mobile home	-	straight line
Furniture and fixtures	-	straight line

Financial Instruments

The Organization classifies its financial instruments as either fair value or amortized cost. The Organization's accounting policy for each category is as follows:

Fair Value

This category includes cash and cash equivalents and restricted cash and investments.

These instruments are carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations. Changes in fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operation. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (continued)*Amortized Cost*

This category includes loans, receivables and other liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The Organization has classified accounts and contributions receivable, accounts payable and accrued liabilities, liability held for others and long-term debt as receivables, other liabilities and loans respectively.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include the determination of balances payable to or receivable from funding agencies, amortization of capital assets and allocations of administrative expenses.

Allocation of Administration

The Organization provides Child Welfare, Treatment and Health services. The cost of each service include the costs of personnel, purchased services, program expenses and other expenses that are directly related to providing the service. The Organization also incurs a number of general support expenses that are common to the administration of the Organization and to each of its services.

The Organization allocates certain of its administration expenses by identifying the appropriate basis of allocating each component expenses, and applies that basis consistently each year. Administration expenses are allocated proportionately using the same percentage as the revenues to expenditure of the service to the maximum allowed by the funding body.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

2. FINANCIAL INSTRUMENT CLASSIFICATION

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2022		
	Fair Value	Amortized cost	Total
	\$	\$	\$
Cash and cash equivalents	20,335,848	-	20,335,848
Restricted cash and investments	7,953,866	-	7,953,866
Accounts and contributions receivable	-	3,543,385	3,543,385
Accounts payable accrued liabilities	-	11,877,737	11,877,737
Long-term debt	-	753,623	753,625
Liability held for others	-	6,469,139	6,469,139

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2022			
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash and cash equivalents	20,335,848	-	-	20,335,848
Restricted cash and investments	7,953,866	-	-	7,953,866
	28,289,714	-	-	28,289,714

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2022 and 2021. There were also no transfers in or out of Level 3.

3. CASH AND CASH EQUIVALENTS

The Organization has an operating line of credit of \$1,000,000, at the bank's prime rate less one quarter of one percent, secured by a general security agreement and assignment of fire insurance proceeds. At March 31, 2021, the entire amount remained unused.

	March 31,	
	2022	2021
	\$	\$
Cash	20,335,848	15,050,005
Term deposits	-	6,560,535
	20,335,848	21,610,540

Term deposits consisted of guaranteed investment certificates bearing interest rates of 0.44% and mature on April 9, 2022 and April 19, 2022.

4. ACCOUNTS AND CONTRIBUTIONS RECEIVABLE

	March 31,	
	2022	2021
	\$	\$
Government of Canada	986,698	532,747
Province of Ontario	75,533	282,693
Sundry	2,481,154	1,744,678
	3,543,385	2,560,118

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

5. RESTRICTED CASH AND INVESTMENTS

	March 31,	
	2022	2021
	\$	\$
Fundraising	94,730	80,019
Trust	36	304
Registered Education Savings Plans (RESP)	6,469,139	6,097,439
Ontario Child Benefit equivalent (OCBe)	1,389,961	1,109,324
	<u>7,953,866</u>	<u>7,287,086</u>

Restricted cash cannot be used for current operating purposes. In particular, fundraising and trust cash consists of cash to be used for specified purposes. RESP funds are to be used to provide children with assistance towards postsecondary education. The RESP funds consist of mutual funds and guaranteed investment certificates bearing interest rates between 0.10% and 0.5%, maturing between April 4, 2022 and Dec 31, 2022. OCBe funds are to be used to provide children and youth in care with funds towards recreational, cultural and social activities.

6. CAPITAL ASSETS

	March 31,			March 31,
	2022			2021
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
	\$	\$	\$	\$
Automotive	1,210,613	760,209	450,404	223,250
Buildings	3,378,597	1,725,920	1,652,677	1,773,908
Computer equipment	5,266,298	4,575,345	690,953	839,037
Leasehold improvements	7,454,342	5,533,374	1,920,968	1,010,982
Mobile home	64,650	64,650	-	-
Furniture and fixtures	3,209,784	2,691,293	518,491	431,886
	<u>20,584,284</u>	<u>15,350,791</u>	<u>5,233,493</u>	4,279,063
Land	375,721	-	375,721	375,721
	<u>20,960,005</u>	<u>13,425,737</u>	<u>5,609,214</u>	4,654,784

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	March 31,	
	2022	2021
	\$	\$
Trade and program	7,949,673	6,929,039
Province of Ontario	2,265,104	3,391,284
Government of Canada	301,807	285,131
Wages and benefits	1,416,802	1,014,988
Government remittances	(55,649)	(36,028)
	11,877,737	11,584,414

8. DEFERRED CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statements of operations.

Deferred contributions are restricted funds received that are related to expenditures of subsequent years. The deferred contribution balances are as follows:

	March 31,	
	2022	2021
	\$	\$
Beginning balance	15,888,527	9,730,307
Amounts received in year for future expenditure	2,337,965	8,059,995
Amount recognized as revenue in the year	(2,572,464)	(1,901,775)
Ending Balance	15,654,028	15,888,527

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

9. LONG-TERM DEBT

	March 31,	
	2022	2021
	\$	\$
TD Canada Trust mortgage, repayable at \$2,619 per month including interest at 4.99%, secured by building with a net book value of \$92,232 and guaranteed by Department of Indian Affairs, Ministry of Northern Development and Mines, and Fort William First Nation. Due June 2024.	278,083	295,833
Community Trust Mortgage, repayable at \$8,046 per month including interest at 6.672%, secured by land and building. Due December 2025.	461,161	525,059
Canada Mortgage and Housing, repayable at \$391 per month including interest at 8%, secured by land and building. Due September 2025.	14,381	17,828
	753,625	838,720
Current portion	(79,500)	(79,500)
	674,125	759,220

Principle due on debt is summarized as follows:

	\$
2023	79,500
2024	89,500
2025	94,410
2026	99,075
2027	100,830
Thereafter	391,140

