

**DILICO ANISHINABEK FAMILY CARE**

**FINANCIAL STATEMENTS**

**YEAR ENDED MARCH 31, 2019**

**DILICO ANISHINABEK FAMILY CARE**  
**MARCH 31, 2019**

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# Independent Auditor's Report

To the Board of Directors and Members of  
Dilico Anishinabek Family Care

## Opinion

We have audited the financial statements of Dilico Anishinabek Family Care ("Dilico"), which comprise the statement of financial position as at March 31, 2019, and the statements of combined operations, fundraising operations, OCBe operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dilico Anishinabek Family Care as at March 31, 2019, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Dilico in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Other Matter

Our audit was conducted for the purposes of forming an opinion on the basic financial statements of Dilico Anishinabek Family Care taken as a whole. The supplementary schedules contained in the financial statements are presented for the purpose of additional analysis and are not part of the basic financial statements. Such supplementary schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Dilico's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate Dilico or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Dilico's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dilico's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Dilico's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Dilico to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Grant Thornton LLP*

Thunder Bay, Canada  
June 26, 2019

Chartered Professional Accountants  
Licensed Public Accountants

**DILICO ANISHINABEK FAMILY CARE**

**STATEMENT OF FINANCIAL POSITION**

As at	March 31, 2019	March 31, 2018
	\$	\$
<b>ASSETS</b>		
<b>Current</b>		
Cash and cash equivalents [note 3]	15,666,679	8,990,645
Restricted cash and investments [note 5]	5,527,066	4,943,525
Accounts and contributions receivable [note 4]	1,916,000	2,291,717
Prepaid expenses	597,555	546,452
	<u>23,707,300</u>	<u>16,772,339</u>
<b>Capital, net [note 6]</b>	<u>2,799,740</u>	<u>1,889,805</u>
	<u><b>26,507,040</b></u>	<u><b>18,662,144</b></u>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities [note 7]	9,258,888	6,596,068
Deferred contributions [note 8]	10,593,999	7,200,666
Current portion of long-term debt	17,750	17,750
	<u>19,870,637</u>	<u>13,814,484</u>
<b>Long-term</b>		
Long-term debt	313,583	331,333
Universal Child Care Benefits and RESP's held for others [note 9]	4,930,464	4,139,805
	<u>5,244,047</u>	<u>4,471,138</u>
<b>NET ASSETS</b>		
Investment in capital assets [note 11]	2,038,494	1,540,722
Unrestricted deficit	(680,974)	(1,188,816)
Restricted	34,836	24,616
	<u>1,392,356</u>	<u>376,522</u>
	<u><b>26,507,040</b></u>	<u><b>18,662,144</b></u>


See accompanying notes to the financial statements.

Commitments [note 12]

Contingent liabilities [note 13]

Economic dependence [note 15]

Approved on behalf of the Board

  
Director

  
Director

## COMBINED STATEMENT OF OPERATIONS

Year ended March 31	2019	2018
	\$	\$
<b>REVENUES</b>		
<b>Province of Ontario</b>		
Ministry of Children and Youth Services	39,682,081	38,594,787
Ministry of Health and Long-Term Care	6,975,742	5,149,276
	46,657,823	43,744,063
<b>Government of Canada</b>		
National Health and Welfare	13,002,003	6,274,076
	13,002,003	6,274,076
<b>Children's Special Allowance</b>	2,445,799	2,411,998
<b>Other</b>	2,196,408	2,166,443
	4,642,207	4,578,441
	<b>64,302,033</b>	<b>54,596,580</b>
<b>EXPENDITURES</b>		
Amortization of capital assets	820,027	459,988
Salaries	27,397,661	23,421,055
Benefits	5,779,675	4,471,864
Interest on long-term debt	11,805	3,585
Travel	2,176,206	1,826,428
Training	340,446	218,285
Purchased services	1,427,643	1,528,107
Office and administration	1,343,269	1,045,028
Program	23,999,687	21,581,475
	<b>63,296,419</b>	<b>54,555,815</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>1,005,614</b>	<b>40,765</b>

See accompanying notes to the financial statements.

**DILICO ANISHINABEK FAMILY CARE**

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**STATEMENT OF FUNDRAISING OPERATIONS**

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Donations	9,721	7,378
Interest	499	222
	<b>10,220</b>	<b>7,600</b>
<b>EXPENDITURES</b>		
Gifts to children and others	-	-
	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>10,220</b>	<b>7,600</b>

See accompanying notes to the financial statements.



