

# Financial Statements

Year Ended March 31, 2021



Anishinabek Family Care

**Honouring  
Our Helpers**

Annual Report 2020/2021

**DILICO ANISHINABEK FAMILY CARE**

**FINANCIAL STATEMENTS**

**YEAR ENDED MARCH 31, 2021**

**DILICO ANISHINABEK FAMILY CARE**  
**MARCH 31, 2021**

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# Independent Auditor's Report

To the Board of Directors and Members of  
Dilico Anishinabek Family Care

## Opinion

We have audited the financial statements of Dilico Anishinabek Family Care ("Dilico"), which comprise the statement of financial position as at March 31, 2021, and the statements of combined operations, fundraising operations, OCBe operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dilico Anishinabek Family Care as at March 31, 2021, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Dilico in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Other Matter

Our audit was conducted for the purposes of forming an opinion on the basic financial statements of Dilico Anishinabek Family Care taken as a whole. The supplementary schedules contained in the financial statements are presented for the purpose of additional analysis and are not part of the basic financial statements. Such supplementary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Dilico's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate Dilico or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Dilico's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dilico's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Dilico's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Dilico to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The logo for Grant Thornton LLP, featuring the company name in a stylized, cursive script font.

Thunder Bay, Canada  
July 6, 2021

Chartered Professional Accountants  
Licensed Public Accountants

**DILICO ANISHINABEK FAMILY CARE**

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**STATEMENT OF FINANCIAL POSITION**

<b>As at</b>	<b>March 31, 2021</b>	<b>March 31, 2020</b>
	\$	\$
<b>ASSETS</b>		
<b>Current</b>		
Cash and cash equivalents [note 3]	21,610,540	12,572,092
Restricted cash and investments [note 5]	7,287,086	6,358,938
Accounts and contributions receivable [note 4]	2,560,118	1,813,552
Prepaid expenses	932,833	1,082,347
	<b>32,390,577</b>	<b>21,826,929</b>
<b>Capital, net</b> [note 6]	4,654,784	3,535,923
	<b>37,045,361</b>	<b>25,362,852</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities [note 7]	11,584,414	7,740,666
Deferred contributions [note 8]	15,888,527	9,730,307
Current portion of long-term debt	79,500	79,500
	<b>27,552,441</b>	<b>17,550,473</b>
<b>Long-term</b>		
Long-term debt [note 9]	759,220	844,814
Universal Child Care Benefits and RESP's held for others [note 10]	6,097,439	5,565,728
	<b>6,856,659</b>	<b>6,410,542</b>
<b>NET ASSETS</b>		
Investment in capital assets	3,312,216	2,107,761
Unrestricted deficit	(755,974)	(755,974)
Restricted	80,019	50,050
	<b>2,636,261</b>	<b>1,401,837</b>
	<b>37,045,361</b>	<b>25,362,852</b>

See accompanying notes to the financial statements.

Commitments [note 13]

Contingent liabilities [note 14]

Economic dependence [note 16]

**Approved on behalf of the Board**


Don Humphries, Board President



Chief Theresa Nelson, Board Vice-President



**DILICO ANISHINABEK FAMILY CARE**

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**COMBINED STATEMENT OF OPERATIONS**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
<b>Province of Ontario</b>		
Ministry of Community and Social Services	34,859,570	34,836,436
Ministry of Health and Long-Term Care	14,104,788	13,055,215
	<u>48,964,358</u>	<u>47,891,651</u>
<b>Government of Canada</b>		
National Health and Welfare	9,273,017	13,267,429
	<u>9,273,017</u>	<u>13,267,429</u>
<b>Children's Special Allowance</b>	2,240,368	2,301,874
<b>Other</b>	4,016,979	2,468,415
	<u>6,257,347</u>	<u>4,770,289</u>
	<u><b>64,494,722</b></u>	<u><b>65,929,369</b></u>
<b>EXPENDITURES</b>		
Amortization of capital assets	1,976,320	842,706
Salaries	28,731,612	31,187,881
Benefits	6,912,045	6,900,388
Interest on long-term debt	43,503	11,948
Travel	1,295,079	2,381,697
Training	230,569	224,967
Purchased services	1,723,660	1,350,438
Office and administration	1,858,607	1,189,384
Program	20,518,872	21,845,693
	<u><b>63,290,267</b></u>	<u><b>65,935,102</b></u>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<u><b>1,204,455</b></u>	<u><b>(5,733)</b></u>

See accompanying notes to the financial statements.

**DILICO ANISHINABEK FAMILY CARE**

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**STATEMENT OF FUNDRAISING OPERATIONS**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Donations	29,557	14,406
Interest	412	808
	<b>29,969</b>	<b>15,214</b>
<b>EXPENDITURES</b>		
Gifts to children and others	-	-
	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>29,969</b>	<b>15,214</b>

See accompanying notes to the financial statements.

**DILICO ANISHINABEK FAMILY CARE**

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**STATEMENT OF OCBe OPERATIONS**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Community and Social Services	149,666	488,652
	<u>149,666</u>	<u>488,652</u>
<b>EXPENDITURES</b>		
Higher educational achievement	7,847	59,767
Higher degree of resiliency, social skills and relationship development	55,722	334,254
Smoother transition to adulthood	4,568	4,303
Savings paid directly to youth	81,529	90,328
	<u>149,666</u>	<u>488,652</u>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<u>-</u>	<u>-</u>

See accompanying notes to the financial statements.

## STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31				2021	2020
	Investment in Capital Assets	Unrestricted (Deficit)	Restricted	Total	Total
	\$ [note 12]	\$	\$	\$	\$
Balance at beginning of year	2,107,761	(755,974)	50,050	1,401,837	1,392,356
Excess (shortfall) of revenues over expenditures	(1,976,320)	3,180,775	29,969	1,234,424	9,481
Investment in capital assets	3,180,775	(3,180,775)	-	-	-
<b>BALANCE AT END OF YEAR</b>	<b>3,312,216</b>	<b>(755,974)</b>	<b>80,019</b>	<b>2,636,261</b>	<b>1,401,837</b>

See accompanying notes to the financial statements.

## STATEMENT OF CASH FLOWS

Year ended March 31	2021	2020
	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash received from funding agencies	65,739,731	62,211,058
Cash paid for salaries, wages and benefits	(35,563,130)	(37,833,298)
Cash paid for goods and services	(21,714,052)	(29,256,977)
	8,462,549	(4,879,217)
Other revenues received	4,196,614	2,972,281
Interest paid on long-term debt	(43,503)	(11,948)
<b>Net cash provided by operating activities</b>	<b>12,615,660</b>	<b>(1,918,884)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Increase in liability held in trust	531,711	635,264
Principal reduction of long-term debt	(85,593)	(84,872)
<b>Net cash provided by financing activities</b>	<b>446,118</b>	<b>550,392</b>
<b>CASH FLOWS FROM CAPITAL ACTIVITIES</b>		
Purchase of capital assets	(3,095,182)	(894,223)
<b>Net cash used for capital activities</b>	<b>(3,095,182)</b>	<b>(894,223)</b>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>9,966,596</b>	<b>(2,262,715)</b>
Cash and cash equivalents at beginning of year	18,931,030	21,193,745
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>28,897,626</b>	<b>18,931,030</b>
<b>REPRESENTED BY:</b>		
Cash and cash equivalents	21,610,540	12,572,092
Restricted cash and investments	7,287,086	6,358,938
	<b>28,897,626</b>	<b>18,931,030</b>

See accompanying notes to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**1. SIGNIFICANT ACCOUNTING POLICIES**Description of Organization

Dilico Anishinabek Family Care (“Dilico” or “Organization”) is an Organization operating in Northwestern Ontario which provides child welfare, treatment and health programs. It was incorporated under the Ontario Corporations Act as a not-for-profit Organization without share capital. Dilico was granted tax exempt status as a registered charity under the Income Tax Act effective April 1, 1998.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board (“PSAB for Government NPOs”).