10. CANADA CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS

The Ministry of Children and Youth Services has requested that any amounts equivalent to the old Universal Child Care Benefit amount (which effective July 1, 2016 was combined with the old Canada Child Tax Benefit to make the Canada Tax Benefit) received by the Organization from the Canada Revenue Agency on behalf of children up to the age of eighteen, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2022, \$6,469,139 (2021 - \$6,097,439) was being held in either RESP's or cash until the RESP is established.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

11. ONTARIO CHILD BENEFIT EQUIVALENT FUND

In June 2009, the Ministry of Youth Services announced new funding equivalent to the Ontario Child Benefit (OCBe) to provide opportunities for all children and youth in care, up to 17 years of age to participate in recreational, educational, cultural and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included in the Statement of OCBe Operations. As at March 31, 2022, \$1,389,961 (2021 - \$1,109,324) was being held in restricted cash for future OCBe use.

12. INVESTMENT IN CAPITAL ASSETS

a) Investment in capital assets is calculated as follows:

	March 31,	
	2022	2021
	\$	\$
Capital assets at net book value	5,609,214	4,654,784
Amounts financed by -		
Long-term debt	(674,125)	(759,220)
Current portion of long-term debt	(79,500)	(79,500)
	4,855,589	3,816,064

b) Change in net assets invested capital assets is calculated as follow:

	March 31,	
	2022	2021
	\$	\$
Shortfall of revenues over expenditure		
Amortization of capital assets	(1,925,054)	(1,976,320)
	(1,925,054)	(1,976,320)
Net change in capital assets		
Purchase of capital assets	2,879,484	3,095,182
Proceeds from long-term debt	-	-
Repayment of long-term debt	85,095	85,593
	2,964,579	3,180,775

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

13. COMMITMENTS

The Organization has entered into agreements to lease office space to the year 2028. The minimum annual lease payments required under the terms of these agreements are as follows:

	\$
2022	55,000
2023	55,000
2024	55,000
2025	55,000
2026	55,000

14. CONTINGENT LIABILITIES

A historical Family Health Team ("FHT") capital grant of \$422,864 carries a condition that in the event the Organization or landlord terminates the lease or the capital grant agreement on or before February 1, 2023, then the Organization must repay the grant less \$28,191 for each year the FHT has occupied the premises on the agreement anniversary date of February 1, 2008. At March 31, 2022 the maximum possible repayment is \$84,572.

15. FINANCIAL INSTRUMENT RISK MANAGEMENTCredit risk

Credit risk is the risk of financial loss to the Organization if a debtor fails to make payments of interest and principal when due. The Organization is exposed to this risk relating to its cash, restricted cash and accounts receivable. The Organization holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Organization's cash accounts are insured up to \$200,000 (2021 - \$200,000).

Accounts and contributions receivable are primarily due from the Provincial and Federal governments. Credit risk is mitigated by the financial solvency of the governments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Organization is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Organization is exposed to this risk through its long-term debt. The Organization does not consider interest rate risk to be material.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet all cash outflow obligations as they come due. The Organization mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	2022			
	Within 6 months	6 months to 1 year	1 – 5 years	> 5 years
	\$	\$	\$	\$
Accounts payable and accrued liabilities	9,271,422	2,606,315	-	-
	9,271,422	2,606,315	-	-

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

NOTES TO FINANCIAL STATEMENTS

March 31, 2022

16. ECONOMIC DEPENDENCE

Approximately 97% of the Organization's revenue is funding received from various government agencies. The continuation of the Organization is dependent on receiving this funding.

17. BUDGET FIGURES

The budget figures presented are unaudited and are approved by the Board of Directors or respective funding bodies.

18. COMPARATIVE FIGURES

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS****Summary
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	30,628,489	30,637,283	32,768,295
Indigenous Services Canada	1,152,715	1,124,183	-
National Health and Welfare	502,859	497,245	622,024
Children's Special Allowance	1,500,000	1,598,626	2,240,368
Other	2,645,000	3,912,164	1,348,864
	36,429,063	37,769,501	36,979,551
EXPENDITURES			
Amortization of capital assets	-	933,308	958,940
Salaries	11,884,429	12,827,755	12,464,571
Benefits	2,945,189	3,300,938	2,988,650
Interest on long-term debt	-	5,858	6,794
Travel	752,500	831,416	600,824
Training	28,299	33,250	65,326
Purchased services	1,527,370	749,107	894,710
Office and administration	507,227	645,236	605,875
Program	14,497,216	15,446,420	15,556,892
Allocated administration [schedule D]	4,286,833	3,253,980	2,558,521
	36,429,063	38,027,268	36,701,103
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(257,767)	278,448
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	(257,767)	278,448
Add:			
Amortization of capital assets	-	933,308	958,940
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(657,791)	(1,219,638)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE A - CHILD WELFARE PROGRAMS

Protection and Residential Services

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	29,671,818	29,680,612	31,840,735
Children's Special Allowance	1,500,000	1,598,626	2,240,368
Other	2,020,000	3,310,839	762,182
	33,191,818	34,590,077	34,843,285
EXPENDITURES			
Amortization of capital assets	-	933,308	958,940
Salaries	11,600,770	12,571,011	12,309,158
Benefits	2,897,156	3,253,455	2,959,236
Interest on long-term debt	-	5,858	6,794
Travel	750,000	827,535	599,672
Training	25,000	27,251	62,027
Purchased services	930,000	491,675	894,710
Office and administration	500,000	608,977	605,375
Program	12,229,479	13,220,821	13,619,876
Allocated administration	4,259,413	3,230,516	2,549,049
	33,191,818	35,170,407	34,564,837
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(580,330)	278,448

RECONCILIATION FOR FUNDING PURPOSES

Excess (Shortfall) of Revenues Over Expenditures	-	(580,330)	278,448
Add:			
Amortization of capital assets	-	933,308	958,940
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(335,228)	(1,219,638)