## STATEMENT OF OCBe OPERATIONS

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Children and Youth Services	951,548	780,359
	<u>951,548</u>	<u>780,359</u>
<b>EXPENDITURES</b>		
Higher educational achievement	518,313	382,914
Higher degree of resiliency, social skills and relationship development	352,095	325,892
Smoother transition to adulthood	11,497	8,981
Savings paid directly to youth	69,643	62,572
	<u>951,548</u>	<u>780,359</u>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>

See accompanying notes to the financial statements.

## STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31				2019	2018
	Investment in Capital Assets	Unrestricted (Deficit )	Restricted	Total	Total
	\$ [note 11]	\$	\$	\$	\$
Balance at beginning of year	1,540,722	(1,188,816)	24,616	376,522	328,157
Excess (shortfall) of revenues over expenditures	(820,027)	1,825,641	10,220	1,015,834	48,365
Investment in capital assets	1,317,799	(1,317,799)	-	-	-
<b>BALANCE AT END OF YEAR</b>	<b>2,038,494</b>	<b>(680,974)</b>	<b>34,836</b>	<b>1,392,356</b>	<b>376,522</b>

See accompanying notes to the financial statements.

## STATEMENT OF CASH FLOWS

Year ended March 31	2019	2018
	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash received from funding agencies	64,923,127	52,168,414
Cash paid for salaries, wages and benefits	(33,246,345)	(27,647,388)
Cash paid for goods and services	(26,606,526)	(24,456,438)
	5,070,256	64,588
Other revenues received	3,158,177	2,954,402
Interest paid on long-term debt	(11,805)	(3,585)
<b>Net cash provided by operating activities</b>	<b>8,216,628</b>	<b>3,015,405</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Increase in liability held in trust	790,659	672,494
Proceeds from long-term debt	-	355,000
Principal reduction of long-term debt	(17,750)	(5,917)
<b>Net cash provided by financing activities</b>	<b>772,909</b>	<b>1,021,577</b>
<b>CASH FLOWS FROM CAPITAL ACTIVITIES</b>		
Purchase of capital assets	(1,729,962)	(1,294,580)
<b>Net cash used for capital activities</b>	<b>(1,729,962)</b>	<b>(1,294,580)</b>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>7,259,575</b>	<b>2,742,402</b>
Cash and cash equivalents at beginning of year	13,934,170	11,191,768
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>21,193,745</b>	<b>13,934,170</b>
<b>REPRESENTED BY:</b>		
Cash and cash equivalents	15,666,679	8,990,645
Restricted cash and investments	5,527,066	4,943,525
	<b>21,193,745</b>	<b>13,934,170</b>

See accompanying notes to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

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**1. SIGNIFICANT ACCOUNTING POLICIES**Description of Organization

Dilico Anishinabek Family Care (“Dilico” or “Organization”) is an Organization operating in Northwestern Ontario which provides child welfare, treatment and health programs. It was incorporated under the Ontario Corporations Act as a not-for-profit Organization without share capital. Dilico was granted tax exempt status as a registered charity under the Income Tax Act effective April 1, 1998.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board (“PSAB for Government NPOs”).

Cash and Equivalents

Cash includes cash on hand, deposits at call with a bank, and term deposits.

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants.

Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized.

Contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

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**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**Capital Assets

Capital assets are recorded at cost and are being amortized over their estimated useful lives on a straight-line basis commencing in the year of addition up to and excluding the year of disposal. The cost of major replacements and improvements to capital assets are capitalized and the cost of maintenance and repairs are expensed when incurred. Amortization is provided for using the following annual rates:

Automotive	-	20%
Buildings	-	4 to 5%
Computer equipment	-	20%
Leasehold improvements	-	3 to 15 years
Mobile home	-	10%
Furniture and fixtures	-	20%

Financial Instruments

The Organization classifies its financial instruments as either fair value or amortized cost. The Organization's accounting policy for each category is as follows:

*Fair Value*

This category includes cash and cash equivalents and restricted cash and investments.

These instruments are carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations. Changes in fair value on restricted assets are recognized as a liability until the criterion attached to the restrictions has been met.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operation. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

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**1. SIGNIFICANT ACCOUNTING POLICIES (continued)***Amortized Cost*

This category includes loans, receivables and other liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The Organization has classified accounts and contributions receivable, accounts payable and accrued liabilities, and long-term debt as receivables, other liabilities and loans respectively.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Management Estimates

The preparation of financial statements in Conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include the determination of balances payable to or receivable from funding agencies, amortization of capital assets and allocations of administrative expenses.