Cash and Cash Equivalents

Cash includes cash on hand, deposits at call with a bank, and term deposits.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants.

Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized.

Contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**Capital Assets

Capital assets are recorded at cost and are being amortized over their estimated useful lives on a straight-line basis commencing in the year of addition up to and excluding the year of disposal. The cost of major replacements and improvements to capital assets are capitalized and the cost of maintenance and repairs are expensed when incurred. Amortization is provided for using the following annual rates:

Automotive	-	straight line
Buildings	-	straight line
Computer equipment	-	straight line
Leasehold improvements	-	straight line
Mobile home	-	straight line
Furniture and fixtures	-	straight line

Financial Instruments

The Organization classifies its financial instruments as either fair value or amortized cost. The Organization's accounting policy for each category is as follows:

*Fair Value*

This category includes cash and cash equivalents and restricted cash and investments.

These instruments are carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations. Changes in fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operation. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**1. SIGNIFICANT ACCOUNTING POLICIES (continued)***Amortized Cost*

This category includes loans, receivables and other liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The Organization has classified accounts and contributions receivable, accounts payable and accrued liabilities, liability held for others and long-term debt as receivables, other liabilities and loans respectively.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include the determination of balances payable to or receivable from funding agencies, amortization of capital assets and allocations of administrative expenses.

Allocation of Administration

The Organization provides Child Welfare, Treatment and Health services. The cost of each service include the costs of personnel, purchased services, program expenses and other expenses that are directly related to providing the service. The Organization also incurs a number of general support expenses that are common to the administration of the Organization and to each of its services.

The Organization allocates certain of its administration expenses by identifying the appropriate basis of allocating each component expenses, and applies that basis consistently each year. Administration expenses are allocated proportionately using the same percentage as the revenues to expenditure of the service to the maximum allowed by the funding body.



## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

**2. FINANCIAL INSTRUMENT CLASSIFICATION**

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	<b>2021</b>		
	<b>Fair Value</b>	<b>Amortized cost</b>	<b>Total</b>
	\$	\$	\$
Cash and cash equivalents	<b>21,610,540</b>	-	<b>21,610,540</b>
Restricted cash and investments	<b>7,287,086</b>	-	<b>7,287,086</b>
Accounts and contributions receivable	-	<b>2,560,118</b>	<b>2,560,118</b>
Accounts payable accrued liabilities	-	<b>11,584,414</b>	<b>11,584,414</b>
Long-term debt	-	<b>838,720</b>	<b>838,720</b>
Liability held for others	-	<b>6,097,439</b>	<b>6,097,439</b>

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	<b>2021</b>			<b>Total</b>
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	
	\$	\$	\$	\$
Cash and cash equivalents	<b>21,610,540</b>	-	-	<b>21,610,540</b>
Restricted cash and investments	<b>7,287,086</b>	-	-	<b>7,287,086</b>
	<b>28,897,626</b>	-	-	<b>28,897,626</b>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

**2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)**

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2021 and 2020. There were also no transfers in or out of Level 3.

**3. CASH AND CASH EQUIVALENTS**

The Organization has an operating line of credit of \$1,000,000, at the bank's prime rate less one quarter of one percent, secured by a general security agreement and assignment of fire insurance proceeds. At March 31, 2021, the entire amount remained unused.

	March 31,	
	2021	2020
	\$	\$
Cash	15,050,005	6,081,840
Term deposits	6,560,535	6,490,252
	<b>21,610,540</b>	<b>12,572,092</b>

Term deposits consist of guaranteed investment certificates bearing interest rates of 0.44% and mature on April 9, 2021 and April 19, 2021.

**4. ACCOUNTS AND CONTRIBUTIONS RECEIVABLE**

	March 31,	
	2021	2020
	\$	\$
Government of Canada	532,747	938,487
Province of Ontario	282,693	52,239
Sundry	1,744,678	822,826
	<b>2,560,118</b>	<b>1,813,552</b>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

## 5. RESTRICTED CASH AND INVESTMENTS

	March 31,	
	2021	2020
	\$	\$
Fundraising	80,019	50,050
Trust	304	98,221
Registered Education Savings Plans (RESP)	6,097,439	5,565,728
Ontario Child Benefit equivalent (OCBe)	1,109,324	644,939
	<u>7,287,086</u>	<u>6,358,938</u>

Restricted cash cannot be used for current operating purposes. In particular, fundraising and trust cash consists of cash to be used for specified purposes. RESP funds are to be used to provide children with assistance towards postsecondary education. The RESP funds consist of mutual funds and guaranteed investment certificates bearing interest rates between 0.10% and 1.45%, maturing between April 4, 2021 and Dec 31, 2021. OCBe funds are to be used to provide children and youth in care with funds towards recreational, cultural and social activities.

## 6. CAPITAL ASSETS

	March 31, 2021		March 31, 2020	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
	\$	\$	\$	\$
Automotive	817,223	593,973	223,250	167,856
Buildings	3,378,597	1,604,689	1,773,908	1,377,983
Computer equipment	5,068,653	4,229,616	839,037	563,782
Leasehold improvements	5,476,678	4,465,696	1,010,982	710,210
Mobile home	64,650	64,650	-	-
Furniture and fixtures	2,898,999	2,467,113	431,886	340,371
	<u>17,704,800</u>	<u>13,425,737</u>	<u>4,279,063</u>	3,160,202
Land	375,721	-	375,721	375,721
	<u>18,080,521</u>	<u>13,425,737</u>	<u>4,654,784</u>	<u>3,535,923</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

## 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	March 31,	
	2021	2020
	\$	\$
Trade and program	6,929,039	4,701,993
Province of Ontario	3,391,284	1,875,520
Government of Canada	285,131	285,131
Wages and benefits	1,014,988	934,461
Government remittances	(36,028)	(56,439)
	<u>11,584,414</u>	<u>7,740,666</u>

## 8. DEFERRED CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statements of operations.

Deferred contributions are restricted funds received that are related to expenditures of subsequent years. The deferred contribution balances are as follows:

	March 31,	
	2021	2020
	\$	\$
Beginning balance	9,730,307	10,593,999
Amounts received in year for future expenditure	8,059,995	651,726
Amount recognized as revenue in the year	(1,901,775)	(1,515,418)
Ending Balance	<u>15,888,527</u>	<u>9,730,307</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

## 9. LONG-TERM DEBT

	March 31,	
	2021	2020
	\$	\$
TD Canada Trust mortgage, repayable at \$2,619 per month including interest at 4.99%, secured by building with a net book value of \$92,232 and guaranteed by Department of Indian Affairs, Ministry of Northern Development and Mines, and Fort William First Nation. Due June 2024.	295,833	313,583
Community Trust Mortgage, repayable at \$8,046 per month including interest at 6.672%, secured by land and building. Due December 2025.	525,059	584,898
Canada Mortgage and Housing, repayable at \$391 per month including interest at 8%, secured by land and building. Due September 2025.	17,828	25,832
	<b>838,720</b>	924,314
Current portion	<b>(79,500)</b>	(79,500)
	<b>759,220</b>	844,814

Principle due on debt is summarized as follows:

	\$
2022	79,500
2023	89,500
2024	94,410
2025	99,075
2026	100,830
Thereafter	375,405

## 10. CANADA CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS

The Ministry of Children and Youth Services has requested that any amounts equivalent to the old Universal Child Care Benefit amount (which effective July 1, 2016 was combined with the old Canada Child Tax Benefit to make the Canada Tax Benefit) received by the Organization from the Canada Revenue Agency on behalf of children up to the age of eighteen, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2021, \$6,097,439 (2020 - \$5,565,728) was being held in either RESP's or cash until the RESP is established.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

**11. ONTARIO CHILD BENEFIT EQUIVALENT FUND**

In June 2009, the Ministry of Youth Services announced new funding equivalent to the Ontario Child Benefit (OCBe) to provide opportunities for all children and youth in care, up to 17 years of age to participate in recreational, educational, cultural and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included in the Statement of OCBe Operations. As at March 31, 2021, \$1,109,324 (2020 - \$644,939) was being held in restricted cash for future OCBe use.