**EXCESS (SHORTFALL) OF REVENUES OVER
EXPENDITURES FOR FUNDING PURPOSES**

- - -

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****CHRT - Prevention/Remoteness**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	1,030,567	1,030,567	-
	1,030,567	1,030,567	-
EXPENDITURES			
Salaries	40,000	37,694	-
Benefits	8,000	7,539	-
Purchased Services	597,370	257,432	-
Office and administration	-	28,532	-
Program	385,197	385,197	-
	1,030,567	716,394	-
EXCESS OF REVENUES OVER EXPENDITURES	-	314,173	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	314,173	-
Less:			
Capital expenditure	-	(314,173)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS**

CHRT - Data Stewards

[unaudited]

Year ended March 31	2022		2021
	2022	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	122,148	93,616	-
	122,148	93,616	-
EXPENDITURES			
Salaries	87,500	63,557	-
Benefits	13,421	8,832	-
Office and administration	6,227	6,227	-
Allocated administration	15,000	15,000	-
	122,148	93,616	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Prevention****[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	732,862	732,862	732,862
National Health and Welfare - NNADAP	502,859	497,245	622,024
	1,235,721	1,230,107	1,354,886
EXPENDITURES			
Program	1,235,721	1,230,107	1,354,886
	1,235,721	1,230,107	1,354,886
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Capacity Building****[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	119,766	119,766	119,766
	119,766	119,766	119,766
EXPENDITURES			
Salaries	95,556	95,556	95,556
Benefits	14,491	14,491	14,491
Travel	1,000	1,000	1,000
Training	3,299	3,299	3,299
Office and administration	500	500	500
Allocated administration	4,920	4,920	4,920
	119,766	119,766	119,766
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS
CWECT
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	75,000	38,980	50,067
	75,000	38,980	50,067
EXPENDITURES			
Program	67,500	35,436	45,515
Allocated administration	7,500	3,544	4,552
	75,000	38,980	50,067
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS
Transitional Aged Youth
[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	550,000	562,345	536,615
	550,000	562,345	536,615
EXPENDITURE			
Program	550,000	562,345	536,615
	550,000	562,345	536,615
EXCESS OF REVENUES OVER EXPENDITURE	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS
 Education Liaison
 [unaudited]

Year ended March 31	\$	\$	\$
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	104,043	104,043	74,932
	104,043	104,043	74,932
EXPENDITURE			
Salaries	60,603	59,937	59,857
Benefits	12,121	16,621	14,923
Travel	1,500	2,881	152
Training	-	2,700	-
Office and administration	500	1,000	-
Program	29,319	12,514	-
	104,043	95,653	74,932
EXCESS OF REVENUES OVER EXPENDITURE	-	8,390	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	8,390	-
Less:			
Capital expenditure	-	(8,390)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Summary**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	2,506,699	2,285,697	1,941,609
Ministry of Health and Long-Term Care	8,569,822	8,321,087	8,061,533
National Health and Welfare/ Indigenous Services Canada	2,901,752	2,687,076	2,129,110
Other	2,349,591	2,375,046	2,025,715
	16,327,864	15,668,906	14,157,967
EXPENDITURES			
Amortization of capital assets	20,686	540,791	553,607
Salaries	8,762,795	7,832,427	7,206,796
Benefits	1,828,147	2,140,983	1,831,725
Interest on long term-debt	-	32,650	36,709
Travel	370,791	290,032	160,657
Training	183,476	82,042	103,878
Purchased services	124,701	98,631	51,955
Office and administration	211,256	131,680	248,386
Program	3,826,875	2,673,882	2,090,550
Allocated administration [schedule D]	999,137	891,170	781,096
	16,327,864	14,714,288	13,065,359
EXCESS OF REVENUES OVER EXPENDITURES	-	954,618	1,092,608
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	954,618	1,092,608
Add:			
Amortization of capital assets	-	540,791	553,607
Less:			
Capital expenditures	-	(1,428,064)	(1,578,372)
Amortization of building equal to principal reduction of related long-term debt	-	(67,345)	(67,843)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Adult Residential Treatment Center

(unaudited)

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	429,553	429,553	429,553
National Health and Welfare	1,525,313	1,420,172	1,399,874
Other	-	12,600	6,299
	1,954,866	1,862,325	1,835,726
EXPENDITURES			
Salaries	900,000	887,927	932,801
Benefits	207,000	209,801	212,637
Travel	25,000	22,037	18,217
Training	5,000	4,786	977
Purchased services	60,200	8,602	9,998
Office and administration	20,000	10,797	11,032
Program	567,407	460,911	440,402
Allocated administration	170,259	170,259	149,424
	1,954,866	1,775,120	1,775,488
EXCESS OF REVENUES OVER EXPENDITURES	-	87,205	60,238
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	87,205	60,238
Less:			
Capital expenditures	-	(87,205)	(60,238)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Adult Residential Treatment Center MCARR
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	13,487	-	-
	13,487	-	-
EXPENDITURES			
Office and administration	13,487	-	-
	13,487	-	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Intensive Treatment Services

[unaudited]

Year ended March 31	2022 BUDGET	ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,543,764	1,543,764	1,543,764
Other	-	4,539	9,600
	1,543,764	1,548,303	1,553,364
EXPENDITURES			
Amortization of capital assets	-	8,000	8,000
Salaries	1,036,886	879,292	1,000,409
Benefits	207,377	255,785	261,044
Travel	15,000	29,854	22,854
Training	5,000	8,957	7,110
Purchased services	1,000	-	2,413
Office and administration	12,000	10,752	15,700
Program	112,125	187,032	224,022
Allocated administration	154,376	154,376	154,376
	1,543,764	1,534,048	1,695,928
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	14,255	(142,564)
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	14,255	(142,564)
Add:			
Amortization of capital assets	-	8,000	8,000
Less:			
Capital expenditures	-	(22,255)	(47,231)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	(181,795)