Allocation of Administration

The Organization provides Child Welfare, Treatment and Health services. The cost of each service include the costs of personnel, purchased services, program expenses and other expenses that are directly related to providing the service. The Organization also incurs a number of general support expenses that are common to the administration of the Organization and to each of its services.

The Organization allocates certain of its administration expenses by identifying the appropriate basis of allocating each component expenses, and applies that basis consistently each year. Administration expenses are allocated proportionately using the same percentage as the revenues to expenditure of the service to the maximum allowed by the funding body.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

**2. FINANCIAL INSTRUMENT CLASSIFICATION**

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2019		
	Fair Value	Amortized cost	Total
	\$	\$	\$
Cash and cash equivalents	15,666,679	-	15,666,679
Restricted cash and investments	5,527,066	-	5,527,066
Accounts and contributions receivable	-	1,916,000	1,916,000
Accounts payable and accrued liabilities	-	9,258,888	9,258,888
Long-term debt	-	331,333	331,333

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2019			Total
	Level 1	Level 2	Level 3	
	\$	\$	\$	\$
Cash and cash equivalents	15,666,679	-	-	15,666,679
Restricted cash and investments	5,527,066	-	-	5,527,066
	<b>21,193,745</b>	-	-	<b>21,193,745</b>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

**2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)**

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2019 and 2018. There were also no transfers in or out of Level 3.

**3. CASH AND CASH EQUIVALENTS**

The Organization has an operating line of credit of \$1,000,000, at the bank's prime rate less one quarter of one percent, secured by a general security agreement and assignment of fire insurance proceeds. At March 31, 2019, the entire amount remained unused.

	<b>March 31,</b>	
	<b>2019</b>	<b>2018</b>
	\$	\$
Cash	<b>9,299,067</b>	2,728,830
Term deposits	<b>6,367,612</b>	6,261,815
	<b>15,666,679</b>	8,990,645

Term deposits consist of guaranteed investment certificates bearing interest rates of 2.00% and mature on April 10, 2019 and June 19, 2019.

**4. ACCOUNTS AND CONTRIBUTIONS RECEIVABLE**

	<b>March 31,</b>	
	<b>2019</b>	<b>2018</b>
	\$	\$
Government of Canada	<b>874,064</b>	545,501
Province of Ontario	<b>257,097</b>	999,219
Sundry	<b>784,839</b>	749,997
	<b>1,916,000</b>	2,291,717



## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

## 5. RESTRICTED CASH AND INVESTMENTS

	March 31,	
	2019	2018
	\$	\$
Fundraising	34,836	24,616
Trust	96,079	91,703
Registered Education Savings Plans (RESP)	4,932,504	4,140,125
Ontario Child Benefit equivalent (OCBe)	463,647	687,081
	<u>5,527,066</u>	<u>4,943,525</u>

Restricted cash cannot be used for current operating purposes. In particular, fundraising and trust cash consists of cash to be used for specified purposes. RESP funds are to be used to provide children with assistance towards postsecondary education. The RESP funds consist of mutual funds and guaranteed investment certificates bearing interest rates between 0.5% and 1.65%, maturing between April 24, 2019 and December 30, 2019. OCBe funds are to be used to provide children and youth in care with funds towards recreational, cultural and social activities.

## 6. CAPITAL ASSETS

	March 31,			March 31,
	Cost	Accumulated Amortization	Net Book Value	2018 Net Book Value
	\$	\$	\$	\$
Automotive	617,817	420,850	196,967	88,707
Buildings	1,362,245	564,256	797,989	422,472
Computer equipment	4,070,180	3,500,415	569,765	430,756
Leasehold improvements	3,409,718	2,871,139	538,579	232,201
Mobile home	64,650	64,650	-	-
Furniture and fixtures	2,344,725	2,004,006	340,719	268,948
	<u>11,869,335</u>	<u>9,425,316</u>	<u>2,444,019</u>	1,534,084
Land	355,721	-	355,721	355,721
	<u>12,225,056</u>	<u>9,425,316</u>	<u>2,799,740</u>	<u>1,889,805</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

