

Financial Statements

Year Ended March 31, 2020



Dilico

Anishinabek Family Care

Honouring
Our Teachings

DILICO ANISHINABEK FAMILY CARE

FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2020

DILICO ANISHINABEK FAMILY CAF
MARCH 31, 2020

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Independent Auditor's Report

To the Board of Directors and Members of
Dilico Anishinabek Family Care

Opinion

We have audited the financial statements of Dilico Anishinabek Family Care ("Dilico"), which comprise the statement of financial position as at March 31, 2020, and the statements of combined operations, fundraising operations, OCBe operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dilico Anishinabek Family Care as at March 31, 2020, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Dilico in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was conducted for the purposes of forming an opinion on the basic financial statements of Dilico Anishinabek Family Care taken as a whole. The supplementary schedules contained in the financial statements are presented for the purpose of additional analysis and are not part of the basic financial statements. Such supplementary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Dilico's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate Dilico or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Dilico's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dilico's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Dilico's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Dilico to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The logo for Grant Thornton LLP, featuring the company name in a stylized, cursive script.

Thunder Bay, Canada
September 30, 2020

Chartered Professional Accountants
Licensed Public Accountants

STATEMENT OF FINANCIAL POSITION

As at	March 31, 2020 \$	March 31, 2019 \$
ASSETS		
Current		
Cash and cash equivalents [note 3]	12,572,092	15,666,679
Restricted cash and investments [note 5]	6,358,938	5,527,066
Accounts and contributions receivable [note 4]	1,813,552	1,916,000
Prepaid expenses	1,082,347	597,555
	21,826,929	23,707,300
Capital, net [note 6]	3,535,923	2,799,740
	25,362,852	26,507,040
LIABILITIES		
Current		
Accounts payable and accrued liabilities [note 7]	7,740,666	9,258,888
Deferred contributions [note 8]	9,730,307	10,593,999
Current portion of long-term debt	79,500	17,750
	17,550,473	19,870,637
Long-term		
Long-term debt	844,814	313,583
Universal Child Care Benefits and RESP's held for others [note 9]	5,565,728	4,930,464
	6,410,542	5,244,047
NET ASSETS		
Investment in capital assets	2,107,761	2,038,494
Unrestricted deficit	(755,974)	(680,974)
Restricted	50,050	34,836
	1,401,837	1,392,356
	25,362,852	26,507,040

See accompanying notes to the financial statements.

Commitments [note 12]

Contingent liabilities [note 13]

Economic dependence [note 15]

Approved on behalf of the Board



Director



Director

COMBINED STATEMENT OF OPERATIONS

Year ended March 31	2020	2019
	\$	\$
REVENUES		
Province of Ontario		
Ministry of Community and Social Services	34,836,436	39,682,081
Ministry of Health and Long-Term Care	13,055,215	6,975,742
	47,891,651	46,657,823
Government of Canada		
National Health and Welfare	13,267,429	13,002,003
	13,267,429	13,002,003
Children's Special Allowance	2,301,874	2,445,799
Other	2,468,415	2,196,408
	4,770,289	4,642,207
	65,929,369	64,302,033
EXPENDITURES		
Amortization of capital assets	842,706	820,027
Salaries	31,187,881	27,397,661
Benefits	6,900,388	5,779,675
Interest on long-term debt	11,948	11,805
Travel	2,381,697	2,176,206
Training	224,967	340,446
Purchased services	1,350,438	1,427,643
Office and administration	1,189,384	1,343,269
Program	21,845,693	23,999,687
	65,935,102	63,296,419
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	(5,733)	1,005,614

See accompanying notes to the financial statements.

STATEMENT OF FUNDRAISING OPERATIONS

Year ended March 31	2020	2019
	\$	\$
REVENUES		
Donations	14,406	9,721
Interest	808	499
	15,214	10,220
EXPENDITURES		
Gifts to children and others	-	-
	-	-
EXCESS OF REVENUES OVER EXPENDITURES	15,214	10,220

See accompanying notes to the financial statements.

STATEMENT OF OCB_e OPERATIONS

Year ended March 31	2020	2019
	\$	\$
REVENUES		
Ministry of Community and Social Services	488,652	951,548
	488,652	951,548
EXPENDITURES		
Higher educational achievement	59,767	518,313
Higher degree of resiliency, social skills and relationship development	334,254	352,095
Smoother transition to adulthood	4,303	11,497
Savings paid directly to youth	90,328	69,643
	488,652	951,548
EXCESS OF REVENUES OVER EXPENDITURES	-	-

See accompanying notes to the financial statements.

STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31				2020	2019
	Investment in Capital Assets	Unrestricted (Deficit)	Restricted	Total	Total
	\$ [note 11]	\$	\$	\$	\$
Balance at beginning of year	2,038,494	(680,974)	34,836	1,392,356	376,522
Excess (shortfall) of revenues over expenditures	(842,706)	836,973	15,214	9,481	1,015,834
Investment in capital assets	911,973	(911,973)	-	-	-
BALANCE AT END OF YEAR	2,107,761	(755,974)	50,050	1,401,837	1,392,356

See accompanying notes to the financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31	2020	2019
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from funding agencies	62,211,058	64,923,127
Cash paid for salaries, wages and benefits	(37,833,298)	(33,246,345)
Cash paid for goods and services	(29,256,977)	(26,606,526)
	(4,879,217)	5,070,256
Other revenues received	2,972,281	3,158,177
Interest paid on long-term debt	(11,948)	(11,805)
Net cash provided by operating activities	(1,918,884)	8,216,628
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase in liability held in trust	635,264	790,659
Proceeds from long-term debt	-	-
Principal reduction of long-term debt	(84,872)	(17,750)
Net cash provided by financing activities	550,392	772,909
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of capital assets	(894,223)	(1,729,962)
Net cash used for capital activities	(894,223)	(1,729,962)
INCREASE IN CASH AND CASH EQUIVALENTS	(2,262,715)	7,259,575
Cash and cash equivalents at beginning of year	21,193,745	13,934,170
CASH AND CASH EQUIVALENTS AT END OF YEAR	18,931,030	21,193,745
REPRESENTED BY:		
Cash and cash equivalents	12,572,092	15,666,679
Restricted cash and investments	6,358,938	5,527,066
	18,931,030	21,193,745

See accompanying notes to the financial statements.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIESDescription of Organization

Dilico Anishinabek Family Care ("Dilico" or "Organization") is an Organization operating in Northwestern Ontario which provides child welfare, treatment and health programs. It was incorporated under the Ontario Corporations Act as a not-for-profit Organization without share capital. Dilico was granted tax exempt status as a registered charity under the Income Tax Act effective April 1, 1998.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").

Cash and Equivalents

Cash includes cash on hand, deposits at call with a bank, and term deposits.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants.

Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized.

Contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)Capital Assets

Capital assets are recorded at cost and are being amortized over their estimated useful lives on a straight-line basis commencing in the year of addition up to and excluding the year of disposal. The cost of major replacements and improvements to capital assets are capitalized and the cost of maintenance and repairs are expensed when incurred. Amortization is provided for using the following annual rates:

Automotive	-	20%
Buildings	-	4 to 5%
Computer equipment	-	20%
Leasehold improvements	-	3 to 15 years
Mobile home	-	10%
Furniture and fixtures	-	20%

Financial Instruments

The Organization classifies its financial instruments as either fair value or amortized cost. The Organization's accounting policy for each category is as follows:

Fair Value

This category includes cash and cash equivalents and restricted cash and investments.

These instruments are carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations. Changes in fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operation. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)*Amortized Cost*

This category includes loans, receivables and other liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The Organization has classified accounts and contributions receivable, accounts payable and accrued liabilities, liability held for others and long-term debt as receivables, other liabilities and loans respectively.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include the determination of balances payable to or receivable from funding agencies, amortization of capital assets and allocations of administrative expenses.

Allocation of Administration

The Organization provides Child Welfare, Treatment and Health services. The cost of each service include the costs of personnel, purchased services, program expenses and other expenses that are directly related to providing the service. The Organization also incurs a number of general support expenses that are common to the administration of the Organization and to each of its services.

The Organization allocates certain of its administration expenses by identifying the appropriate basis of allocating each component expenses, and applies that basis consistently each year. Administration expenses are allocated proportionately using the same percentage as the revenues to expenditure of the service to the maximum allowed by the funding body.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

2. FINANCIAL INSTRUMENT CLASSIFICATION

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2020		
	Fair Value	Amortized cost	Total
	\$	\$	\$
Cash and cash equivalents	12,572,092	-	12,572,092
Restricted cash and investments	6,358,938	-	6,358,938
Accounts and contributions receivable	-	1,813,552	1,813,552
Accounts payable accrued liabilities	-	7,740,666	7,740,666
Long-term debt	-	924,314	924,314
Liability held for others	-	5,565,728	5,565,728

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2020			
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash and cash equivalents	12,572,092	-	-	12,572,092
Restricted cash and investments	6,358,938	-	-	6,358,938
	18,931,030	-	-	18,931,030

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2020 and 2019. There were also no transfers in or out of Level 3.

3. CASH AND CASH EQUIVALENTS

The Organization has an operating line of credit of \$1,000,000, at the bank's prime rate less one quarter of one percent, secured by a general security agreement and assignment of fire insurance proceeds. At March 31, 2020, the entire amount remained unused.

	March 31,	
	2020	2019
	\$	\$
Cash	6,081,840	9,299,067
Term deposits	6,490,252	6,367,612
	12,572,092	15,666,679

Term deposits consist of guaranteed investment certificates bearing interest rates of 2.05% and 1.25% and mature on April 8, 2020 and June 17, 2020.

4. ACCOUNTS AND CONTRIBUTIONS RECEIVABLE

	March 31,	
	2019	2019
	\$	\$
Government of Canada	938,487	874,064
Province of Ontario	52,239	257,097
Sundry	822,826	784,839
	1,813,552	1,916,000

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

5. RESTRICTED CASH AND INVESTMENTS

	March 31,	
	2020	2019
	\$	\$
Fundraising	50,050	34,836
Trust	98,221	96,079
Registered Education Savings Plans (RESP)	5,565,728	4,932,504
Ontario Child Benefit equivalent (OCBe)	644,939	463,647
	6,358,938	5,527,066

Restricted cash cannot be used for current operating purposes. In particular, fundraising and trust cash consists of cash to be used for specified purposes. RESP funds are to be used to provide children with assistance towards postsecondary education. The RESP funds consist of mutual funds and guaranteed investment certificates bearing interest rates between 0.5% and 1.65%, maturing between April 4, 2020 and Dec 30, 2020. OCBe funds are to be used to provide children and youth in care with funds towards recreational, cultural and social activities.

6. CAPITAL ASSETS

	March 31,		March 31,
	2020		2019
	Cost	Accumulated Amortization	Net Book Value
	\$	\$	\$
Automotive	667,720	499,864	167,856
Buildings	2,861,441	1,483,458	1,377,983
Computer equipment	4,454,564	3,890,782	563,782
Leasehold improvements	3,945,755	3,235,545	710,210
Mobile home	64,650	64,650	-
Furniture and fixtures	2,615,489	2,275,118	340,371
	14,609,619	11,449,417	3,160,202
Land	375,721	-	375,721
	14,985,340	11,449,417	3,535,923

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	March 31,	
	2020	2019
	\$	\$
Trade and program	4,701,993	6,642,732
Province of Ontario	1,875,520	1,543,084
Government of Canada	285,131	265,501
Wages and benefits	934,461	679,492
Government remittances	(56,439)	128,079
	<u>7,740,666</u>	<u>9,258,888</u>

8. DEFERRED CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statements of operations.

Deferred contributions are restricted funds received that are related to expenditures of subsequent years. The deferred contribution balances are as follows:

	March 31,	
	2020	2019
	\$	\$
Beginning balance	10,593,999	7,200,666
Amounts received in year for future expenditure	651,726	3,904,447
Amount recognized as revenue in the year	(1,515,418)	(551,114)
Ending Balance	<u>9,730,307</u>	<u>10,593,999</u>

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

9. LONG-TERM DEBT

	March 31,	
	2020	2019
	\$	\$
TD Canada Trust mortgage, repayable at \$2,619 per month including interest at 4.99%, secured by building with a net Book value of \$92,232 and guaranteed by Department of Indian Affairs, Northern Development and Mines, and Fort William First Nation. Due June 2024.	313,583	331,333
Community Trust Mortgage, repayable at \$8,046 per month including interest at 6.672%, secured by land and building. Due December 2025.	584,898	-
Canada Mortgage and Housing, repayable at \$391 per month including interest at 8%, secured by land and building. Due September 2025.	25,832	-
	924,314	331,333
Current portion	(79,500)	(17,750)
	844,814	313,583

Principle due on debt is summarized as follows:

	\$
2021	79,500
2022	84,905
2023	89,500
2024	94,410

10. CANADA CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS

The Ministry of Children and Youth Services has requested that any amounts equivalent to the old Universal Child Care Benefit amount (which effective July 1, 2016 was combined with the old Canada Child Tax Benefit to make the Canada Tax Benefit) received by the Organization from the Canada Revenue Agency on behalf of children up to the age of eighteen, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2020, \$5,565,728 (2019 - \$4,930,464) was being held in either RESP's or cash until the RESP is established.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

11. ONTARIO CHILD BENEFIT EQUIVALENT FUND

In June 2009, the Ministry of Youth Services announced new funding equivalent to the Ontario Child Benefit (OCBe) to provide opportunities for all children and youth in care, up to 17 years of age to participate in recreational, educational, cultural and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included in the Statement of OCBe Operations. As at March 31, 2020, \$644,939 (2019 - \$463,647) was being held in restricted cash for future OCBe use.