**12. INVESTMENT IN CAPITAL ASSETS**

a) Investment in capital assets is calculated as follows:

	March 31,	
	2021	2020
	\$	\$
Capital assets at net book value	4,654,784	3,535,923
Amounts financed by -		
Long-term debt	(759,220)	(844,814)
Current portion of long-term debt	(79,500)	(79,500)
	<u>3,816,064</u>	<u>2,611,609</u>

b) Change in net assets invested capital assets is calculated as follow:

	March 31,	
	2021	2020
	\$	\$
<b>Shortfall of revenues over expenditure</b>		
Amortization of capital assets	(1,976,320)	(842,706)
	<u>(1,976,320)</u>	<u>(842,706)</u>
<b>Net change in capital assets</b>		
Purchase of capital assets	3,095,182	894,223
Proceeds from long-term debt	-	-
Repayment of long-term debt	85,593	79,500
	<u>3,180,775</u>	<u>973,723</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**13. COMMITMENTS**

The Organization has entered into agreements to lease office space to the year 2028. The minimum annual lease payments required under the terms of these agreements are as follows:

	\$
2021	55,000
2022	55,000
2023	55,000
2024	55,000
2025	55,000

**14. CONTINGENT LIABILITIES**

A historical Family Health Team ("FHT") capital grant of \$422,864 carries a condition that in the event the Organization or landlord terminates the lease or the capital grant agreement on or before February 1, 2023, then the Organization must repay the grant less \$28,191 for each year the FHT has occupied the premises on the agreement anniversary date of February 1, 2008. At March 31, 2021 the maximum possible repayment is \$112,763.

**15. FINANCIAL INSTRUMENT RISK MANAGEMENT**Credit risk

Credit risk is the risk of financial loss to the Organization if a debtor fails to make payments of interest and principal when due. The Organization is exposed to this risk relating to its cash, restricted cash and accounts receivable. The Organization holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Organization's cash accounts are insured up to \$200,000 (2020 - \$200,000).

Accounts and contributions receivable are primarily due from the Provincial and Federal governments. Credit risk is mitigated by the financial solvency of the governments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk

## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

**15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)**Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Organization is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Organization is exposed to this risk through its long-term debt. The Organization does not consider interest rate risk to be material.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet all cash outflow obligations as they come due. The Organization mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	<b>2021</b>			
	<b>Within 6 months</b>	<b>6 months to 1 year</b>	<b>1 – 5 years</b>	<b>&gt; 5 years</b>
	\$	\$	\$	\$
Accounts payable and accrued liabilities	<b>7,722,333</b>	<b>3,862,081</b>	-	-
	<b>7,722,333</b>	<b>3,862,081</b>	-	-

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.



## NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**16. ECONOMIC DEPENDENCE**

Approximately 97% of the Organization's revenue is funding received from various government agencies. The continuation of the Organization is dependent on receiving this funding.

**17. BUDGET FIGURES**

The budget figures presented are unaudited and are approved by the Board of Directors or respective funding bodies.

**18. COMPARATIVE FIGURES**

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

**19. AMALGAMATION**

By mutual consent of the board of directors, effective April 1, 2019, Dilico Anishinabek Family Care assumed responsibility of the 3C's and Seaway properties. All of the assets and obligations of these two organizations were amalgamated into the operations of Dilico Anishinabek Family Care's financial statements at carrying value.

**20. IMPACTS OF COVID-19**

Since early 2020, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, including Canada, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

NOTES TO FINANCIAL STATEMENTS

March 31, 2021

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**20. IMPACTS OF COVID-19 (continued)**

The Organization's financial position and results of operations as of and for the year ended March 31, 2021 have not been materially impacted by the COVID-19 pandemic. Given the current situation, the Organization anticipates they may experience increased supply and administrative costs in order to adhere with government directives, but expect that those costs will be partially offset by savings in other areas such as travel and some wages.

At this time it is not possible to reliably estimate the length and severity of the COVID-19 outbreak and how it may impact the regional district's financial results for 2021.

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS**

**Summary  
[unaudited]**

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	33,401,489	32,768,295	32,760,609
National Health and Welfare	634,781	622,024	4,402,002
Children's Special Allowance	2,100,000	2,240,368	2,301,874
Other	1,459,476	1,348,864	1,308,586
	<b>37,595,746</b>	<b>36,979,551</b>	<b>40,773,071</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	958,940	424,385
Salaries	11,704,438	12,464,571	15,431,588
Benefits	2,913,729	2,988,650	3,309,893
Interest on long-term debt	-	6,794	11,948
Travel	1,189,149	600,824	1,294,905
Training	40,799	65,326	40,910
Purchased services	535,000	894,710	683,856
Office and administration	475,500	605,875	489,212
Program	16,769,866	15,556,892	17,120,795
Allocated administration [schedule D]	3,967,265	2,558,521	2,053,293
	<b>37,595,746</b>	<b>36,701,103</b>	<b>40,860,785</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	-	<b>278,448</b>	<b>(87,714)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	-	278,448	(87,714)
Add:			
Amortization of capital assets	-	958,940	424,385
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(1,219,638)	(393,921)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	<b>(75,000)</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE A - CHILD WELFARE PROGRAMS**  
**Protection and Residential Services**  
**[unaudited]**

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	32,474,064	31,840,735	31,834,760
Children's Special Allowance	2,100,000	2,240,368	2,301,874
Other	884,476	762,182	738,989
	<b>35,458,540</b>	<b>34,843,285</b>	<b>34,875,623</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	958,940	424,385
Salaries	11,549,175	12,309,158	13,530,943
Benefits	2,887,297	2,959,236	2,931,200
Interest on long-term debt	-	6,794	11,948
Travel	1,185,000	599,672	1,208,198
Training	37,500	62,027	37,611
Purchased services	535,000	894,710	494,495
Office and administration	475,000	605,375	488,712
Program	14,834,041	13,619,876	14,038,648
Allocated administration	3,955,527	2,549,049	1,769,684
	<b>35,458,540</b>	<b>34,564,837</b>	<b>34,935,824</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	-	<b>278,448</b>	<b>(60,201)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	-	278,448	(60,201)
Add:			
Amortization of capital assets	-	958,940	424,385
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(1,219,638)	(346,434)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS  
CHRT  
[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	-	-	3,742,798
	-	-	<b>3,742,798</b>
<b>EXPENDITURES</b>			
Salaries	-	-	1,684,877
Benefits	-	-	336,976
Travel	-	-	84,924
Purchased Services	-	-	184,985
Program	-	-	1,178,235
Allocated administration	-	-	272,801
	-	-	<b>3,742,798</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS  
JP Vehicle  
[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>	<b>2021</b>	<b>2020</b>
	<b>2021</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	-	-	47,487
	-	-	<b>47,487</b>
<b>EXPENDITURES</b>			
Salaries	-	-	-
Benefits	-	-	-
Allocated administration	-	-	-
	-	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>47,487</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	47,487
Less:			
Capital expenditure	-	-	(47,487)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS  
ANCFS  
[unaudited]**