## 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	March 31,	
	2019	2018
	\$	\$
Trade and program	6,642,732	4,734,526
Province of Ontario	1,543,084	731,975
Government of Canada	265,501	65,383
Wages and benefits	679,492	748,501
Government remittances	128,079	315,683
	<u>9,258,888</u>	<u>6,596,068</u>

## 8. DEFERRED CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statements of operations.

Deferred contributions are restricted funds received that are related to expenditures of subsequent years. The deferred contribution balances are as follows:

	March 31,	
	2019	2018
	\$	\$
Beginning balance	7,200,666	5,753,994
Amounts received in year for future expenditure	3,904,447	1,667,932
Amount recognized as revenue in the year	(511,114)	(221,260)
Ending Balance	<u>10,593,999</u>	<u>7,200,666</u>

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

**9. CANADA CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS**

The Ministry of Children and Youth Services has requested that any amounts equivalent to the old Universal Child Care Benefit amount (which effective July 1, 2016 was combined with the old Canada Child Tax Benefit to make the Canada Tax Benefit) received by the Organization from the Canada Revenue Agency on behalf of children up to the age of eighteen, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2019, \$4,932,504 (2018 - \$4,140,125) was being held in either RESP's or cash until the RESP is established.

**10. ONTARIO CHILD BENEFIT EQUIVALENT FUND**

In June 2009, the Ministry of Youth Services announced new funding equivalent to the Ontario Child Benefit (OCBe) to provide opportunities for all children and youth in care, up to 17 years of age to participate in recreational, educational, cultural and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included in the Statement of OCBe Operations. As at March 31, 2019, \$463,647 (2018 - \$687,081) was being held in restricted cash for future OCBe use.

**11. INVESTMENT IN CAPITAL ASSETS**

a) Investment in capital assets is calculated as follows:

	<b>March 31,</b>	
	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Capital assets at net book value	<b>2,799,740</b>	1,889,805
Amounts financed by -		
Long-term debt	<b>(313,583)</b>	(331,333)
Current portion of long-term debt	<b>(17,750)</b>	(17,750)
	<b>2,468,407</b>	1,540,722

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

**11. INVESTMENT IN CAPITAL ASSETS (continued)**

b) Change in net assets invested capital assets is calculated as follow:

	March 31,	
	2019	2018
	\$	\$
<b>Shortfall of revenues over expenditure</b>		
Amortization of capital assets	(820,027)	(459,988)
	<u>(820,027)</u>	<u>(459,988)</u>
<b>Net change in capital assets</b>		
Purchase of capital assets	1,729,962	1,294,580
Proceeds from long-term debt	-	(355,000)
Repayment of long-term debt	17,750	5,917
	<u>1,747,712</u>	<u>945,497</u>

**12. COMMITMENTS**

The Organization has entered into agreements to lease office space to the year 2028. The minimum annual lease payments for the next 5 years required under the terms of these agreements are as follows:

	\$
2019	405,270
2020	153,354
2021	153,354
2022	153,354
2023	153,354

**13. CONTINGENT LIABILITIES**

The Family Health Team ("FHT") capital grant of \$422,864 carries a condition that in the event the Organization or landlord terminates the lease or the capital grant agreement on or before February 1, 2023, then the Organization must repay the grant less \$28,191 for each year the FHT has occupied the premises on the agreement anniversary date of February 1, 2008. At March 31, 2019 the maximum possible repayment is \$169,145.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

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**14. FINANCIAL INSTRUMENT RISK MANAGEMENT**Credit risk

Credit risk is the risk of financial loss to the Organization if a debtor fails to make payments of interest and principal when due. The Organization is exposed to this risk relating to its cash, restricted cash and accounts receivable. The Organization holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Organization's cash accounts are insured up to \$200,000 (2018 - \$200,000).

Accounts and contributions receivable are primarily due from the Provincial and Federal governments. Credit risk is mitigated by the financial solvency of the governments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Organization is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Organization is exposed to this risk through its long-term debt. The Organization does not consider interest rate risk to be material.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

## NOTES TO FINANCIAL STATEMENTS

March 31, 2019

**14. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)**Liquidity risk

Liquidity risk is the risk that the Organization will not be able to meet all cash outflow obligations as they come due. The Organization mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	<b>2019</b>			
	<b>Within 6 months</b>	<b>6 months to 1 year</b>	<b>1 – 5 years</b>	<b>&gt; 5 years</b>
	\$	\$	\$	\$
Accounts payable and accrued liabilities	<b>7,300,571</b>	<b>1,839,148</b>	-	<b>119,169</b>
	<b>7,300,571</b>	<b>1,839,148</b>	-	<b>119,169</b>

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

**15. ECONOMIC DEPENDENCE**

Approximately 97% of the Organization's revenue is funding received from various government agencies. The continuation of the Organization is dependent on receiving this funding.