12. INVESTMENT IN CAPITAL ASSETS

a) Investment in capital assets is calculated as follows:

	March 31,	
	2020	2019
	\$	\$
Capital assets at net book value	3,535,923	2,799,740
Amounts financed by -		
Long-term debt	(844,814)	(313,583)
Current portion of long-term debt	(79,500)	(17,750)
	2,611,609	2,468,407

b) Change in net assets invested capital assets is calculated as follow:

	March 31,	
	2020	2019
	\$	\$
Shortfall of revenues over expenditure		
Amortization of capital assets	(842,706)	(820,027)
	(842,706)	(820,027)
Net change in capital assets		
Purchase of capital assets	894,223	1,729,962
Proceeds from long-term debt		-
Repayment of long-term debt	17,750	17,750
	911,973	1,747,712

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

13. COMMITMENTS

The Organization has entered into agreements to lease office space to the year 2028. The minimum annual lease payments required under the terms of these agreements are as follows:

	\$
2020	96,906
2021	55,000
2022	55,000
2023	55,000
2024	55,000

14. CONTINGENT LIABILITIES

The Family Health Team ("FHT") capital grant of \$422,864 carries a condition that in the event the Organization or landlord terminates the lease or the capital grant agreement on or before February 1, 2023, then the Organization must repay the grant less \$28,191 for each year the FHT has occupied the premises on the agreement anniversary date of February 1, 2008. At March 31, 2020 the maximum possible repayment is \$140,954.

15. FINANCIAL INSTRUMENT RISK MANAGEMENTCredit risk

Credit risk is the risk of financial loss to the Organization if a debtor fails to make payments of interest and principal when due. The Organization is exposed to this risk relating to its cash, restricted cash and accounts receivable. The Organization holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Organization's cash accounts are insured up to \$200,000 (2019 - \$200,000).

Accounts and contributions receivable are primarily due from the Provincial and Federal governments. Credit risk is mitigated by the financial solvency of the governments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

15. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Organization is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Organization is exposed to this risk through its long-term debt. The Organization does not consider interest rate risk to be material.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet all cash outflow obligations as they come due. The Organization mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	2020			
	Within 6 months	6 months to 1 year	1 – 5 years	> 5 years
	\$	\$	\$	\$
Accounts payable and accrued liabilities	5,446,021	2,201,219	-	93,426
	5,446,021	2,201,219	-	93,426

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

16. ECONOMIC DEPENDENCE

Approximately 97% of the Organization's revenue is funding received from various government agencies. The continuation of the Organization is dependent on receiving this funding.

17. BUDGET FIGURES

The budget figures presented are unaudited and are approved by the Board of Directors or respective funding bodies.

18. COMPARATIVE FIGURES

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

19. AMALGAMATION

By mutual consent of the board of directors, effective April 1, 2020, Dilico Anishinabek Family Care assumed responsibility of the 3C's and Seaway properties. All of the assets and obligations of these two organizations were amalgamated into the operations of Dilico Anishinabek Family Care's financial statements at carrying value.

20. SUBSEQUENT EVENTS

In March 2020, the COVID-19 outbreak has caused governments worldwide to enact emergency measures to combat the spread of the coronavirus. These measures, which include the implementation of facility closures, travel restrictions, self-isolation periods, and social and physical distancing, will have a significant impact on the local and global economies. At this time it is not possible to reliably estimate the length and severity of the COVID-19 outbreak and how it may impact the regional district's financial results for 2020.

NOTES TO FINANCIAL STATEMENTS

March 31, 2020

20. SUBSEQUENT EVENTS (continued)

Since early 2020, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, including Canada, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

The Organization's financial position and results of operations as of and for the year ended March 31, 2020 have not been materially impacted by the COVID-19 pandemic. Given the current situation, the Organization anticipates they may experience increased supply and administrative costs in order to adhere with government directives, but expect that those costs will be partially offset by savings in other areas such as travel and some wages.

At this time it is not possible to reliably estimate the length and severity of the COVID-19 outbreak and how it may impact the regional district's financial results for 2020.

21. COMPARATIVE FIGURES

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Summary****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	32,762,583	32,760,609	32,417,811
National Health and Welfare	7,503,584	4,402,002	5,619,706
Children's Special Allowance	2,500,000	2,301,874	2,445,799
Other	1,300,000	1,308,586	979,676
	44,066,167	40,773,071	41,462,992
EXPENDITURES			
Amortization of capital assets	-	424,385	414,211
Salaries	15,531,074	15,431,588	14,310,502
Benefits	3,433,091	3,309,893	2,965,948
Interest on long-term debt	-	11,948	11,805
Travel	1,337,424	1,294,905	1,314,258
Training	54,299	40,910	49,757
Purchased services	322,500	683,856	499,624
Office and administration	475,500	489,212	521,182
Program	20,592,739	17,120,795	18,976,215
Allocated administration [schedule D]	2,319,540	2,053,293	1,717,353
	44,066,167	40,860,785	40,780,855
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(87,714)	682,137
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	(87,714)	682,137
Add:			
Amortization of capital assets	-	424,385	414,211
Less:			
Amortization of building equal to principal			
reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(393,921)	(570,756)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(75,000)	507,842

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Protection and Residential Services****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	31,835,795	31,834,760	31,430,855
National Health and Welfare	3,637,479	-	4,580,022
Children's Special Allowance	2,500,000	2,301,874	2,445,799
Other	725,000	738,989	762,541
	38,698,274	34,875,623	39,219,217
EXPENDITURES			
Amortization of capital assets	-	424,385	414,211
Salaries	13,804,241	13,530,943	14,110,189
Benefits	2,964,031	2,931,200	2,930,274
Interest on long-term debt	-	11,948	11,805
Travel	1,250,000	1,208,198	1,312,445
Training	50,500	37,611	46,383
Purchased services	322,500	494,495	467,471
Office and administration	475,000	488,712	520,682
Program	17,797,002	14,038,648	17,526,529
Allocated administration	2,035,000	1,769,684	1,704,933
	38,698,274	34,935,824	39,044,922
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(60,201)	174,295

RECONCILIATION FOR FUNDING PURPOSES

Excess (Shortfall) of Revenues Over Expenditures	-	(60,201)	174,295
Add:			
Amortization of capital assets	-	424,385	414,211
Less:			
Amortization of building equal to principal			
reduction of related long term debt	-	(17,750)	(17,750)
Capital expenditure	-	(346,434)	(570,756)

SHORTFALL OF REVENUES OVER**EXPENDITURES FOR FUNDING PURPOSES**

- - -

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****CHRT****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	3,305,217	3,742,798	-
	3,305,217	3,742,798	-
EXPENDITURES			
Salaries	1,577,045	1,684,877	-
Benefits	444,807	336,976	-
Travel	84,924	84,924	-
Purchased Services	-	184,985	-
Program	925,639	1,178,235	-
Allocated administration	272,802	272,801	-
	3,305,217	3,742,798	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS**

JP Vehicle

[unaudited]