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	-	-	90,042
	-	-	<b>90,042</b>
<b>EXPENDITURES</b>			
Program	-	-	90,042
	-	-	<b>90,042</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE A - CHILD WELFARE PROGRAMS****Prevention****[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Community and Social Services	732,862	732,862	732,862
National Health and Welfare	634,781	622,024	521,675
	<b>1,367,643</b>	<b>1,354,886</b>	<b>1,254,537</b>
<b>EXPENDITURES</b>			
Salaries	-	-	60,975
Benefits	-	-	14,025
Program	1,367,643	1,354,886	1,254,537
	<b>1,367,643</b>	<b>1,354,886</b>	<b>1,329,537</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	-	<b>(75,000)</b>



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE A - CHILD WELFARE PROGRAMS**  
**Capacity Building**  
**[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Community and Social Services	119,766	119,766	119,766
	<b>119,766</b>	<b>119,766</b>	<b>119,766</b>
<b>EXPENDITURES</b>			
Salaries	95,556	95,556	95,556
Benefits	14,491	14,491	14,491
Travel	1,000	1,000	1,000
Training	3,299	3,299	3,299
Office and administration	500	500	500
Allocated administration	4,920	4,920	4,920
	<b>119,766</b>	<b>119,766</b>	<b>119,766</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS  
CWECT  
[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	75,000	50,067	64,768
	<b>75,000</b>	<b>50,067</b>	<b>64,768</b>
<b>EXPENDITURES</b>			
Purchased services	-	-	4,376
Program	68,182	45,515	54,504
Allocated administration	6,818	4,552	5,888
	<b>75,000</b>	<b>50,067</b>	<b>64,768</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE A - CHILD WELFARE PROGRAMS**  
**Transitional Aged Youth**  
**[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Other	500,000	536,615	504,829
	<b>500,000</b>	<b>536,615</b>	<b>504,829</b>
<b>EXPENDITURE</b>			
Program	500,000	536,615	504,829
	<b>500,000</b>	<b>536,615</b>	<b>504,829</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	-	-

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE A - CHILD WELFARE PROGRAMS**  
Education Liaison  
[unaudited]

<b>Year ended March 31</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	74,797	74,932	73,221
	<b>74,797</b>	<b>74,932</b>	<b>73,221</b>
<b>EXPENDITURE</b>			
Salaries	59,707	59,857	59,237
Benefits	11,941	14,923	13,201
Travel	3,149	152	783
	<b>74,797</b>	<b>74,932</b>	<b>73,221</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Summary**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Community and Social Services	2,427,938	1,941,609
Ministry of Health and Long-Term Care	8,884,262	8,061,533
National Health and Welfare	2,639,466	2,129,110
Other	1,049,146	2,025,715
	<b>15,000,812</b>	<b>14,157,967</b>
<b>EXPENDITURES</b>		
Amortization of capital assets	-	553,607
Salaries	8,210,229	7,206,796
Benefits	1,674,681	1,831,725
Interest on long term-debt	-	36,709
Travel	335,489	160,657
Training	161,273	103,878
Purchased services	154,995	51,955
Office and administration	269,559	248,386
Program	3,169,736	2,090,550
Allocated administration [schedule D]	1,024,850	781,096
	<b>15,000,812</b>	<b>13,065,359</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>1,092,608</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>		
Excess of Revenues Over Expenditures	-	1,092,608
Add:		
Amortization of capital assets	-	553,607
Less:		
Capital expenditures	-	(1,578,372)
Amortization of building equal to principal reduction of related long-term debt	-	(67,843)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>

## SCHEDULE OF REVENUES AND EXPENDITURE

## SCHEDULE B - TREATMENT PROGRAMS

## Adult Residential Treatment Center

(unaudited)

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	429,553	429,553	429,553
National Health and Welfare	1,424,408	1,399,874	1,373,326
Other	-	6,299	14,755
	<b>1,853,961</b>	<b>1,835,726</b>	<b>1,817,634</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	-	15,000
Salaries	900,000	932,801	900,445
Benefits	182,187	212,637	193,444
Travel	58,150	18,217	34,913
Training	5,000	977	2,528
Purchased services	60,200	9,998	17,366
Office and administration	20,000	11,032	7,015
Program	479,000	440,402	473,556
Allocated administration	149,424	149,424	149,424
	<b>1,853,961</b>	<b>1,775,488</b>	<b>1,793,691</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>60,238</b>	<b>23,943</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	60,238	23,943
Add:			
Amortization of capital assets	-	-	15,000
Less:			
Capital expenditures	-	(60,238)	(38,943)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Adult Residential Treatment Center MCARR  
[unaudited]**

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	13,487	-	-
	<b>13,487</b>	-	-
<b>EXPENDITURES</b>			
Office and administration	13,487	-	-
	<b>13,487</b>	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Intensive Treatment Services**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Health and Long-Term Care	1,543,764	1,543,764
Other	-	9,600
	<b>1,543,764</b>	<b>1,553,364</b>
<b>EXPENDITURES</b>		
Amortization of capital assets	-	8,000
Salaries	957,939	1,000,409
Benefits	191,588	261,044
Travel	17,500	22,854
Training	7,500	7,110
Purchased services	15,000	2,413
Office and administration	15,468	15,700
Program	184,393	224,022
Allocated administration	154,376	154,376
	<b>1,543,764</b>	<b>1,695,928</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(142,564)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>		
Shortfall of Revenues Over Expenditures	-	(142,564)
Add:		
Amortization of capital assets	-	8,000
Less:		
Capital expenditures	-	(47,231)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>(181,795)</b>



**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Telepsychiatry**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	243,800	120,040	145,000
Other	-	174	392
	<b>243,800</b>	<b>120,214</b>	<b>145,392</b>
<b>EXPENDITURES</b>			
Salaries	86,374	48,070	73,105
Benefits	17,275	11,917	18,407
Travel	10,000	-	683
Office and administration Program	10,000	426	76
	120,151	6,948	6,891
	<b>243,800</b>	<b>67,361</b>	<b>99,162</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>52,853</b>	<b>46,230</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	52,853	46,230
Less:			
Capital expenditures	-	(52,853)	(757)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>45,473</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Aboriginal Gambling Strategy  
[unaudited]**

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	12,700	9,852	12,422
	<b>12,700</b>	<b>9,852</b>	<b>12,422</b>
<b>EXPENDITURES</b>			
Salaries	-	-	1,593
Benefits	-	-	108
Travel	-	346	1,303
Program	12,700	9,506	9,418
	<b>12,700</b>	<b>9,852</b>	<b>12,422</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Psychologist

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	182,297	111,497	182,094
Other	-	125	283
	<b>182,297</b>	<b>111,622</b>	<b>182,377</b>
<b>EXPENDITURES</b>			
Salaries	62,226	74,434	119,998
Benefits	12,445	18,177	15,986
Travel	500	804	4,224
Training	250	429	-
Purchased services	79,795	-	2,207
Office and administration	3,670	427	1,854
Program	14,611	8,551	10,449
Allocated administration	8,800	8,800	8,800
	<b>182,297</b>	<b>111,622</b>	<b>163,518</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>18,859</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Small Water Works**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	7,000	3,613	4,308
	<b>7,000</b>	<b>3,613</b>	<b>4,308</b>
<b>EXPENDITURES</b>			
Program	7,000	3,613	4,308
	<b>7,000</b>	<b>3,613</b>	<b>4,308</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

39

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Youth Outreach Services**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Community and Social Services	340,300	186,665	340,100
Other	-	466	1,051
	<b>340,300</b>	<b>187,131</b>	<b>341,151</b>
<b>EXPENDITURES</b>			
Salaries	231,456	100,009	218,043
Benefits	46,291	31,145	54,394
Travel	5,000	744	3,531
Training	2,500	363	-
Office and administration	3,750	226	9,120
Program	17,275	20,616	22,035
Allocated administration	34,028	34,028	34,028
	<b>340,300</b>	<b>187,131</b>	<b>341,151</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