**16. BUDGET FIGURES**

The budget figures presented are unaudited and are approved by the Board of Directors or respective funding bodies.

**NOTES TO FINANCIAL STATEMENTS**

**March 31, 2019**

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**17. COMPARATIVE FIGURES**

Certain of the comparative figures presented in the accompanying financial statements have been reclassified to conform with the current year's presentation.

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS**

**Summary  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	32,419,259	32,417,811	31,831,095
National Health and Welfare	4,785,033	5,619,706	499,719
Children's Special Allowance	2,400,000	2,445,799	2,411,998
Other	938,000	979,676	1,463,833
	<b>40,542,292</b>	<b>41,462,992</b>	<b>36,206,645</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	414,211	211,394
Salaries	13,170,652	14,310,502	12,556,092
Benefits	2,614,851	2,965,948	2,315,096
Interest on long-term debt	-	11,805	3,585
Travel	1,303,000	1,314,258	1,139,010
Training	43,299	49,757	46,902
Purchased services	325,500	499,624	407,704
Office and administration	551,750	521,182	389,892
Program	20,628,320	18,976,215	17,403,021
Allocated administration [schedule D]	1,904,920	1,717,353	1,908,754
	<b>40,542,292</b>	<b>40,780,855</b>	<b>36,381,450</b>
<b>EXCESS(SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>682,137</b>	<b>(174,805)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	682,137	(174,805)
Add:			
Amortization of capital assets	-	414,211	211,394
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(5,917)
Capital expenditure	-	(570,756)	(475,416)
<b>EXCESS(SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>507,842</b>	<b>(444,744)</b>



**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE A - CHILD WELFARE PROGRAMS****Protection and Residential Services**

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	31,426,198	31,430,855	30,972,097
National Health and Welfare	4,289,799	4,580,022	499,719
Children's Special Allowance	2,400,000	2,445,799	2,411,998
Other	750,000	762,541	1,082,244
	<b>38,865,997</b>	<b>39,219,217</b>	<b>34,966,058</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	414,211	211,394
Salaries	12,966,839	14,110,189	12,460,536
Benefits	2,579,623	2,930,274	2,300,605
Interest on long-term debt	-	11,805	3,585
Travel	1,300,000	1,312,445	1,138,010
Training	40,000	46,383	43,603
Purchased services	287,500	467,471	393,877
Office and administration	550,000	520,682	387,086
Program	19,242,035	17,526,529	15,863,979
Allocated administration	1,900,000	1,704,933	1,899,484
	<b>38,865,997</b>	<b>39,044,922</b>	<b>34,702,159</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	-	<b>174,295</b>	<b>263,899</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	-	174,295	263,899
Add:			
Amortization of capital assets	-	414,211	211,394
Less:			
Amortization of building equal to principal reduction of related long term debt	-	(17,750)	(5,917)
Capital expenditure	-	(570,756)	(469,376)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE A - CHILD WELFARE PROGRAMS****Prevention****[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	807,862	807,862	732,862
National Health and Welfare	495,234	1,039,684	-
	<b>1,303,096</b>	<b>1,847,546</b>	<b>732,862</b>
<b>EXPENDITURES</b>			
Salaries	62,500	62,500	-
Benefits	12,500	12,500	-
Program	1,228,096	1,264,704	1,177,606
	<b>1,303,096</b>	<b>1,339,704</b>	<b>1,177,606</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>507,842</b>	<b>(444,744)</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE A - CHILD WELFARE PROGRAMS****Capacity Building****[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	119,766	119,766	119,766
	<b>119,766</b>	<b>119,766</b>	<b>119,766</b>
<b>EXPENDITURES</b>			
Salaries	95,556	95,556	95,556
Benefits	14,491	14,491	14,491
Travel	1,500	1,000	1,000
Training	2,799	3,299	3,299
Office and administration	500	500	500
Allocated administration	4,920	4,920	4,920
	<b>119,766</b>	<b>119,766</b>	<b>119,766</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE A - CHILD WELFARE PROGRAMS  
CWECT  
[unaudited]**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	38,000	38,000	75,000
	<b>38,000</b>	<b>38,000</b>	<b>75,000</b>
<b>EXPENDITURES</b>			
Purchased services	38,000	32,153	13,827
Office and administration	-	-	1,976
Program	-	5,847	54,847
Allocated administration	-	-	4,350
	<b>38,000</b>	<b>38,000</b>	<b>75,000</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE A - CHILD WELFARE PROGRAMS**  
**Transitional Aged Youth**  
**[unaudited]**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	150,000	179,135	306,589
	<b>150,000</b>	<b>179,135</b>	<b>306,589</b>
<b>EXPENDITURE</b>			
Program	150,000	179,135	306,589
	<b>150,000</b>	<b>179,135</b>	<b>306,589</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	-	-