Year ended March 31	2020	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	47,487	-
	-	47,487	-
EXPENDITURES			
Salaries	-	-	-
Benefits	-	-	-
Allocated administration	-	-	-
	-	-	-
EXCESS OF REVENUES OVER EXPENDITURES	-	47,487	
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	47,487	
Less:			
Capital expenditure	-	(47,487)	
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****ANCFS****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	90,042	90,042	-
	90,042	90,042	-
EXPENDITURES			
Program	90,042	90,042	-
	90,042	90,042	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Prevention****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	732,862	732,862	807,862
National Health and Welfare	560,888	521,675	1,039,684
	1,293,750	1,254,537	1,847,546
EXPENDITURES			
Salaries	-	60,975	62,500
Benefits	-	14,025	12,500
Program	1,293,750	1,254,537	1,264,704
	1,293,750	1,329,537	1,339,704
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(75,000)	507,842

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****Capacity Building****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	119,766	119,766	119,766
	119,766	119,766	119,766
EXPENDITURES			
Salaries	95,556	95,556	95,556
Benefits	14,491	14,491	14,491
Travel	1,000	1,000	1,000
Training	3,299	3,299	3,299
Office and administration	500	500	500
Allocated administration	4,920	4,920	4,920
	119,766	119,766	119,766
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE A - CHILD WELFARE PROGRAMS****CWECT****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	75,000	64,768	38,000
	75,000	64,768	38,000
EXPENDITURES			
Purchased services	-	4,376	32,153
Program	68,182	54,504	5,847
Allocated administration	6,818	5,888	-
	75,000	64,768	38,000
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE A - CHILD WELFARE PROGRAMS
Transitional Aged Youth
[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	500,000	504,829	179,135
	500,000	504,829	179,135
EXPENDITURE			
Program	500,000	504,829	179,135
	500,000	504,829	179,135
EXCESS OF REVENUES OVER EXPENDITURE	-	-	-

SCHEDULE OF REVENUES AND EXPENDITURE

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SCHEDULE OF REVENUES AND EXPENDITURE

SCHEDULE A - CHILD WELFARE PROGRAMS

Education Liaison

[unaudited]

Year ended March 31	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	74,160	73,221	59,328
	74,160	73,221	59,328
EXPENDITURE			
Salaries	54,232	59,237	42,257
Benefits	9,762	13,201	8,683
Travel	1,500	783	813
Training	500	-	75
Program	8,166	-	-
Allocated administration	-	-	7,500
	74,160	73,221	59,328
EXCESS OF REVENUES OVER EXPENDITURE	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Summary**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	1,766,916	1,587,175	6,312,722
Ministry of Health and Long-Term Care	8,130,929	7,733,108	2,284,326
National Health and Welfare	2,808,726	2,944,384	2,029,688
Other	950,010	821,595	938,191
	13,656,581	13,086,262	11,564,927
EXPENDITURES			
Amortization of capital assets	-	221,826	214,408
Salaries	7,794,932	7,310,129	6,135,354
Benefits	1,578,130	1,714,994	1,355,534
Travel	389,080	441,332	374,046
Training	160,341	107,886	138,962
Purchased services	219,451	28,715	305,357
Office and administration	161,640	97,746	146,512
Program	2,360,762	2,062,409	1,966,198
Allocated administration [schedule D]	962,245	939,071	815,656
	13,626,581	12,924,108	11,452,027
EXCESS OF REVENUES OVER EXPENDITURES	30,000	162,154	112,900
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	30,000	162,154	112,900
Add:			
Amortization of capital assets	-	221,826	214,408
Less:			
Capital expenditures	(30,000)	(383,980)	(327,308)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Adult Residential Treatment Center**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	429,553	429,553	429,553
National Health and Welfare	1,354,421	1,373,326	1,315,141
Other	-	14,755	1,044
	1,783,974	1,817,634	1,745,738
EXPENDITURES			
Amortization of capital assets	-	15,000	15,000
Salaries	818,500	900,445	813,814
Benefits	163,700	193,444	170,115
Travel	58,150	34,913	35,682
Training	5,000	2,528	3,599
Purchased services	60,200	17,366	31,896
Office and administration	20,000	7,015	17,611
Program	479,000	473,556	412,499
Allocated administration	149,424	149,424	149,424
	1,753,974	1,793,691	1,649,640
EXCESS OF REVENUES OVER EXPENDITURES	30,000	23,943	96,098

RECONCILIATION FOR FUNDING PURPOSES

Excess of Revenues Over Expenditures	30,000	23,943	96,098
Add:			
Amortization of capital assets	-	15,000	15,000
Less:			
Capital expenditures	(30,000)	(38,943)	(111,098)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Adult Residential Treatment Center MCARR
[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	13,487	-	-
	13,487	-	-
EXPENDITURES			
Office and administration	13,487	-	-
	13,487	-	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Intensive Treatment Services****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	1,493,764
Ministry of Health and Long-Term Care	1,543,764	1,543,764	-
Other	-	12,945	10,626
	1,543,764	1,556,709	1,504,390
EXPENDITURES			
Amortization of capital assets	-	8,000	8,000
Salaries	957,939	1,075,553	880,667
Benefits	191,589	252,116	181,548
Travel	17,500	33,393	33,499
Training	7,500	20,453	9,297
Office and administration	12,000	13,965	12,256
Program	202,860	263,636	271,717
Allocated administration	154,376	154,376	154,387
	1,543,764	1,821,492	1,551,371
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(264,783)	(46,981)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(264,783)	(46,981)
Add:			
Amortization of capital assets	-	8,000	8,000
Less:			
Capital expenditures	-	(6,996)	(18,324)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(263,779)	(57,305)

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Telepsychiatry****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services		-	85,000
Ministry of Health and Long-Term Care	145,000	145,000	-
Other	-	392	155
	145,000	145,392	85,155
EXPENDITURES			
Salaries	86,374	73,105	37,729
Benefits	17,275	18,407	7,409
Travel	10,000	683	31
Training	1,000	-	141
Office and administration	13,500	76	10,019
Program	16,851	6,891	6,052
	145,000	99,162	61,381
EXCESS OF REVENUES OVER EXPENDITURES	-	46,230	23,774
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	46,230	23,774
Less:			
Capital expenditures	-	(757)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	45,473	23,774

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Aboriginal Gambling Strategy****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	12,700	12,422	4,223
	12,700	12,422	4,223
EXPENDITURES			
Salaries	-	1,593	-
Benefits	-	108	-
Travel	-	1,303	1,130
Training	-	-	113
Program	12,700	9,418	2,980
	12,700	12,422	4,223
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Psychologist****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	156,099
Ministry of Health and Long-Term Care	181,753	182,094	-
Other	-	283	23,254
	181,753	182,377	179,353
EXPENDITURES			
Salaries	62,226	119,998	33,287
Benefits	12,445	15,986	6,857
Travel	500	4,224	2,005
Training	250	-	1,133
Purchased services	79,251	2,207	52,841
Office and administration	3,000	1,854	-
Program	15,281	10,449	17,935
Allocated administration	8,800	8,800	8,800
	181,753	163,518	122,858
EXCESS OF REVENUES OVER EXPENDITURES	-	18,859	56,495