40

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Infant Development

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	177,568	177,568	177,468
Other	-	232	522
	<b>177,568</b>	<b>177,800</b>	<b>177,990</b>
<b>EXPENDITURES</b>			
Salaries	115,000	102,521	115,000
Benefits	23,000	38,690	23,000
Travel	7,500	6,712	7,500
Training	1,500	105	1,500
Office and administration	1,000	427	204
Program	11,811	11,588	11,624
Allocated administration	17,757	17,757	17,757
	<b>177,568</b>	<b>177,800</b>	<b>176,585</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>1,405</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	1,405
Less:			
Capital expenditures	-	-	(1,405)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

41

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Triple "P" Parenting

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	44,051	28,112	44,034
Other	-	40	91
	<b>44,051</b>	<b>28,152</b>	<b>44,125</b>
<b>EXPENDITURES</b>			
Salaries	20,000	23,388	20,000
Benefits	4,000	2,832	3,800
Travel	500	-	86
Training	5,000	323	487
Program	14,551	1,609	19,752
	<b>44,051</b>	<b>28,152</b>	<b>44,125</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

42

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Supportive Housing (SAP)**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	468,852	468,852	204,465
Other	-	1,800	-
	<b>468,852</b>	<b>470,652</b>	<b>204,465</b>
<b>EXPENDITURES</b>			
Salaries	278,079	311,782	125,914
Benefits	49,548	71,105	31,208
Travel	5,593	3,228	-
Training	12,500	837	-
Office and administration	5,550	2,697	232
Program	78,132	44,207	28,496
Allocated administration	39,450	36,796	18,615
	<b>468,852</b>	<b>470,652</b>	<b>204,465</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE B - TREATMENT PROGRAMS**  
**Community Wellness Development Team**  
**[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Health and Long-Term Care	-	37,279
National Health and Welfare	-	27,809
	-	<b>65,088</b>
<b>EXPENDITURES</b>		
Salaries	-	19,844
Benefits	-	5,436
Travel	-	12,037
Purchased services	-	4,000
Office and administration	-	103
Program	-	9,668
Allocated administration	-	14,000
	-	<b>65,088</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Aboriginal Mental Health and Addictions Workers  
[unaudited]**

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	732,855	699,177	732,855
Other	-	925	2,086
	<b>732,855</b>	<b>700,102</b>	<b>734,941</b>
<b>EXPENDITURES</b>			
Salaries	459,106	308,327	323,444
Benefits	91,821	96,495	82,398
Travel	33,973	7,870	34,363
Training	9,000	763	2,261
Purchased services	-	2,508	-
Office and administration	10,500	10,795	5,510
Program	60,955	83,329	90,305
Allocated administration	67,500	67,500	67,500
	<b>732,855</b>	<b>577,587</b>	<b>605,781</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>122,515</b>	<b>129,160</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	122,515	129,160
Less:			
Capital expenditures	-	-	(6,121)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>122,515</b>	<b>123,039</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Youth In Transition Worker

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	75,000	72,131	74,334
Other	-	102	230
	<b>75,000</b>	<b>72,233</b>	<b>74,564</b>
<b>EXPENDITURES</b>			
Salaries	53,235	53,044	51,177
Benefits	10,647	14,613	13,039
Travel	1,250	423	5,093
Training	500	35	-
Program	9,368	4,118	4,909
	<b>75,000</b>	<b>72,233</b>	<b>74,564</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

46

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

MOH - 2044

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	678,992	560,241	835,030
Other	-	86	-
	<b>678,992</b>	<b>560,327</b>	<b>835,030</b>
<b>EXPENDITURES</b>			
Salaries	420,664	373,636	531,349
Benefits	84,134	83,069	107,561
Travel	64,398	21,122	39,807
Training	1,000	1,103	2,079
Office and administration	17,125	14,372	16,451
Program	55,391	30,745	80,667
Allocated administration	36,280	36,280	57,116
	<b>678,992</b>	<b>560,327</b>	<b>835,030</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

47

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Family/Caregiver Skills Building and Support**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	1,032,436	1,032,436	1,032,436
National Health and Welfare	272,225	-	-
Other	-	5,385	5,258
	<b>1,304,661</b>	<b>1,037,821</b>	<b>1,037,694</b>
<b>EXPENDITURES</b>			
Salaries	893,235	575,778	596,166
Benefits	178,194	157,741	153,408
Travel	10,000	14,399	49,232
Training	1,000	60	28,026
Office and administration	3,000	6,389	5,996
Program	111,360	101,904	102,377
Allocated administration	107,872	107,872	107,872
	<b>1,304,661</b>	<b>964,143</b>	<b>1,043,077</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>73,678</b>	<b>(5,383)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditure	-	73,678	(5,383)
Less:			
Capital expenditures	-	-	(2,639)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>73,678</b>	<b>(8,022)</b>

**DILICO ANISHINABEK FAMILY CARE**

48

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Access Intake Service Planning**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Community and Social Services	144,219	144,219	144,050
Ministry of Health and Long-Term Care	118,439	70,239	118,439
Other	-	567	1,277
	<b>262,658</b>	<b>215,025</b>	<b>263,766</b>
<b>EXPENDITURES</b>			
Salaries	195,392	144,169	175,781
Benefits	39,078	46,298	56,440
Travel	5,000	1,697	7,580
Office and administration	2,584	-	1,303
Program	20,604	22,861	22,586
	<b>262,658</b>	<b>215,025</b>	<b>263,690</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>76</b>

**DILICO ANISHINABEK FAMILY CARE**

49

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Service Coordination Process**

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	295,137	283,368	295,137
National Health and Welfare	8,780	-	-
Other	-	440	992
	<b>303,917</b>	<b>283,808</b>	<b>296,129</b>
<b>EXPENDITURES</b>			
Salaries	218,335	201,020	128,625
Benefits	43,667	40,287	28,256
Travel	1,000	1,435	2,103
Training	250	436	-
Program	17,665	17,630	17,451
Allocated administration	23,000	23,000	23,000
	<b>303,917</b>	<b>283,808</b>	<b>199,445</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>96,684</b>

**DILICO ANISHINABEK FAMILY CARE**

50

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Counselling/Therapy Services**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Health and Long-Term Care	1,112,101	1,112,101
National Health and Welfare	84,566	-
Other	-	1,952
	<b>1,196,667</b>	<b>1,114,053</b>
<b>EXPENDITURES</b>		
Amortization of capital assets	-	463,772
Salaries	806,376	703,816
Benefits	161,275	206,025
Travel	2,500	14,577
Training	2,000	7,517
Purchased services	-	-
Office and administration	40,319	17,060
Program	79,250	74,509
Allocated administration	104,947	104,947
	<b>1,196,667</b>	<b>1,592,223</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(478,170)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>		
Shortfall of Revenues Over Expenditures	-	(478,170)
Add:		
Amortization of capital assets	-	463,772
Less:		
Capital expenditures	-	-
		(5,280)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>(14,398)</b>



**DILICO ANISHINABEK FAMILY CARE**

51

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Training  
[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	50,000	50,000	-
National Health and Welfare	-	-	29,728
Other	178,409	178,409	-
	<b>228,409</b>	<b>228,409</b>	<b>29,728</b>
<b>EXPENDITURES</b>			
Salaries	16,667	17,391	-
Benefits	3,333	2,609	-
Travel	-	-	4,941
Training	50,000	40,692	10,306
Office and administration	24,072	24,072	-
Program	128,857	44,327	14,481
Allocated administration	5,480	5,461	-
	<b>228,409</b>	<b>134,552</b>	<b>29,728</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>93,857</b>	<b>-</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	93,857	-
Less:			
Capital expenditures	-	(93,857)	-
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Treatment One Time