# SCHEDULE OF REVENUES AND EXPENDITURE

## SCHEDULE OF REVENUES AND EXPENDITURE SCHEDULE A - CHILD WELFARE PROGRAMS

Education Liaison  
[unaudited]

Year ended March 31	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	65,433	59,328	6,370
	<b>65,433</b>	<b>59,328</b>	<b>6,370</b>
<b>EXPENDITURE</b>			
Salaries	45,757	42,257	-
Benefits	8,237	8,683	-
Travel	1,500	813	-
Training	500	75	-
Office and administration	1,250	-	330
Program	8,189	-	-
Allocated administration	-	7,500	-
	<b>65,433</b>	<b>59,328</b>	<b>330</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>6,040</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	-	6,040
Less:			
Capital expenditure	-	-	(6,040)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Summary**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	6,418,845	6,312,722	5,983,333
Ministry of Health and Long-Term Care	2,586,692	2,284,326	1,610,269
National Health and Welfare	2,451,327	2,029,688	1,524,730
Other	906,860	938,191	435,267
	<b>12,363,724</b>	<b>11,564,927</b>	<b>9,553,599</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	214,408	142,897
Salaries	6,818,683	6,135,354	5,146,247
Benefits	1,336,118	1,355,534	1,035,678
Travel	416,420	374,046	360,684
Training	144,115	138,962	76,656
Purchased services	364,451	305,357	413,886
Office and administration	166,333	146,512	178,423
Program	2,211,546	1,966,198	1,472,083
Allocated administration [schedule D]	810,632	815,656	735,059
	<b>12,268,298</b>	<b>11,452,027</b>	<b>9,561,613</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>95,426</b>	<b>112,900</b>	<b>(8,014)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	95,426	112,900	(8,014)
Add:			
Amortization of capital assets	-	214,408	142,897
Less:			
Capital expenditures	(95,426)	(327,308)	(134,883)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Adult Residential Treatment Center**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	429,553	429,553	421,131
National Health and Welfare	1,462,965	1,315,141	1,256,843
Other	-	1,044	3,119
	<b>1,892,518</b>	<b>1,745,738</b>	<b>1,681,093</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	15,000	15,000
Salaries	818,500	813,814	788,762
Benefits	163,700	170,115	161,029
Travel	58,150	35,682	18,003
Training	5,000	3,599	3,428
Purchased services	60,200	31,896	17,796
Office and administration	20,000	17,611	64,229
Program	522,118	412,499	453,380
Allocated administration	149,424	149,424	149,424
	<b>1,797,092</b>	<b>1,649,640</b>	<b>1,671,051</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>95,426</b>	<b>96,098</b>	<b>10,042</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	95,426	96,098	10,042
Add:			
Amortization of capital assets	-	15,000	15,000
Less:			
Capital expenditures	(95,426)	(111,098)	(25,042)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Adult Residential Treatment Center MCARR  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	13,487	-	-
	<b>13,487</b>	-	-
<b>EXPENDITURES</b>			
Office and administration	13,487	-	-
	<b>13,487</b>	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Intensive Treatment Services**

[unaudited]

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	1,493,764	1,493,764	1,543,764
Other	-	10,626	16,520
	<b>1,493,764</b>	<b>1,504,390</b>	<b>1,560,284</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	8,000	8,000
Salaries	867,800	880,667	910,831
Benefits	173,561	181,548	172,503
Travel	17,500	33,499	16,709
Training	7,500	9,297	7,432
Office and administration	12,500	12,256	12,960
Program	260,517	271,717	275,495
Allocated administration	154,386	154,387	154,386
	<b>1,493,764</b>	<b>1,551,371</b>	<b>1,558,316</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(46,981)</b>	<b>1,968</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	(46,981)	1,968
Add:			
Amortization of capital assets	-	8,000	8,000
Less:			
Capital expenditures	-	(18,324)	(12,094)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>(57,305)</b>	<b>(2,126)</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Telepsychiatry