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Telepsychiatry

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	157,500	157,500	120,040
Other	-	238	174
	157,500	157,738	120,214
EXPENDITURES			
Salaries	108,496	108,495	48,070
Benefits	21,699	21,806	11,917
Travel	-	1,816	-
Office and administration	16,600	898	426
Program	10,705	20,098	6,948
	157,500	153,113	67,361
EXCESS OF REVENUES OVER EXPENDITURES	-	4,625	52,853
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	4,625	52,853
Less:			
Capital expenditures	-	(4,625)	(52,853)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Aboriginal Gambling Strategy
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	12,700	4,900	9,852
	12,700	4,900	9,852
EXPENDITURES			
Travel	-	-	346
Program	12,700	4,900	9,506
	12,700	4,900	9,852
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
CYMH Specialized Consultation & Assessment
[unaudited]**

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	303,629	317,471	111,497
Other	-	97,110	125
	303,629	414,581	111,622
EXPENDITURES			
Salaries	162,429	131,233	74,434
Benefits	32,486	25,740	18,177
Travel	5,000	2,566	804
Training	5,000	1,662	429
Purchased services	58,857	82,958	-
Office and administration	5,000	17,982	427
Program	13,750	64,805	8,551
Allocated administration	21,107	8,800	8,800
	303,629	335,746	111,622
EXCESS OF REVENUES OVER EXPENDITURES	-	78,835	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	78,835	-
Less:			
Capital expenditures	-	(78,835)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Small Water Works

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	7,000	7,000	3,613
	7,000	7,000	3,613
EXPENDITURES			
Program	7,000	7,000	3,613
	7,000	7,000	3,613
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Youth Outreach Services

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	340,300	340,300	186,665
Other	-	638	466
	340,300	340,938	187,131
EXPENDITURES			
Salaries	227,530	236,616	100,009
Benefits	45,505	58,607	31,145
Travel	5,000	3,353	744
Training	2,500	-	363
Office and administration	500	208	226
Program	25,235	30,825	20,616
Allocated administration	34,030	34,028	34,028
	340,300	363,637	187,131
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(22,699)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Infant Development

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	177,568	177,568	177,568
Other	-	317	232
	177,568	177,885	177,800
EXPENDITURES			
Salaries	119,339	119,339	102,521
Benefits	23,868	23,868	38,690
Travel	2,500	2,500	6,712
Training	1,000	1,456	105
Office and administration	1,500	1,353	427
Program	11,604	11,612	11,588
Allocated administration	17,757	17,757	17,757
	177,568	177,885	177,800
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Triple "P" Parenting

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	44,051	44,051	28,112
Other	-	55	40
	44,051	44,106	28,152
EXPENDITURES			
Salaries	20,000	20,000	23,388
Benefits	4,000	3,800	2,832
Training	5,000	-	323
Office and administration	1,250	1,551	-
Program	13,801	9,175	1,609
	44,051	34,526	28,152
EXCESS OF REVENUES OVER EXPENDITURES	-	9,580	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	9,580	-
Less:			
Capital expenditures	-	(9,580)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Post Treatment Supportive Housing

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	485,352	474,230	468,852
Other	-	-	1,800
	485,352	474,230	470,652
EXPENDITURES			
Salaries	294,166	247,406	311,782
Benefits	51,479	65,624	71,105
Travel	3,093	1,158	3,228
Training	11,500	-	837
Office and administration	3,800	2,584	2,697
Program	80,559	31,544	44,207
Allocated administration	40,755	39,450	36,796
	485,352	387,766	470,652
EXCESS OF REVENUES OVER EXPENDITURES	-	86,464	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	86,464	-
Less:			
Capital expenditures	-	(86,464)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS**

**Naloxone
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	200,000	154,200	-
	200,000	154,200	-
EXPENDITURES			
Program	200,000	154,200	-
	200,000	154,200	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Indigenous Mental Health and Addictions Workers
[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	732,855	732,855	699,177
Other	-	1,265	925
	732,855	734,120	700,102
EXPENDITURES			
Salaries	434,331	409,995	308,327
Benefits	86,866	137,789	96,495
Travel	40,000	16,756	7,870
Training	7,500	5,548	763
Purchased services	2,500	1,162	2,508
Office and administration	12,500	5,163	10,795
Program	75,872	90,207	83,329
Allocated administration	73,286	67,500	67,500
	732,855	734,120	577,587
EXCESS OF REVENUES OVER EXPENDITURES	-	-	122,515
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	122,515
Less:			
Capital expenditures	-	-	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	122,515

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Youth In Transition Worker

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	75,000	75,000	72,131
Other	-	140	102
	75,000	75,140	72,233
EXPENDITURES			
Salaries	54,574	50,061	53,044
Benefits	10,914	15,782	14,613
Travel	2,500	3,712	423
Training	500	-	35
Office and administration	1,250	118	-
Program	5,262	5,467	4,118
	75,000	75,140	72,233
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

MOH - 2044

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	657,572	610,198	560,241
Other	-	-	86
	657,572	610,198	56,327
EXPENDITURES			
Salaries	404,585	415,403	373,636
Benefits	80,918	103,039	83,069
Travel	63,398	20,371	21,122
Training	10,000	56	1,103
Office and administration	16,500	14,917	14,372
Program	45,891	23,786	30,745
Allocated administration	36,280	32,626	36,280
	657,572	610,198	560,327
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Family/Caregiver Skills Building and Support
[unaudited]**

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,099,253	1,099,253	1,032,436
Other	150,000	3,661	5,385
	1,249,253	1,102,914	1,037,821
EXPENDITURES			
Salaries	752,883	592,045	575,778
Benefits	150,577	199,559	157,741
Travel	50,000	27,340	14,399
Training	5,000	1,760	60
Office and administration Program	15,000	10,348	6,389
Allocated administration	150,868	143,155	101,904
	124,925	107,872	107,872
	1,249,253	1,082,079	964,143
EXCESS OF REVENUES OVER EXPENDITURES	-	20,835	73,678
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	20,835	73,678
Less:			
Capital expenditures	-	(20,835)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	73,678