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	50,000	50,000	-
	<b>50,000</b>	<b>50,000</b>	-
<b>EXPENDITURES</b>			
Travel	-	144	-
Purchased services	-	37,037	-
Program	50,000	12,819	-
	<b>50,000</b>	<b>50,000</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE B - TREATMENT PROGRAMS**  
**Children's Residential Services - PFR**  
**[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Community and Social Services	-	10,395
	-	<b>10,395</b>
<b>EXPENDITURES</b>		
Program	-	10,395
	-	<b>10,395</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-

**DILICO ANISHINABEK FAMILY CARE**

54

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**SNAP**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	471,800	412,741	467,222
Other	-	805	1,538
	<b>471,800</b>	<b>413,547</b>	<b>468,760</b>
<b>EXPENDITURES</b>			
Salaries	338,470	299,332	327,489
Benefits	67,695	75,941	82,556
Travel	7,500	2,893	13,301
Training	5,000	1,234	1,526
Purchased services	-	-	788
Office and administration	5,000	504	7,246
Program	48,135	33,643	34,653
	<b>471,800</b>	<b>413,547</b>	<b>467,559</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>1,201</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	1,201
Less:			
Capital expenditures	-	-	(1,201)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
HOP-C  
[unaudited]**

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Other	35,000	33,449	30,559
	<b>35,000</b>	<b>33,449</b>	<b>30,559</b>
<b>EXPENDITURES</b>			
Travel	-	-	4,188
Training	-	-	713
Purchased services	-	-	800
Office and administration	-	131	3,597
Program	35,000	33,318	21,261
	<b>35,000</b>	<b>33,449</b>	<b>30,559</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

56

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Transitional Discharge

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	116,790	72,782	109,836
	<b>116,790</b>	<b>72,782</b>	<b>109,836</b>
<b>EXPENDITURES</b>			
Salaries	86,500	53,438	85,685
Benefits	17,300	17,801	18,520
Travel	4,000	1,248	3,406
Office and administration	1,000	95	1,000
Program	7,990	200	1,225
	<b>116,790</b>	<b>72,782</b>	<b>109,836</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

57

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Home for Good

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	-	-	86,039
Other	404,777	431,646	360,622
	<b>404,777</b>	<b>431,646</b>	<b>446,661</b>
<b>EXPENDITURES</b>			
Salaries	267,022	277,571	269,308
Benefits	66,755	76,351	70,716
Travel	12,500	2,514	9,750
Training	-	1,346	867
Purchased services	-	-	219
Office and administration	35,000	291	243
Program	1,000	41,373	63,358
Allocated administration	22,500	32,200	32,200
	<b>404,777</b>	<b>431,646</b>	<b>446,661</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

58

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Journey Together**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	-	-	11,515
Other	208,260	168,933	208,260
	<b>208,260</b>	<b>168,933</b>	<b>219,775</b>
<b>EXPENDITURES</b>			
Salaries	123,708	74,453	121,867
Benefits	24,742	27,887	30,889
Travel	500	1,236	502
Training	-	-	50
Office and administration	769	940	814
Program	58,541	59,535	64,740
	<b>208,260</b>	<b>164,051</b>	<b>218,862</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>4,882</b>	<b>913</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	4,882	913
Less:			
Capital expenditures	-	(4,882)	(913)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Sunset Lake Camp

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	5,000	2,606	5,236
	<b>5,000</b>	<b>2,606</b>	<b>5,236</b>
<b>EXPENDITURES</b>			
Training	-	-	2,750
Office and administration	-	-	998
Program	5,000	2,606	1,488
	<b>5,000</b>	<b>2,606</b>	<b>5,236</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**DFC**

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>		<b>2020</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	170,771	170,771	170,771
	<b>170,771</b>	<b>170,771</b>	<b>170,771</b>
<b>EXPENDITURES</b>			
Program	170,771	170,771	170,771
	<b>170,771</b>	<b>170,771</b>	<b>170,771</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Rapid Access Addictions Medicine (RAAM)**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	-	-	24,922
Other	185,000	187,907	119,277
	<b>185,000</b>	<b>187,907</b>	<b>144,199</b>
<b>EXPENDITURES</b>			
Salaries	145,000	146,346	79,783
Benefits	29,000	39,425	18,175
Travel	1,000	301	2,173
Training	500	545	1,005
Office and administration	2,500	20	887
Program	7,000	1,270	4,339
	<b>185,000</b>	<b>187,907</b>	<b>106,362</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>37,837</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	37,837
Less:			
Capital expenditures	-	-	(37,837)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

62

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

**3 C's**

[unaudited]

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	-	-	93,366
Ministry of Health and Long-Term Care	564,219	537,927	519,661
Other	-	38,317	-
	<b>564,219</b>	<b>576,244</b>	<b>613,027</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	5,111	-
Salaries	218,773	327,271	241,552
Benefits	54,693	55,356	48,889
Travel	12,000	9,488	14,899
Training	-	2,148	509
Purchased services	-	-	(2,019)
Office and administration	3,265	6,951	6,120
Program	197,848	175,786	164,346
Allocated administration	77,640	-	77,640
	<b>564,219</b>	<b>582,111</b>	<b>551,936</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(5,867)</b>	<b>61,091</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	-	(5,867)	61,091
Add:			
Amortization of capital assets	-	5,111	-
Less:			
Capital expenditures	-	(46,646)	(61,091)
Amortization of building equal to principal reduction of related long-term debt	-	-	-
		(8,004)	
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>(55,406)</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

**Seaway  
[unaudited]**

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	-	-	67,253
Ministry of Health and Long-Term Care	263,494	263,494	138,234
Other	-	25,782	13,132
	<b>263,494</b>	<b>289,276</b>	<b>218,619</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	56,038	-
Salaries	32,000	105,858	36,605
Benefits	8,000	24,666	13,654
Interest on long term debt	-	36,709	-
Purchased services	-	-	5,197
Office and administration	2,500	3,399	3,778
Program	149,198	56,550	82,562
Allocated administration	71,796	-	71,796
	<b>263,494</b>	<b>283,220</b>	<b>213,592</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>6,056</b>	<b>5,027</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	6,056	5,027
Add:			
Amortization of capital assets	-	56,038	-
Less:			
Capital expenditures	-	(2,255)	(5,027)
Amortization of building equal to principal reduction of related long-term debt	-	-	-
		(59,839)	
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Joint Mobillie Crisis

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	395,000	209,407	-
	<b>395,000</b>	<b>209,407</b>	-
<b>EXPENDITURES</b>			
Salaries	144,580	18,112	-
Benefits	39,795	4,238	-
Travel	12,125	1,377	-
Training	6,000	-	-
Office and administration	4,000	11,869	-
Program	184,500	13,613	-
Allocated administration	4,000	2,655	-
	<b>395,000</b>	<b>51,864</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>157,543</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	157,543	-
Less:			
Capital expenditures	-	(157,543)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Land Based Culture

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	238,300	142,787	55,122
	<b>238,300</b>	<b>142,787</b>	<b>55,122</b>
<b>EXPENDITURES</b>			
Travel	-	-	940
Training	-	301	-
Program	238,300	87,080	54,182
	<b>238,300</b>	<b>87,381</b>	<b>55,122</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>55,406</b>	-