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	85,000	85,000	145,000
Other	-	155	242
	<b>85,000</b>	<b>85,155</b>	<b>145,242</b>
<b>EXPENDITURES</b>			
Salaries	47,666	37,729	56,021
Benefits	9,533	7,409	8,807
Travel	8,333	31	5,182
Training	-	141	467
Office and administration	12,222	10,019	10,023
Program	7,246	6,052	5,937
	<b>85,000</b>	<b>61,381</b>	<b>86,437</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>23,774</b>	<b>58,805</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Aboriginal Gambling Strategy  
[unaudited]**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	12,700	4,223	11,776
	<b>12,700</b>	<b>4,223</b>	<b>11,776</b>
<b>EXPENDITURES</b>			
Travel	-	1,130	846
Training		113	-
Program	12,700	2,980	10,930
	<b>12,700</b>	<b>4,223</b>	<b>11,776</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Psychologist

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	168,252	156,099	88,800
Other	-	23,254	396
	<b>168,252</b>	<b>179,353</b>	<b>89,196</b>
<b>EXPENDITURES</b>			
Salaries	63,307	33,287	-
Benefits	11,395	6,857	-
Travel	500	2,005	-
Training	250	1,133	938
Purchased services	65,750	52,841	61,264
Office and administration	5,000	-	17
Program	13,250	17,935	16,199
Allocated administration	8,800	8,800	8,800
	<b>168,252</b>	<b>122,858</b>	<b>87,218</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>56,495</b>	<b>1,978</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	56,495	1,978
Less:			
Capital expenditures	-	-	(1,978)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	<b>-</b>	<b>56,495</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Small Water Works  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	7,000	5,248	6,786
	<b>7,000</b>	<b>5,248</b>	<b>6,786</b>
<b>EXPENDITURES</b>			
Program	7,000	5,248	6,786
	<b>7,000</b>	<b>5,248</b>	<b>6,786</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Youth Outreach Services**

[unaudited]

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	340,300	336,706	326,086
Other	-	733	2,142
	<b>340,300</b>	<b>337,439</b>	<b>328,228</b>
<b>EXPENDITURES</b>			
Salaries	224,246	211,821	206,679
Benefits	44,848	49,429	43,542
Travel	5,000	4,859	6,728
Training	2,500	-	170
Office and administration	4,250	4,462	495
Program	25,428	34,625	37,632
Allocated administration	34,028	32,243	32,243
	<b>340,300</b>	<b>337,439</b>	<b>327,489</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>739</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	739
Less:			
Capital expenditures	-	-	(739)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

36

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Infant Development

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	177,568	177,568	177,568
Other	-	373	581
	<b>177,568</b>	<b>177,941</b>	<b>178,149</b>
<b>EXPENDITURES</b>			
Salaries	102,251	102,521	110,308
Benefits	20,450	20,450	22,062
Travel	20,000	19,407	10,750
Training	1,500	34	1,044
Program	15,610	17,772	16,228
Allocated administration	17,757	17,757	17,757
	<b>177,568</b>	<b>177,941</b>	<b>178,149</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

37

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Triple "P" Parenting

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	44,051	44,051	44,051
Other	-	64	99
	<b>44,051</b>	<b>44,115</b>	<b>44,150</b>
<b>EXPENDITURES</b>			
Salaries	20,000	19,692	20,000
Benefits	4,000	3,888	3,800
Travel	500	2,832	7,213
Training	5,000	7,845	5,538
Office and administration	1,500	1,827	1,994
Program	13,051	2,804	6,441
	<b>44,051</b>	<b>38,888</b>	<b>44,986</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>5,227</b>	<b>(836)</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Supportive Housing**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	468,820	451,023	31,519
	<b>468,820</b>	<b>451,023</b>	<b>31,519</b>
<b>EXPENDITURES</b>			
Salaries	278,079	271,726	4,212
Benefits	49,066	52,887	877
Travel	-	7,444	-
Training	20,000	15,682	-
Office and administration	625	6,874	550
Program	81,600	52,992	9,848
Allocated administration	39,450	39,450	-
	<b>468,820</b>	<b>447,055</b>	<b>15,487</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>3,968</b>	<b>16,032</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	3,968	16,032
Less:			
Capital expenditures	-	(3,968)	(16,032)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