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Access Intake Service Planning**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	144,219	144,219	144,219
Ministry of Health and Long-Term Care	118,439	118,439	70,239
Other	-	774	567
	262,658	263,432	215,025
EXPENDITURES			
Salaries	196,424	196,828	144,169
Benefits	39,284	38,299	46,298
Travel	2,000	5,767	1,697
Training	1,000	44	-
Office and administration	3,000	481	-
Program	20,950	22,013	22,861
	262,658	263,432	215,025
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Case Management and Service Coordination**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	345,543	345,543	283,368
Other	-	602	440
	345,543	346,145	283,808
EXPENDITURES			
Salaries	254,728	241,808	201,020
Benefits	50,946	58,621	40,287
Travel	2,500	2,110	1,435
Training	500	1,200	436
Program	13,869	19,406	17,630
Allocated administration	23,000	23,000	23,000
	345,543	346,145	283,808
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Counselling/Therapy Services

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,112,101	1,112,101	1,112,101
Other	150,000	10,709	1,952
	1,262,101	1,122,810	1,114,053
EXPENDITURES			
Amortization of capital assets	-	450,956	463,772
Salaries	831,259	677,138	703,816
Benefits	166,251	219,230	206,025
Travel	20,000	17,419	14,577
Training	2,500	10,930	7,517
Purchased services	1,500	1,951	-
Office and administration	10,000	4,607	17,060
Program	104,381	84,005	74,509
Allocated administration	126,210	104,947	104,947
	1,262,101	1,571,183	1,592,223
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(448,373)	(478,170)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(448,373)	(478,170)
Add:			
Amortization of capital assets	-	450,956	463,772
Less:			
Capital expenditures	-	(2,583)	-
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	(14,398)

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Training

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	-	-	50,000
Other	20,000	19,056	178,409
	20,000	19,056	228,409
EXPENDITURES			
Salaries	-	-	17,391
Benefits	-	-	2,609
Training	20,000	11,018	40,692
Office and administration	-	-	24,072
Program	-	8,038	44,327
Allocated administration	-	-	5,461
	20,000	19,056	134,552
EXCESS OF REVENUES OVER EXPENDITURES	-	-	93,857
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	-	93,857
Less:			
Capital expenditures	-	-	(93,857)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Treatment One Time

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	-	-	50,000
Other	2,500	2,141	-
	-	2,500	50,000
EXPENDITURES			
Travel	-	-	144
Purchased services	-	-	37,037
Program	2,500	2,141	12,819
	2,500	2,141	50,000
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS**

**Back to Home
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	13,500	13,500	-
	13,500	13,500	-
EXPENDITURES			
Salaries	2,500	1,969	-
Benefits	500	321	-
Training	500	488	-
Program	10,000	10,722	-
	13,500	13,500	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****SNAP**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	471,800	471,800	412,741
Other	-	933	805
	471,800	472,733	413,547
EXPENDITURES			
Salaries	365,831	336,310	299,332
Benefits	73,166	86,340	75,941
Travel	3,000	8,515	2,893
Training	500	6,159	1,234
Office and administration	2,000	477	504
Program	27,303	34,932	33,643
	471,800	472,733	413,547
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

HOP-C

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	30,000	30,725	33,449
	30,000	30,725	33,449
EXPENDITURES			
Travel	-	115	-
Training	-	286	-
Office and administration	1,250	1,337	131
Program	28,750	28,987	33,318
	30,000	30,725	33,449
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Transitional Discharge

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	116,790	116,790	72,782
	116,790	116,790	72,782
EXPENDITURES			
Salaries	86,500	88,014	53,438
Benefits	17,300	24,638	17,801
Travel	4,000	2,526	1,248
Office and administration	1,000	-	95
Program	7,990	1,612	200
	116,790	116,790	72,782
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Home for Good

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other (DSSAB)	404,777	439,273	431,646
	404,777	439,273	431,646
EXPENDITURES			
Salaries	267,022	266,163	277,571
Benefits	66,755	83,648	76,351
Travel	12,500	4,032	2,514
Training	-	5,552	1,346
Office and administration	22,500	72	291
Program	3,800	47,606	41,373
Allocated administration	32,200	32,200	32,200
	404,777	439,273	431,646
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Journey Together

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other (DSSAB)	208,260	238,745	168,933
	208,260	238,745	168,933
EXPENDITURES			
Salaries	124,327	127,886	74,453
Benefits	31,082	40,031	27,887
Travel	500	8,468	1,236
Office and administration	500	-	940
Program	51,851	62,360	59,535
	208,260	238,745	164,051
EXCESS OF REVENUES OVER EXPENDITURES	-	-	4,882
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	4,882
Less:			
Capital expenditures	-	-	(4,882)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS**

Sunset Lake Camp
[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	2,500	2,698	2,606
	2,500	2,698	2,606
EXPENDITURES			
Program	2,500	2,698	2,606
	2,500	2,698	2,606
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

DFC

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	170,771	140,826	170,771
	170,771	140,826	170,771
EXPENDITURES			
Travel	-	125	-
Program	170,771	140,701	170,771
	170,771	140,826	170,771
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Rapid Access Addictions Medicine (RAAM)
[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	236,761	158,186	187,907
	236,761	158,186	187,907
EXPENDITURES			
Salaries	200,645	108,940	146,346
Benefits	36,116	48,896	39,425
Travel	-	350	301
Training	-	-	545
Office and administration	-	-	20
Program	-	-	1,270
	236,761	158,186	187,907
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

3 C's

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	486,579	486,579	537,927
Other	-	39,154	38,317
	486,579	525,733	576,244
EXPENDITURES			
Amortization of capital assets	-	5,111	5,111
Salaries	218,773	280,139	327,271
Benefits	54,693	59,585	55,356
Travel	12,000	11,397	9,488
Training	-	-	2,148
Office and administration Program	3,265	7,236	6,951
	197,848	144,972	175,786
	486,579	508,440	582,111
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	17,293	(5,867)
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	17,293	(5,867)
Add:			
Amortization of capital assets	-	5,111	5,111
Less:			
Capital expenditures	-	(18,957)	(46,646)
Amortization of building equal to principal reduction of related long-term debt	-	-	-
		(3,447)	(8,004)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	(55,406)