**DILICO ANISHINABEK FAMILY CARE**

66

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Family Treatment Centre

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	1,000,000	785,524	261,204
Other	-	232	
	<b>1,000,000</b>	<b>785,756</b>	<b>261,204</b>
<b>EXPENDITURES</b>			
Salaries	524,000	377,280	41,040
Benefits	104,800	58,920	5,008
Travel	25,000	9,950	1,848
Training	10,000	15,230	505
Office and administration	25,000	31,158	-
Program	211,200	161,809	-
Allocated administration	100,000	-	-
	<b>1,000,000</b>	<b>654,347</b>	<b>48,401</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>131,409</b>	<b>212,803</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	131,409	212,803
Less:			
Capital expenditures	-	(131,409)	(212,803)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

67

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

YIT Housing

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Community and Social Services	75,000	34,649	68,368
Other	-	105	237
	<b>75,000</b>	<b>34,754</b>	<b>68,605</b>
<b>EXPENDITURES</b>			
Salaries	51,425	22,615	51,012
Benefits	10,285	7,192	10,637
Travel	2,500	434	1,841
Training	1,250	125	-
Office and administration	1,000	-	26
Program	8,540	4,388	5,089
	<b>75,000</b>	<b>34,754</b>	<b>68,605</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Arthur Street

[unaudited]

<b>Year ended March 31</b>	<b>2021</b>	<b>2020</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Other	-	899,202	-
	-	<b>899,202</b>	-
<b>EXPENDITURES</b>			
Amortization of capital assets	-	20,686	-
Program	-	27,798	-
	-	<b>48,484</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>850,718</b>	-

**RECONCILIATION FOR FUNDING PURPOSES**

Excess of Revenues Over Expenditures	-	850,718	-
Add:			
Amortization of capital assets	-	20,686	-
Less:			
Capital expenditures	-	(871,404)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

69

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Wave 3

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	207,619	206,926	-
	<b>207,619</b>	<b>206,926</b>	
<b>EXPENDITURES</b>			
Office and administration	-	89,019	-
Program	207,619	10,136	-
	<b>207,619</b>	<b>99,155</b>	
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>107,771</b>	-

**RECONCILIATION FOR FUNDING PURPOSES**

Excess of Revenues Over Expenditures	-	107,771	-
Less:			
Capital expenditures	-	(107,771)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Culture**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	625,000	519,775	608,053
Other	-	154	16,030
	<b>625,000</b>	<b>519,929</b>	<b>624,083</b>
<b>EXPENDITURES</b>			
Salaries	391,500	367,771	396,283
Benefits	78,500	90,116	89,686
Travel	25,000	14,674	30,571
Training	5,000	1,515	4,061
Office and administration	15,000	139	1,126
Program	110,000	43,431	101,453
	<b>625,000</b>	<b>517,646</b>	<b>623,170</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>2,283</b>	<b>913</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	2,283	913
Less:			
Capital expenditures	-	(2,283)	(913)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Brief Service**

**[unaudited]**

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	48,320	-	32,500
	<b>48,320</b>	<b>-</b>	<b>32,500</b>
<b>EXPENDITURES</b>			
Program	48,320	-	-
	<b>48,320</b>	<b>-</b>	<b>-</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>32,500</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

**IPDF**

[unaudited]

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	34,523	22,558	34,523
Other	-	-	1,125
	<b>34,523</b>	<b>22,558</b>	<b>35,648</b>
<b>EXPENDITURES</b>			
Travel	-	-	16,273
Training	34,523	20,683	13,135
Program	-	1,875	6,240
	<b>34,523</b>	<b>22,558</b>	<b>35,648</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Intergrated Services**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	65,000	63,178	48,617
	<b>65,000</b>	<b>63,178</b>	<b>48,617</b>
<b>EXPENDITURES</b>			
Salaries	51,250	54,297	38,945
Benefits	10,250	8,238	4,837
Travel	2,500	643	2,148
Training	-	-	40
Office and administration	500	-	508
Program	500	-	85
	<b>65,000</b>	<b>63,178</b>	<b>46,563</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>2,054</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	2,054
Less:			
Capital expenditures	-	-	(2,054)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Prevention Aftercare

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	125,000	124,620	302,742
	<b>125,000</b>	<b>124,620</b>	<b>302,742</b>
<b>EXPENDITURES</b>			
Salaries	90,000	86,629	201,985
Benefits	18,000	36,725	56,114
Travel	7,500	1,266	22,649
Training	1,000	-	1,000
Office and administration	2,500	-	1,409
Program	6,000	-	19,585
	<b>125,000</b>	<b>124,620</b>	<b>302,742</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

Youth Addiction  
[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	15,000	15,727	229,914
	<b>15,000</b>	<b>15,727</b>	<b>229,914</b>
<b>EXPENDITURES</b>			
Salaries	11,250	2,938	186,972
Benefits	2,250	12,061	32,750
Travel	500	62	4,770
Office and administration	500	78	328
Program	500	588	5,094
	<b>15,000</b>	<b>15,727</b>	<b>229,914</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

**DSW**  
[unaudited]

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	6,000	5,935	7,914
	<b>6,000</b>	<b>5,935</b>	<b>7,914</b>
<b>EXPENDITURES</b>			
Salaries	4,000	3,985	7,187
Benefits	800	307	593
Office and administration	500	168	-
Program	700	1,475	134
	<b>6,000</b>	<b>5,935</b>	<b>7,914</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

**MAP**

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	20,000	20,123	8,928
	<b>20,000</b>	<b>20,123</b>	<b>8,928</b>
<b>EXPENDITURES</b>			
Salaries	16,667	18,304	8,137
Benefits	3,333	1,819	791
	<b>20,000</b>	<b>20,123</b>	<b>8,928</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS  
Summary**

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	6,112,920	6,043,255	5,322,107
National Health and Welfare	5,962,478	6,521,883	5,921,043
Other	749,857	594,117	244,397
	<b>12,825,255</b>	<b>13,159,255</b>	<b>11,487,547</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	463,773	196,495
Salaries	7,050,415	6,879,959	6,378,278
Benefits	1,182,433	1,518,296	1,356,290
Travel	219,000	441,287	582,222
Training	216,975	29,597	57,950
Purchased services	865,977	608,346	475,332
Office and administration	200,350	388,495	275,021
Program	2,088,122	2,103,943	1,627,650
Allocated administration [schedule D]	997,832	892,160	618,482
	<b>12,821,104</b>	<b>13,325,856</b>	<b>11,567,720</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>4,151</b>	<b>(166,601)</b>	<b>(80,173)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	4,151	(166,601)	(80,173)
Add:			
Amortization of capital assets	-	463,773	196,495
Less:			
Capital expenditure	(4,151)	(297,172)	(116,322)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**Home and Community Care - Provincial**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	1,463,048	1,439,155	1,272,931
Other	-	1,802	4,620
	<b>1,463,048</b>	<b>1,440,957</b>	<b>1,277,551</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	95,598	40,925
Salaries	725,400	647,776	626,568
Benefits	145,083	174,747	144,438
Travel	-	94,336	50,349
Training	-	314	3,381
Purchased services	365,000	257,297	284,351
Office and administration	-	1,318	437
Program	134,916	108,484	79,876
Allocated administration	92,649	92,649	88,151
	<b>1,463,048</b>	<b>1,472,519</b>	<b>1,318,476</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(31,562)</b>	<b>(40,925)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(31,562)	(40,925)
Add:			
Amortization of capital assets	-	95,598	40,925
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	<b>64,036</b>	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

Home and Community Care - Federal

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	1,234,404	1,039,433	940,836
Other	-	1,995	10,668
	<b>1,234,404</b>	<b>1,041,428</b>	<b>951,504</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	70,870	30,376
Salaries	700,000	689,559	637,157
Benefits	140,000	176,752	131,700
Travel	40,000	52,339	52,993
Training	5,000	3,986	1,634
Purchased services	175,000	14,537	37,112
Office and administration	2,000	2,139	68
Program	100,545	9,594	15,727
Allocated administration	71,859	71,859	71,859
	<b>1,234,404</b>	<b>1,091,635</b>	<b>978,626</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(50,207)</b>	<b>(27,122)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(50,207)	(27,122)
Add:			
Amortization of capital assets	-	70,870	30,376
Less:			
Capital expenditure	-	(20,663)	(3,254)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS**