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Small Water Works****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	5,248
Ministry of Health	7,000	4,308	-
	7,000	4,308	5,248
EXPENDITURES			
Program	7,000	4,308	5,248
	7,000	4,308	5,248
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth Outreach Services****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	340,300	340,100	336,706
Other	-	1,051	733
	340,300	341,151	337,439
EXPENDITURES			
Salaries	231,456	218,043	211,821
Benefits	46,291	54,394	49,429
Travel	5,000	3,531	4,859
Office and administration	3,750	9,120	4,462
Program	19,775	22,035	34,625
Allocated administration	34,028	34,028	32,243
	340,300	341,151	337,439
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS****Infant Development****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	177,568	177,468	177,568
Other	-	522	373
	177,568	177,990	177,941
EXPENDITURES			
Salaries	115,000	115,000	102,521
Benefits	23,000	23,000	20,450
Travel	7,500	7,500	19,407
Training	1,500	1,500	34
Office and administration	-	204	-
Program	12,811	11,624	17,772
Allocated administration	17,757	17,757	17,757
	177,568	176,585	177,941
EXCESS OF REVENUES OVER EXPENDITURES	-	1,405	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	1,405	-
Less:			
Capital expenditures	-	(1,405)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Triple "P" Parenting

[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	44,051	44,034	44,051
Other	-	91	64
	44,051	44,125	44,115
EXPENDITURES			
Salaries	20,000	20,000	19,692
Benefits	4,000	3,800	3,888
Travel	500	86	2,832
Training	5,000	487	7,845
Office and administration	1,000	-	1,827
Program	13,551	19,752	2,804
	44,051	44,125	38,888
EXCESS OF REVENUES OVER EXPENDITURES	-	-	5,227

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Supportive Housing (SAP)****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	204,465	204,465	451,023
	204,465	204,465	451,023
EXPENDITURES			
Salaries	102,000	125,914	271,726
Benefits	17,850	31,208	52,887
Travel	-	-	7,444
Training	10,000	-	15,682
Office and administration	-	232	6,874
Program	56,000	28,496	52,992
Allocated administration	18,615	18,615	39,450
	204,465	204,465	447,055
EXCESS OF REVENUES OVER EXPENDITURES	-	-	3,968
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	3,968
Less:			
Capital expenditures	-	-	(3,968)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

43

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Community Wellness Development Team****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	154,000	37,279	233,259
National Health and Welfare	47,438	27,809	87,833
	201,438	65,088	321,092
EXPENDITURES			
Salaries	35,000	19,844	64,976
Benefits	7,695	5,436	13,370
Travel	40,000	12,037	25,689
Training	20,000	-	514
Purchased services	80,000	4,000	141,192
Office and administration	-	103	618
Program	-	9,668	35,609
Allocated administration	18,743	14,000	39,124
	201,438	65,088	321,092
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

44

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
Aboriginal Mental Health and Addictions Workers
[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	682,855
Ministry of Health and Long-Term Care	732,855	732,855	-
Other	-	2,086	385
	732,855	734,941	683,240
EXPENDITURES			
Salaries	459,106	323,444	378,903
Benefits	91,822	82,398	87,514
Travel	38,000	34,363	35,829
Training	9,000	2,261	4,376
Office and administration	13,000	5,510	14,287
Program	54,427	90,305	91,918
Allocated administration	67,500	67,500	65,724
	732,855	605,781	678,551
EXCESS OF REVENUES OVER EXPENDITURES	-	129,160	4,689
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	129,160	4,689
Less:			
Capital expenditures	-	(6,121)	(15,828)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	123,039	(11,139)

DILICO ANISHINABEK FAMILY CARE

45

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth In Transition Worker****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	75,000	74,334	75,000
Other	-	230	354
	75,000	74,564	75,354
EXPENDITURES			
Salaries	50,666	51,177	50,819
Benefits	10,133	13,039	12,664
Travel	1,250	5,093	2,279
Office and administration	425	346	-
Program	12,526	4,909	14,456
	75,000	74,564	80,581
SHORTFALL OF REVENUES OVER EXPENDITURES	-	-	(5,227)

DILICO ANISHINABEK FAMILY CARE

46

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****MOH - 2044****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	907,827	835,030	608,033
	907,827	835,030	608,033
EXPENDITURES			
Salaries	580,664	531,349	399,830
Benefits	112,134	107,561	84,362
Travel	69,400	39,807	46,395
Training	12,500	2,079	1,053
Office and administration	17,125	16,451	15,068
Program	58,889	80,667	20,243
Allocated administration	57,115	57,116	35,130
	907,827	835,030	602,081
EXCESS OF REVENUES OVER EXPENDITURES	-	-	5,952
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	5,952
Less:			
Capital expenditures	-	-	(5,952)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

47

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Family/Caregiver Skills Building and Support****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	1,032,436
Ministry of Health and Long-Term Care	1,032,436	1,032,436	-
Other	250,000	5,258	3,044
	1,282,436	1,037,694	1,035,480
EXPENDITURES			
Salaries	893,235	596,166	619,561
Benefits	178,646	153,408	146,891
Travel	25,000	49,232	35,046
Training	2,750	28,026	28,461
Office and administration	6,750	5,996	6,194
Program	68,183	102,377	101,453
Allocated administration	107,872	107,872	119,529
	1,282,436	1,043,077	1,057,135
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(5,383)	(21,655)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditure	-	(5,383)	(21,655)
Less:			
Capital expenditures	-	(2,639)	(3,465)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(8,022)	(25,120)

DILICO ANISHINABEK FAMILY CARE

48

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Access Intake Service Planning****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	144,219	144,050	232,061
Ministry of Health and Long-Term Care	118,439	118,439	-
Other	-	1,277	459
	262,658	263,766	232,520
EXPENDITURES			
Salaries	195,391	175,781	145,669
Benefits	38,194	56,440	43,435
Travel	7,280	7,580	14,164
Training	1,750	-	750
Office and administration	5,000	1,303	4,000
Program	15,043	22,586	18,861
	262,658	263,690	226,879
EXCESS OF REVENUES OVER EXPENDITURES	-	76	5,641
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	76	5,641
Less:			
Capital expenditures	-	-	(5,641)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	76	-

DILICO ANISHINABEK FAMILY CARE

49

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Service Coordination Process****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	295,137
Ministry of Health and Long-Term Care	295,137	295,137	-
Other	-	992	791
	295,137	296,129	295,928
EXPENDITURES			
Salaries	218,335	128,625	201,020
Benefits	43,667	28,256	40,287
Travel	1,812	2,103	1,553
Training	250	-	50
Program	8,073	17,461	30,784
Allocated administration	23,000	23,000	19,076
	295,137	199,445	292,770
EXCESS OF REVENUES OVER EXPENDITURES	-	96,684	3,158