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Seaway

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	191,698	191,698	263,494
Other	-	56,081	25,782
	191,698	247,779	289,276
EXPENDITURES			
Amortization of capital assets	-	56,038	56,038
Salaries	32,000	32,000	105,858
Benefits	8,000	8,000	24,666
Interest on long term debt	-	32,650	36,709
Travel	-	101	-
Office and administration Program	2,500 149,198	2,999 79,613	3,399 56,550
	191,698	211,401	283,220
EXCESS OF REVENUES OVER EXPENDITURES	-	36,378	6,056
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	36,378	6,056
Add:			
Amortization of capital assets	-	56,038	56,038
Less:			
Capital expenditures	-	(28,518)	(2,255)
Amortization of building equal to principal reduction of related long-term debt	-	- (63,898)	- (59,839)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Joint Mobilie Crisis

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	320,000	145,865	209,407
	320,000	145,865	209,407
EXPENDITURES			
Salaries	187,242	87,789	18,112
Benefits	42,656	20,949	4,238
Travel	21,500	12,236	1,377
Training	5,000	271	-
Office and administration	4,000	3,356	11,869
Program	27,602	9,099	13,613
Allocated administration	32,000	12,165	2,655
	320,000	145,865	51,864
EXCESS OF REVENUES OVER EXPENDITURES	-	-	157,543
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	157,543
Less:			
Capital expenditures	-	-	(157,543)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Land Based Culture

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	256,900	256,900	142,787
	256,900	256,900	142,787
EXPENDITURES			
Training	-	-	301
Program	256,900	256,900	87,080
	256,900	256,900	87,381
EXCESS OF REVENUES OVER EXPENDITURES	-	-	55,406

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Family Treatment Centre

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	1,100,600	937,021	785,524
Other	-	2,004	232
	1,100,600	939,025	785,756
EXPENDITURES			
Salaries	523,755	446,186	377,280
Benefits	104,750	128,522	58,920
Travel	25,000	21,437	9,950
Training	47,000	5,752	15,230
Office and administration	25,000	18,706	31,158
Program	275,095	130,701	161,809
Allocated administration	100,000	81,590	-
	1,100,600	832,894	654,347
EXCESS OF REVENUES OVER EXPENDITURES	-	106,131	131,409
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	106,131	131,409
Less:			
Capital expenditures	-	(106,131)	(131,409)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth in Transition - Housing Support**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	75,000	75,000	34,649
Other	-	144	105
	75,000	75,144	34,754
EXPENDITURES			
Salaries	54,574	35,055	22,615
Benefits	10,914	8,741	7,192
Travel	2,500	1,261	434
Training	500	232	125
Program	6,512	7,156	4,388
	75,000	52,445	34,754
EXCESS OF REVENUES OVER EXPENDITURES	-	22,699	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Arthur Street

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	187,952	187,952	-
Other	100,798	100,798	899,202
	288,750	288,750	899,202
EXPENDITURES			
Amortization of capital assets	20,686	20,686	20,686
Office and administration	4,432	4,432	-
Program	263,632	45,775	27,798
	288,750	70,893	48,484
EXCESS OF REVENUES OVER EXPENDITURES	-	217,857	850,718

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditures	-	217,857	850,718
Add:			
Amortization of capital assets	-	20,686	20,686
Less:			
Capital expenditures	-	(238,543)	(871,404)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Wave 3

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	-	-	206,926
	-	-	206,926
EXPENDITURES			
Office and administration	-	-	89,019
Program	-	-	10,136
	-	-	99,155
EXCESS OF REVENUES OVER EXPENDITURES	-	-	107,771
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	107,771
Less:			
Capital expenditures	-	-	(107,771)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Culture

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Indigenous Services Canada	725,000	677,075	519,775
Other	-	14,943	154
	725,000	692,018	519,929
EXPENDITURES			
Salaries	503,123	477,706	367,771
Benefits	125,781	114,985	90,116
Travel	20,000	20,201	14,674
Training	4,000	856	1,515
Office and administration	1,500	384	139
Program	70,596	77,886	43,431
	725,000	692,018	517,646
EXCESS OF REVENUES OVER EXPENDITURES	-	-	2,283
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	2,283
Less:			
Capital expenditures	-	-	(2,283)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Youth Council

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	87,385	87,385	-
	87,385	87,385	-
EXPENDITURES			
Travel	15,472	15,472	-
Training	12,405	12,405	-
Office and administration	641	641	-
Program	58,867	58,867	-
	87,385	87,385	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Indigenous Professional Development Fund
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	34,523	34,523	22,558
	34,523	34,523	22,558
EXPENDITURES			
Travel	-	4,926	-
Training	31,071	2,514	20,683
Purchased services	-	3,314	-
Program	-	23,769	1,875
Allocated administration	3,452	-	-
	34,523	34,523	22,558
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Intergrated Services

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	65,000	62,939	63,178
	65,000	62,939	63,178
EXPENDITURES			
Salaries	52,787	52,458	54,297
Benefits	10,558	9,763	8,238
Travel	500	511	643
Training	500	110	-
Program	655	97	-
	65,000	62,939	63,178
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Prevention Aftercare

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare/ Indigenous Services Canada	185,000	184,738	124,620
	185,000	184,738	124,620
EXPENDITURES			
Salaries	135,000	135,188	86,629
Benefits	27,000	40,848	36,725
Travel	7,500	8,665	1,266
Program	15,500	37	-
	185,000	184,738	124,620
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Youth Addiction

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	-	15,727
Other	1,500	1,294	-
	1,500	1,294	15,727
EXPENDITURES			
Salaries	-	-	2,938
Benefits	-	-	12,061
Travel	-	-	62
Office and administration	-	-	78
Program	1,500	1,294	588
	1,500	1,294	15,727
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Development Service Worker