Health Transfer  
[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	3,532,010	4,241,268	3,766,205
Other	-	210,562	222,253
	<b>3,532,010</b>	<b>4,451,830</b>	<b>3,988,458</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	297,305	125,194
Salaries	1,539,300	1,601,249	1,721,600
Benefits	307,860	380,448	408,358
Travel	50,000	116,493	234,555
Training	10,000	13,454	16,404
Purchased services	125,000	157,722	40,067
Office and administration	150,000	297,445	200,806
Program	1,009,850	1,395,470	1,102,033
Allocated administration	340,000	319,899	184,385
	<b>3,532,010</b>	<b>4,579,485</b>	<b>4,033,402</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(127,655)</b>	<b>(44,944)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(127,655)	(44,944)
Add:			
Amortization of capital assets	-	297,305	125,194
Less:			
Capital expenditure	-	(169,650)	(80,250)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

Moveable Asset Reserve

[unaudited]

<b>Year ended March 31</b>	<b>2021 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2020 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	4,151	-	-
	<b>4,151</b>	-	-
<b>EXPENDITURES</b>	-	-	-
	-	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>4,151</b>	-	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	4,151	-	-
Less:			
Capital expenditure	(4,151)	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>



**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

Family Health Team - Operating

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	1,027,456	979,781	990,657
National Health and Welfare	-	15,000	-
Other	-	79	-
	<b>1,027,456</b>	<b>994,860</b>	<b>990,657</b>
<b>EXPENDITURES</b>			
Salaries	700,552	711,374	669,279
Benefits	106,323	157,338	145,816
Travel	-	6,019	10,283
Training	-	3,755	15,957
Purchased services	10,800	13,940	15,274
Office and administration	-	28,315	20,331
Program	209,781	186,585	133,077
	<b>1,027,456</b>	<b>1,107,326</b>	<b>1,010,017</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(112,466)</b>	<b>(19,360)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(112,466)	(19,360)
Less:			
Capital expenditure	-	(3,604)	(30,016)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	<b>(116,070)</b>	<b>(49,376)</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**Family Health Team - Physicians**

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	713,087	714,990	438,509
Other	-	1,925	906
	<b>713,087</b>	<b>716,915</b>	<b>439,415</b>
<b>EXPENDITURES</b>			
Salaries	703,040	705,744	429,554
Benefits	10,047	11,171	9,861
	<b>713,087</b>	<b>716,915</b>	<b>439,415</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**Midwifery**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	523,129	523,129	342,810
Other	-	500	-
	<b>523,129</b>	<b>523,629</b>	<b>342,810</b>
<b>EXPENDITURE</b>			
Salaries	332,693	282,825	187,808
Benefits	65,300	55,313	30,269
Travel	-	-	1,729
Training	-	-	1,000
Office and administration	-	51	57
Program	125,136	69,370	64,360
Allocated administration	-	-	8,211
	<b>523,129</b>	<b>407,559</b>	<b>293,434</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	<b>-</b>	<b>116,070</b>	<b>49,376</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE C - HEALTH PROGRAMS****Primary Care**

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	2,221,200	2,221,200	2,112,200
	<b>2,221,200</b>	<b>2,221,200</b>	<b>2,112,200</b>
<b>EXPENDITURE</b>			
Salaries	1,368,210	1,302,727	1,257,289
Benefits	271,577	322,747	278,714
Travel	-	100,991	151,911
Training	-	2,806	13,018
Purchased Services	-	18,089	32,999
Office and administration	44,850	23,537	51,901
Program	144,214	169,537	181,250
Allocated administration	392,349	280,766	145,118
	<b>2,221,200</b>	<b>2,221,200</b>	<b>2,112,200</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

Jordan's Principle

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	1,191,913	1,031,211	973,062
Other	-	353	-
	<b>1,191,913</b>	<b>1,031,564</b>	<b>973,062</b>
<b>EXPENDITURE</b>			
Salaries	671,220	560,073	575,005
Benefits	114,243	151,878	143,154
Travel	-	29,087	45,485
Training	201,975	659	1,067
Purchased Services	-	41,951	65,529
Office and administration	3,500	993	942
Program	100,000	111,436	34,820
Allocated administration	100,975	110,487	104,258
	<b>1,191,913</b>	<b>1,006,564</b>	<b>970,260</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	<b>25,000</b>	<b>2,802</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	25,000	2,802
Less:			
Capital expenditure	-	(25,000)	(2,802)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS**

**Diabetes  
[unaudited]**

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	165,000	165,000	165,000
National Health and Welfare	-	194,971	240,940
Other	-	-	5,950
	<b>165,000</b>	<b>359,971</b>	<b>411,890</b>
<b>EXPENDITURES</b>			
Salaries	110,000	299,033	274,018
Benefits	22,000	74,772	63,980
Travel	25,000	25,497	34,917
Training	-	1,329	5,489
Office and administration	-	840	479
Program	8,000	6,036	16,507
Allocated administration	-	16,500	16,500
	<b>165,000</b>	<b>424,007</b>	<b>411,890</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(64,036)</b>	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE C - HEALTH PROGRAMS**

IPHC One-Time

[unaudited]

Year ended March 31	2021		2020
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	255,680	108,294	-
	<b>255,680</b>	<b>108,294</b>	-
<b>EXPENDITURES</b>			
Office and administration	-	31,778	-
Program	255,680	25,425	-
	<b>255,680</b>	<b>57,203</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>51,091</b>	-

**RECONCILIATION FOR FUNDING PURPOSES**

Excess of Revenues Over Expenditures	-	51,091	-
Less:			
Capital expenditure	-	(51,091)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**PSW Training**

[unaudited]

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	494,177	268,607	-
	<b>494,177</b>	<b>268,607</b>	-
<b>EXPENDITURES</b>			
Salaries	200,000	79,599	-
Benefits	-	13,130	-
Travel	104,000	16,525	-
Training	-	3,294	-
Purchased services	190,177	104,810	-
Office and administration	-	2,079	-
Program	-	22,006	-
	<b>494,177</b>	<b>241,443</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>27,164</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	27,164	-
Add:			
Capital expenditure	-	(27,164)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE D - ALLOCATED ADMINISTRATION**

Year ended March 31	2021 BUDGET	2021 ACTUAL	2020 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	-	48,283	93,837
	<b>-</b>	<b>48,283</b>	<b>93,837</b>
<b>EXPENDITURES</b>			
Salaries	3,652,720	2,180,286	2,067,886
Benefits	694,017	573,374	519,211
Travel	121,757	92,311	63,238
Training	40,586	31,768	18,221
Purchased services	273,954	168,649	162,535
Office and administration	426,151	615,851	327,405
Program	780,763	617,821	546,187
	<b>5,989,947</b>	<b>4,280,060</b>	<b>3,704,683</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>(5,989,947)</b>	<b>(4,231,777)</b>	<b>(3,610,846)</b>
<b>PROGRAM ALLOCATIONS</b>			
Child Welfare Programs	(3,967,265)	(2,558,521)	(2,053,293)
Treatment Programs	(1,024,850)	(781,096)	(939,071)
Health Programs	(997,832)	(892,160)	(618,482)
	<b>(5,989,947)</b>	<b>(4,231,777)</b>	<b>(3,610,846)</b>

# Honouring Our Helpers



**Dilico**

Anishinabek Family Care

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