DILICO ANISHINABEK FAMILY CARE

50

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Counselling/Therapy Services****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services		-	1,112,101
Ministry of Health and Long-Term Care	1,112,101	1,112,101	-
National Health and Welfare	75,000	33,186	-
Other	-	4,347	3,406
	1,187,101	1,149,634	1,115,507
EXPENDITURES			
Amortization of capital assets	-	198,826	191,408
Salaries	806,376	740,242	677,844
Benefits	161,274	192,188	156,457
Travel	20,000	71,284	59,289
Training	3,000	14,085	14,605
Purchased services		157	-
Office and administration	5,000	7,491	11,138
Program	86,504	58,790	68,156
Allocated administration	104,947	104,947	97,812
	1,187,101	1,388,010	1,276,709
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(238,376)	(161,202)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(238,376)	(161,202)
Add:			
Amortization of capital assets	-	198,826	191,408
Less:			
Capital expenditures	-	(5,280)	(21,171)
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(44,830)	9,035

DILICO ANISHINABEK FAMILY CARE

51

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Training

[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	30,000	29,728	30,000
Other	-	-	86
	30,000	29,728	30,086
EXPENDITURES			
Travel	-	4,941	220
Training	30,000	10,306	25,630
Program	-	14,481	4,236
	30,000	29,728	30,086
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

52

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Youth Council

[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	34,523
Other	-	-	1,830
	-	-	36,353
EXPENDITURES			
Salaries	-	-	-
Benefits	-	-	-
Travel	-	-	2,625
Training	-	-	12,248
Purchased services	-	-	-
Office and administration	-	-	232
Program	-	-	21,243
	-	-	36,348
EXCESS OF REVENUES OVER EXPENDITURES	-	-	5

DILICO ANISHINABEK FAMILY CARE

53

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Children's Residential Services - PFR****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	10,800	10,395	13,400
	10,800	10,395	13,400
EXPENDITURES			
Program	10,800	10,395	13,400
	10,800	10,395	13,400
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

54

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****SNAP****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	471,800	467,222	440,793
Other	-	1,538	-
	471,800	468,760	440,793
EXPENDITURES			
Salaries	338,471	327,489	321,351
Benefits	67,694	82,556	76,400
Travel	7,500	13,301	8,470
Training	5,000	1,526	5,663
Purchased services	-	788	-
Office and administration	5,000	7,246	1,388
Program	48,135	34,653	23,718
	471,800	467,559	436,990
EXCESS OF REVENUES OVER EXPENDITURES	-	1,201	3,803
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	1,201	3,803
Less:			
Capital expenditures	-	(1,201)	(3,803)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

55

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****HOP-C****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	-	-	10,025
Other	29,600	30,559	99,577
	29,600	30,559	10,602
EXPENDITURES			
Salaries	17,500	-	37,957
Benefits	3,500	-	12,876
Travel	-	4,188	-
Training	-	713	333
Purchased services	-	800	16,588
Office and administration	500	3,597	2,092
Program	8,100	21,261	39,756
	29,600	30,559	109,602
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

56

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Transitional Discharge****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	116,790	109,836	87,889
	116,790	109,836	87,889
EXPENDITURES			
Salaries	86,500	85,685	67,241
Benefits	17,300	18,520	14,163
Travel	4,000	3,406	2,750
Training	2,000	-	2,214
Office and administration	1,000	1,000	1,000
Program	5,990	1,225	521
	116,790	109,836	87,889
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

57

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Home for Good

[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	48,380	86,039	-
Other	351,620	360,622	385,149
	400,000	446,661	385,149
EXPENDITURES			
Salaries	230,094	269,308	230,245
Benefits	57,523	70,716	57,460
Travel	10,000	9,750	12,612
Training	-	867	407
Purchased services	-	219	4,065
Office and administration	5,000	243	6,802
Program	69,483	63,358	28,164
Allocated administration	27,900	32,200	32,200
	400,000	446,661	371,955
EXCESS OF REVENUES OVER EXPENDITURES	-	-	13,194
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	13,194
Less:			
Capital expenditures	-	-	(13,194)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

58

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS**

Journey Together

[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	11,515	-
Other	216,590	208,260	265,477
	216,590	219,775	265,477
EXPENDITURES			
Salaries	121,021	121,867	111,072
Benefits	24,204	30,889	25,075
Travel	688	502	1,055
Training	563	50	791
Office and administration	5,817	814	9,486
Program	64,297	64,740	83,905
	216,590	218,862	231,384
EXCESS OF REVENUES OVER EXPENDITURES	-	913	34,093
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	913	34,093
Less:			
Capital expenditures	-	(913)	(34,093)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

59

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Sunset Lake Camp****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	5,500	5,236	13,733
	5,500	5,236	13,733
EXPENDITURES			
Training	-	2,750	-
Purchased services	-	-	13,513
Office and administration	-	998	-
Program	5,500	1,488	220
	5,500	5,236	13,733
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

60

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

DFC

[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	-
Ministry of Health	170,771	170,771	154,300
	170,771	170,771	154,300
EXPENDITURES			
Office and administration	-	-	-
Program	170,771	170,771	154,300
	170,771	170,771	154,300
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

61

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Rapid Access Addictions Medicine (RAAM)****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	24,922	-
Other	75,000	119,277	101,598
	75,000	144,199	101,598
EXPENDITURES			
Salaries	53,750	79,783	45,462
Benefits	13,438	18,175	7,346
Travel	2,500	2,173	190
Training	1,000	1,005	-
Office and administration	1,500	887	600
Program	2,812	4,339	31,641
	75,000	106,362	85,239
EXCESS OF REVENUES OVER EXPENDITURES	-	37,837	16,359
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	37,837	16,359
Less:			
Capital expenditures	-	(37,837)	(16,359)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

62

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****3 C's****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	93,366	-
Ministry of Health and Long-Term Care	519,661	519,661	102,640
Other	-	-	975
	519,661	613,027	103,615
EXPENDITURES			
Salaries	248,994	241,552	67,513
Benefits	41,864	48,889	10,127
Travel	-	14,899	-
Training	-	509	-
Purchased services	-	(2,019)	16,394
Office and administration	6,750	6,120	998
Program	144,413	164,346	1,891
Allocated administration	77,640	77,640	-
	519,661	551,936	96,923
EXCESS OF REVENUES OVER EXPENDITURES	-	61,091	6,692
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	61,091	6,692
Less:			
Capital expenditures	-	(61,091)	(6,692)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

63

**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS****Seaway
[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	-	67,253	-
Ministry of Health and Long-Term Care	138,234	138,234	86,796
Other	-	13,132	-
	138,234	218,619	86,796
EXPENDITURES			
Salaries	55,500	36,605	62,430
Benefits	9,215	13,654	9,365
Purchased services	-	5,197	12,993
Office and administration	-	3,778	-
Program	1,723	82,562	-
Allocated administration	71,796	71,796	-
	138,234	213,592	84,788
EXCESS OF REVENUES OVER EXPENDITURES	-	5,027	2,008
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	5,027	2,008
Less:			
Capital expenditures	-	(5,027)	(2,008)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