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Children, Community and Social Services	78,161	20,738	-
National Health and Welfare	-	-	5,935
	78,161	20,738	5,935
EXPENDITURES			
Salaries	-	-	3,985
Benefits	-	-	307
Travel	-	3,568	-
Office and administration	-	-	168
Program	78,161	17,170	1,475
	78,161	20,738	5,935
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
 SCHEDULE B - TREATMENT PROGRAMS
 Child and Adolescent Psychiatry (CAPS)
 [unaudited]**

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other	169,498	335,673	-
	169,498	335,673	-
EXPENDITURES			
Salaries	143,642	123,590	-
Benefits	25,856	24,718	-
Program	-	14,512	-
	169,498	162,820	-
EXCESS OF REVENUES OVER EXPENDITURES	-	172,853	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	172,853	-
Less:			
Capital expenditures	-	(172,853)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE B - TREATMENT PROGRAMS

Court Street

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other	642,068	642,068	-
	642,068	642,068	-
EXPENDITURES			
Travel	9,328	9,328	-
Purchased services	644	644	-
Office and administration	10,281	10,281	-
Program	621,815	95,334	-
	642,068	115,587	-
EXCESS OF REVENUES OVER EXPENDITURES	-	526,481	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	526,481	-
Less:			
Capital expenditures	-	(526,481)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Ontario Structured Psychotherapy Program
[unaudited]**

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other	117,344	52,697	-
	117,344	52,697	-
EXPENDITURES			
Salaries	67,444	19,448	-
Benefits	13,850	3,649	-
Travel	1,000	37	-
Program	25,550	763	-
Allocated administration	9,500	4,600	-
	117,344	28,497	-
EXCESS OF REVENUES OVER EXPENDITURES	-	24,200	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	24,200	-
Less:			
Capital expenditures	-	(24,200)	-
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS**

MAP

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other	-	-	20,123
	-	-	20,123
EXPENDITURES			
Salaries	-	-	18,304
Benefits	-	-	1,819
	-	-	20,123
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE C - HEALTH PROGRAMS
Summary**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	7,679,049	6,596,762	6,043,255
National Health and Welfare	7,357,490	6,726,315	6,521,883
Other	808,777	926,980	594,117
	15,845,316	14,250,057	13,159,255
EXPENDITURES			
Amortization of capital assets	-	450,955	463,773
Salaries	8,493,976	7,150,320	6,879,959
Benefits	1,405,126	1,773,774	1,518,296
Travel	453,526	511,737	441,287
Training	12,764	29,003	29,597
Purchased services	1,279,598	418,840	608,346
Office and administration	474,117	438,671	388,495
Program	2,541,535	2,234,910	2,103,943
Allocated administration [schedule D]	1,184,674	899,173	892,160
	15,845,316	13,907,383	13,325,856
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	342,674	(166,601)
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	342,674	(166,601)
Add:			
Amortization of capital assets	-	450,955	463,773
Less:			
Capital expenditure	-	(793,629)	(297,172)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Home and Community Care - Provincial

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,476,177	1,476,177	1,439,155
Other	-	93	1,802
	1,476,177	1,476,270	1,440,957
EXPENDITURES			
Amortization of capital assets	-	99,284	95,598
Salaries	735,196	656,108	647,776
Benefits	145,083	188,715	174,747
Travel	-	84,664	94,336
Training	-	1,584	314
Purchased services	365,000	304,548	257,297
Office and administration	-	-	1,318
Program	138,249	143,734	108,484
Allocated administration	92,649	92,649	92,649
	1,476,177	1,571,286	1,472,519
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(95,016)	(31,562)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(95,016)	(31,562)
Add:			
Amortization of capital assets	-	99,284	95,598
Less:			
Capital expenditure	-	(4,268)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	64,036

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Home and Community Care - Federal

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	2,307,704	1,546,943	1,039,433
Other	-	2,883	1,995
	2,307,704	1,549,826	1,041,428
EXPENDITURES			
Amortization of capital assets	-	97,789	70,870
Salaries	1,200,000	1,046,235	689,559
Benefits	264,000	254,088	176,752
Travel	100,000	63,313	52,339
Training	-	2,169	3,986
Purchased services	650,000	2,385	14,537
Office and administration	-	3	2,139
Program	21,845	9,774	9,594
Allocated administration	71,859	71,859	71,859
	2,307,704	1,547,615	1,091,635
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	2,211	(50,207)
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	2,211	(50,207)
Add:			
Amortization of capital assets	-	97,789	70,870
Less:			
Capital expenditure	-	(100,000)	(20,663)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE C - HEALTH PROGRAMS**

**Health Transfer
[unaudited]**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	3,728,301	3,733,915	4,241,268
Other	-	183,812	210,562
	3,728,301	3,917,727	4,451,830
EXPENDITURES			
Amortization of capital assets	-	253,882	297,305
Salaries	1,539,300	1,402,679	1,601,249
Benefits	338,646	387,818	380,448
Travel	100,000	114,681	116,493
Training	10,000	11,811	13,454
Purchased services	125,000	16,673	157,722
Office and administration	150,000	221,797	297,445
Program	1,051,345	1,194,623	1,395,470
Allocated administration	414,010	414,010	319,899
	3,728,301	4,017,974	4,579,485
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(100,247)	(127,655)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(100,247)	(127,655)
Add:			
Amortization of capital assets	-	253,882	297,305
Less:			
Capital expenditure	-	(153,635)	(169,650)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Moveable Asset Reserve

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	4,151	-	-
	4,151	-	-
EXPENDITURES			
Program	4,151	-	-
	4,151	-	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	-
Less:			
Capital expenditure	-	-	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Family Health Team - Operating