64

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****OAT****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	-	-	4,763
	-	-	4,763
EXPENDITURES			
Program	-	-	4,763
	-	-	4,763
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

65

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS**

Land Based Culture

[unaudited]

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	238,300	55,122	116,045
	238,300	55,122	116,045
EXPENDITURES			
Travel	-	940	-
Training	-	-	673
Program	238,300	54,182	115,372
	238,300	55,122	116,045
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

66

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Family Treatment Centre****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	428,178	261,204	45,560
	428,178	261,204	45,560
EXPENDITURES			
Salaries	115,687	41,040	-
Benefits	26,200	5,008	-
Travel	3,750	1,848	-
Training	505	505	-
Purchased services	-	-	14,310
Office and administration	2,500	-	4,964
Program	256,804	-	4,774
Allocated administration	22,732	-	-
	428,178	48,401	24,048
EXCESS OF REVENUES OVER EXPENDITURES	-	212,803	21,512
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	212,803	21,512
Less:			
Capital expenditures	-	(212,803)	(21,512)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

67

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****YIT Housing****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	75,000	68,368	37,420
Other	-	237	-
	75,000	68,605	37,420
EXPENDITURES			
Salaries	52,187	51,012	23,695
Benefits	10,437	10,637	4,645
Travel	1,250	1,841	756
Training	1,250	-	250
Office and administration	536	26	287
Program	9,340	5,089	451
Allocated administration	-	-	5,000
	75,000	68,605	35,084
EXCESS OF REVENUES OVER EXPENDITURES	-	-	2,336
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	-	2,336
Less:			
Capital expenditures	-	-	(2,336)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

68

SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Targeted Prevention****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Community and Social Services	-	-	13,000
	-	-	13,000
EXPENDITURES			
Program	-	-	11,903
	-	-	11,903
EXCESS OF REVENUES OVER EXPENDITURES	-	-	1,097

DILICO ANISHINABEK FAMILY CARE

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS****Culture****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	625,000	608,053	596,714
Other	-	16,030	20,855
	625,000	624,083	617,569
EXPENDITURES			
Salaries	391,500	396,283	258,509
Benefits	78,500	89,676	60,514
Travel	25,000	30,571	18,235
Training	5,000	4,061	2,737
Purchased services	-	-	1,565
Office and administration	15,000	1,126	14,309
Program	110,000	101,453	219,836
	625,000	623,170	575,705
EXCESS OF REVENUES OVER EXPENDITURES	-	913	41,864
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	913	41,864
Less:			
Capital expenditures	-	(913)	(41,864)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Brief Service****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	48,320	32,500	-
	48,320	32,500	-
EXPENDITURES			
Program	48,320	-	-
	48,320	-	-
EXCESS OF REVENUES OVER EXPENDITURES	-	32,500	-

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
IPDF
[unaudited]

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Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	34,523	34,523	-
Other	-	1,125	-
	34,523	35,648	-
EXPENDITURES			
Travel	-	16,273	-
Training	34,523	13,135	-
Program	-	6,240	-
	34,523	35,648	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Integrated Services****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	50,000	48,617	-
	50,000	48,617	-
EXPENDITURES			
Salaries	37,200	38,945	-
Benefits	9,300	4,837	-
Travel	2,500	2,148	-
Training	-	40	-
Office and administration	500	508	-
Program	500	85	-
	50,000	46,563	-
EXCESS OF REVENUES OVER EXPENDITURES	-	2,054	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	-	2,054	-
Less:			
Capital expenditures	-	(2,054)	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Recreation Workers****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	305,000	302,742	-
	305,000	302,742	-
EXPENDITURES			
Salaries	205,200	201,985	-
Benefits	51,300	56,114	-
Travel	25,000	22,649	-
Training	1,000	1,000	-
Office and administration	2,500	1,409	-
Program	20,000	19,585	-
	305,000	302,742	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****Youth Addiction****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	250,000	229,914	-
	250,000	229,914	-
EXPENDITURES			
Salaries	194,310	186,972	-
Benefits	44,690	32,750	-
Travel	5,000	4,770	-
Office and administration	1,000	328	-
Program	5,000	5,094	-
	250,000	229,914	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE B - TREATMENT PROGRAMS****DSW****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	10,000	7,914	-
	10,000	7,914	-
EXPENDITURES			
Salaries	7,250	7,187	-
Benefits	1,750	593	-
Program	1,000	134	-
	10,000	7,914	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE B - TREATMENT PROGRAMS
MAP
[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Other	9,000	8,928	-
	9,000	8,928	-
EXPENDITURES			
Salaries	7,500	8,137	-
Benefits	1,500	791	-
	9,000	8,928	-
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Summary**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	5,582,774	5,322,107	4,691,416
National Health and Welfare	5,837,614	5,921,043	5,352,609
Other	-	244,397	247,118
	11,420,388	11,487,547	10,291,143
EXPENDITURES			
Amortization of capital assets	-	196,495	191,408
Salaries	6,162,792	6,378,278	5,066,628
Benefits	1,170,315	1,356,290	961,240
Travel	206,250	582,222	403,690
Training	65,000	57,950	135,091
Purchased services	647,302	475,332	518,517
Office and administration	247,526	275,021	325,713
Program	1,921,436	1,627,650	1,727,100
Allocated administration [schedule D]	995,616	618,482	751,179
	11,416,237	11,567,720	10,080,566
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	4,151	(80,173)	210,577
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	4,151	(80,173)	210,577
Add:			
Amortization of capital assets	-	196,495	191,408
Less:			
Amortization of deferred contributions	-	-	-
Capital expenditure	(4,151)	(116,322)	(401,985)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Home and Community Care - Provincial****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	1,403,048	1,272,931	1,343,048
Other	-	4,620	1,732
	1,403,048	1,277,551	1,344,780
EXPENDITURES			
Amortization of capital assets	-	40,925	45,613
Salaries	687,664	626,568	616,841
Benefits	127,835	144,438	106,884
Travel	-	50,349	45,914
Training	-	3,381	13,992
Purchased services	365,000	284,351	377,268
Office and administration	-	437	1,264
Program	129,900	79,876	78,194
Allocated administration	92,649	88,151	88,151
	1,403,048	1,318,476	1,374,221
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(40,925)	(29,441)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(40,925)	(29,441)
Add:			
Amortization of capital assets	-	40,925	45,613
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	16,172

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Home and Community Care - Federal****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	1,143,530	940,836	681,318
Other	-	10,668	6,821
	1,143,530	951,504	688,139
EXPENDITURES			
Amortization of capital assets	-	30,376	23,211
Salaries	656,000	637,157	333,199
Benefits	144,320	131,700	70,577
Travel	50,000	52,993	53,077
Training	20,000	1,634	43,297
Purchased services	174,000	37,112	74,818
Office and administration	2,000	68	302
Program	25,351	15,727	28,961
Allocated administration	71,859	71,859	71,859
	1,143,530	978,626	699,301
SHORTFALL OF REVENUES OVER EXPENDITURES	-	(27,122)	(11,162)
RECONCILIATION FOR FUNDING PURPOSES			
Shortfall of Revenues Over Expenditures	-	(27,122)	(11,162)
Add:			
Amortization of capital assets	-	30,376	23,211
Less:			
Capital expenditure	-	(3,254)	(12,049)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Health Transfer****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	3,730,558	3,766,205	1,610,537
Other	-	222,253	236,878
	3,730,558	3,988,458	3,847,415
EXPENDITURES			
Amortization of capital assets	-	125,194	122,584
Salaries	1,481,255	1,721,600	1,440,949
Benefits	311,070	408,358	316,198
Travel	100,000	234,555	149,982
Training	20,000	16,404	25,423
Purchased services	97,502	40,067	39,584
Office and administration	172,576	200,806	220,533
Program	1,208,155	1,102,033	1,171,593
Allocated administration	340,000	184,385	206,277
	3,730,558	4,033,402	3,693,123
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(44,944)	154,292
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	(44,944)	154,292
Add:			
Amortization of capital assets	-	125,194	122,584
Less:			
Capital expenditure	-	(80,250)	(276,876)
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS**

Moveable Asset Reserve

[unaudited]

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	4,151	-	-
	4,151	-	-
EXPENDITURES	-	-	-
	-	-	-
EXCESS OF REVENUES OVER EXPENDITURES	4,151	-	-
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditures	4,151	-	-
Less:			
Capital expenditure	(4,151)	-	-
EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Operating****[unaudited]**

Year ended March 31	2020 BUDGET	2020 ACTUAL	2019 ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	990,657	990,657	913,614
	990,657	990,657	913,614
EXPENDITURES			
Salaries	663,754	669,279	610,772
Benefits	106,323	145,816	125,085
Travel	-	10,283	3,910
Training	-	15,957	1,931
Purchased services	10,800	15,274	15,040
Office and administration	-	20,331	26,108
Program	209,780	133,077	123,875
	990,657	1,010,017	906,721
EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES	-	(19,360)	6,893
RECONCILIATION FOR FUNDING PURPOSES			
Excess (Shortfall) of Revenues Over Expenditures	-	(19,360)	6,893
Less:			
Capital expenditure	-	(30,016)	(6,893)
SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES	-	(49,376)	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Physicians****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	435,578	438,509	419,304
Other	-	906	-
	435,578	439,415	419,304
EXPENDITURES			
Salaries	426,290	429,554	410,010
Benefits	9,288	9,861	9,294
	435,578	439,415	419,304
EXCESS OF REVENUES OVER EXPENDITURES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Midwifery****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	476,291	342,810	268,208
	476,291	342,810	268,208
EXPENDITURE			
Salaries	287,161	187,808	164,445
Benefits	64,610	30,269	24,869
Travel	-	1,729	5,309
Training	-	1,000	436
Office and administration	-	57	2,189
Program	124,520	64,360	62,749
Allocated administration	-	8,211	8,211
	476,291	293,434	268,208
EXCESS OF REVENUES OVER EXPENDITURE	-	49,376	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Primary Care****[unaudited]**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	2,112,200	2,112,200	1,582,242
	2,112,200	2,112,200	1,582,242
EXPENDITURE			
Salaries	1,259,210	1,257,289	780,915
Benefits	271,577	278,714	167,417
Travel	-	151,911	75,588
Training	-	13,018	9,060
Purchased Services	-	32,999	3,644
Office and administration	44,850	51,901	63,763
Program	144,214	181,250	192,626
Allocated administration	392,349	145,118	265,587
	2,112,200	2,112,200	1,558,600
EXCESS OF REVENUES OVER EXPENDITURE	-	-	23,642
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	-	23,642
Less:			
Capital expenditure	-	-	(23,642)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS**

Jordan's Principle

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
National Health and Welfare	959,375	973,062	882,871
	959,375	973,062	882,871
EXPENDITURE			
Salaries	591,458	575,005	472,858
Benefits	113,292	143,154	93,130
Travel	31,250	45,485	37,003
Training	25,000	1,067	26,749
Purchased Services	-	65,529	8,163
Office and administration	28,100	942	12,328
Program	71,516	34,820	55,521
Allocated administration	98,759	104,258	94,594
	959,375	970,260	800,346
EXCESS OF REVENUES OVER EXPENDITURE	-	2,802	82,525
RECONCILIATION FOR FUNDING PURPOSES			
Excess of Revenues Over Expenditure	-	2,802	82,525
Less:			
Capital expenditure	-	(2,802)	(82,525)
EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES	-	-	-

DILICO ANISHINABEK FAMILY CARE

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SCHEDULE OF REVENUES AND EXPENDITURE**SCHEDULE C - HEALTH PROGRAMS****Diabetes****[unaudited]**

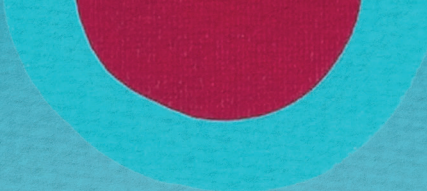
Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Ministry of Health and Long-Term Care	165,000	165,000	165,000
National Health and Welfare	-	240,940	177,883
Other	-	5,950	1,687
	165,000	411,890	344,570
EXPENDITURES			
Salaries	110,000	274,018	236,539
Benefits	22,000	63,980	47,786
Travel	25,000	34,917	32,907
Training	-	5,489	14,203
Office and administration	-	479	(774)
Program	8,000	16,507	13,581
Allocated administration	-	16,500	16,500
	165,000	411,890	360,742
SHORTFALL OF REVENUES OVER EXPENDITURES	-	-	(16,172)

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**SCHEDULE OF REVENUES AND EXPENDITURE
SCHEDULE D - ALLOCATED ADMINISTRATION**

Year ended March 31	2020		2019
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
REVENUES			
Other	-	93,837	31,423
	-	93,837	31,423
EXPENDITURES			
Salaries	2,608,395	2,067,886	1,885,177
Benefits	495,595	519,211	496,953
Travel	86,946	63,238	84,212
Training	28,982	18,221	16,636
Purchased services	195,630	162,535	104,145
Office and administration	304,313	327,405	349,862
Program	557,540	546,187	378,626
	4,277,401	3,704,683	3,315,611
SHORTFALL OF REVENUES OVER EXPENDITURES	(4,277,401)	(3,610,846)	(3,284,188)
PROGRAM ALLOCATIONS			
Child Welfare Programs	(2,319,540)	(2,053,293)	(1,717,353)
Treatment Programs	(962,245)	(939,071)	(815,656)
Health Programs	(995,616)	(618,482)	(751,179)
	(4,277,401)	(3,610,846)	(3,284,188)



Honouring Our Teachings



Dilico

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