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,129,657	1,129,657	979,781
National Health and Welfare	-	-	15,000
Other	-	391	79
	1,129,657	1,130,048	994,860
EXPENDITURES			
Salaries	801,076	776,041	711,374
Benefits	-	190,796	157,338
Travel	-	11,231	6,019
Training	-	7,759	3,755
Purchased services	10,800	12,984	13,940
Office and administration	-	17,490	28,315
Program	317,781	125,648	186,585
	1,129,657	1,141,949	1,107,326
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(11,901)	(112,466)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(11,901)	(112,466)
Less:			
Capital expenditure	-	(17,629)	(3,604)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(29,530)	(116,070)

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Physicians**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	713,087	716,164	714,990
Other	-	6,671	1,925
	713,087	722,835	716,915
EXPENDITURES			
Salaries	703,040	706,118	705,744
Benefits	10,047	11,745	11,171
Purchased services	-	4,972	-
	713,087	722,835	716,915
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Midwifery**

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	734,928	645,423	523,129
Other	-	894	500
	734,928	646,317	523,629
EXPENDITURE			
Salaries	565,018	414,107	282,825
Benefits	-	92,609	55,313
Travel	-	2,102	-
Office and administration	-	-	51
Program	169,910	107,969	69,370
	734,928	616,787	407,559
EXCESS OF REVENUES OVER EXPENDITURE	-	29,530	116,070

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Primary Care

[unaudited]

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	2,221,200	2,221,200	2,221,200
Other	-	79	-
	2,221,200	2,221,279	2,221,200
EXPENDITURE			
Salaries	1,368,210	1,302,357	1,302,727
Benefits	271,577	363,984	322,747
Travel	-	139,039	100,991
Training	-	1,167	2,806
Purchased Services	-	-	18,089
Office and administration	84,117	50,128	23,537
Program	104,947	180,631	169,537
Allocated administration	392,349	183,973	280,766
	2,221,200	2,221,279	2,221,200
EXCESS OF REVENUES OVER EXPENDITURE	-	-	-

DILICO ANISHINABEK FAMILY CARE

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE C - HEALTH PROGRAMS**

Jordan's Principle

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	1,022,640	1,022,640	1,031,211
Other	-	-	353
	1,022,640	1,022,640	1,031,564
EXPENDITURE			
Salaries	562,951	562,951	560,073
Benefits	203,398	203,398	151,878
Travel	71,923	71,923	29,087
Training	2,764	2,764	659
Purchased Services	53,086	53,086	41,951
Office and administration	-	-	993
Program	8,336	8,336	111,436
Allocated administration	120,182	120,182	110,487
	1,022,640	1,022,640	1,006,564
EXCESS OF REVENUES OVER EXPENDITURE	-	-	25,000
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	-	25,000
Less:			
Capital expenditure	-	-	(25,000)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Diabetes

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	165,000	165,000	165,000
National Health and Welfare	-	128,123	194,971
Other	-	5,000	-
	165,000	298,123	359,971
EXPENDITURES			
Salaries	110,000	201,215	299,033
Benefits	22,000	64,006	74,772
Travel	25,000	11,057	25,497
Training	-	1,749	1,329
Office and administration	-	-	840
Program	8,000	3,596	6,036
Allocated administration	-	16,500	16,500
	165,000	298,123	424,007
SHORTFALL OF REVENUES OVER EXPENDITURES	-	-	(64,036)

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

IPHC One-Time

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	294,694	294,694	-
Other	786,018	704,398	108,294
	1,080,712	999,092	108,294
EXPENDITURES			
Salaries	250,000	11,699	-
Benefits	55,000	1,678	-
Travel	-	1,000	-
Purchased services	75,712	24,192	-
Office and administration	200,000	136,977	31,778
Program	500,000	391,316	25,425
	1,080,712	566,862	57,203
EXCESS OF REVENUES OVER EXPENDITURES	-	432,230	51,091
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	432,230	51,091
Less:			
Capital expenditure	-	(432,230)	(51,091)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

Specialized Vaccine Support

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,239,000	243,141	-
	1,239,000	243,141	-
EXPENDITURES			
Salaries	645,000	60,396	-
Benefits	95,375	11,305	-
Travel	150,000	5,986	-
Office and administration	40,000	12,240	-
Program	215,000	67,347	-
Allocated administration	93,625	-	-
	1,239,000	157,274	-
EXCESS OF REVENUES OVER EXPENDITURES	-	85,867	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	85,867	-
Less:			
Capital expenditure	-	(85,867)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE C - HEALTH PROGRAMS

PSW Training

[unaudited]

Year ended March 31	2022 BUDGET	2022 ACTUAL	2021 ACTUAL
	\$	\$	\$
REVENUES			
Other	22,759	22,759	268,607
	22,759	22,759	268,607
EXPENDITURES			
Salaries	14,185	10,414	79,599
Benefits	-	3,632	13,130
Travel	6,603	6,741	16,525
Training	-	-	3,294
Purchased services	-	-	104,810
Office and administration	-	36	2,079
Program	1,971	1,936	22,006
	22,759	22,759	241,443
EXCESS OF REVENUES OVER EXPENDITURES	-	-	27,164
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	27,164
Add:			
Capital expenditure	-	-	(27,164)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE D - ALLOCATED ADMINISTRATION**

Year ended March 31	2022		2021
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	-	121,204	48,283
	-	121,204	48,283
EXPENDITURES			
Salaries	3,945,853	2,758,925	2,180,286
Benefits	749,712	752,381	573,374
Travel	131,528	98,107	92,311
Training	43,843	30,497	31,768
Purchased services	295,939	93,998	168,649
Office and administration	460,349	578,666	615,851
Program	843,419	852,953	617,821
	6,470,644	5,165,527	4,280,060
SHORTFALL OF REVENUES OVER EXPENDITURES	(6,470,644)	(5,044,323)	(4,231,777)
PROGRAM ALLOCATIONS			
Child Welfare Programs	(4,286,833)	(3,253,980)	(2,558,521)
Treatment Programs	(999,137)	(891,170)	(781,096)
Health Programs	(1,184,674)	(899,173)	(892,160)
	(6,470,644)	(5,044,323)	(4,231,777)