39

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Community Wellness Development Team  
[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	308,000	233,259	316,376
National Health and Welfare	94,875	87,833	78,199
	<b>402,875</b>	<b>321,092</b>	<b>394,575</b>
<b>EXPENDITURES</b>			
Salaries	71,156	64,976	59,649
Benefits	14,231	13,370	12,133
Travel	80,000	25,689	44,283
Training		514	-
Purchased services	200,000	141,192	213,183
Office and administration		618	-
Program		35,609	30,149
Allocated administration	37,488	39,124	35,178
	<b>402,875</b>	<b>321,092</b>	<b>394,575</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Aboriginal Mental Health and Addictions Workers  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	682,855	682,855	675,000
Other	-	385	1,974
	<b>682,855</b>	<b>683,240</b>	<b>676,974</b>
<b>EXPENDITURES</b>			
Salaries	415,507	378,903	383,796
Benefits	82,283	87,514	77,881
Travel	38,381	35,829	42,513
Training	9,480	4,376	2,632
Office and administration	15,260	14,287	4,037
Program	54,444	91,918	68,518
Allocated administration	67,500	65,724	65,724
	<b>682,855</b>	<b>678,551</b>	<b>645,101</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>4,689</b>	<b>31,873</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	4,689	31,873
Less:			
Capital expenditures	-	(15,828)	-
<b>EXCESS(SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	<b>(11,139)</b>	<b>31,873</b>

**DILICO ANISHINABEK FAMILY CARE**

41

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Youth In Transition Worker

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	75,000	75,000	75,000
Other	-	354	552
	<b>75,000</b>	<b>75,354</b>	<b>75,552</b>
<b>EXPENDITURES</b>			
Salaries	50,787	50,819	48,549
Benefits	10,157	12,664	10,691
Travel	2,500	2,279	1,660
Training	500	363	113
Program	11,056	14,456	13,703
	<b>75,000</b>	<b>80,581</b>	<b>74,716</b>
<b>EXCESS(SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	-	<b>(5,227)</b>	<b>836</b>

**DILICO ANISHINABEK FAMILY CARE**

42

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
MOH - 2044  
[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	671,073	608,033	658,179
Other	-	-	84
	<b>671,073</b>	<b>608,033</b>	<b>658,263</b>
<b>EXPENDITURES</b>			
Salaries	397,551	399,830	423,924
Benefits	76,510	84,362	86,368
Travel	67,551	46,395	57,929
Training	10,000	1,053	1,963
Purchased Services	13,501	-	13,501
Office and administration	16,500	15,068	9,871
Program	53,180	20,243	28,837
Allocated administration	36,280	35,130	35,130
	<b>671,073</b>	<b>602,081</b>	<b>657,523</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>5,952</b>	<b>740</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	5,952	740
Less:			
Capital expenditures	-	(5,952)	(740)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

43

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Family/Caregiver Skills Building and Support**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	1,032,436	1,032,436	975,674
National Health and Welfare	250,000	-	86,054
Other	-	3,044	9,231
	<b>1,282,436</b>	<b>1,035,480</b>	1,070,959
<b>EXPENDITURES</b>			
Salaries	900,103	619,561	746,192
Benefits	179,157	146,891	159,653
Travel	26,500	35,046	43,501
Training	2,750	28,461	43,114
Office and administration	7,250	6,194	8,661
Program	58,804	101,453	54,488
Allocated administration	107,872	119,529	119,529
	<b>1,282,436</b>	<b>1,057,135</b>	<b>1,175,138</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	-	<b>(21,655)</b>	<b>(104,179)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditure	-	(21,655)	(104,179)
Less:			
Capital expenditures	-	(3,465)	(21,761)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	<b>(25,120)</b>	<b>(125,940)</b>

**DILICO ANISHINABEK FAMILY CARE**

44

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Access Intake Service Planning**

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	242,658	232,061	249,219
Other	-	459	3,186
	<b>242,658</b>	<b>232,520</b>	<b>252,405</b>
<b>EXPENDITURES</b>			
Salaries	179,659	145,669	137,845
Benefits	35,046	43,435	31,075
Travel	7,443	14,164	12,292
Training	1,611	750	525
Office and administration	5,939	4,000	51,339
Program	12,960	18,861	17,793
	<b>242,658</b>	<b>226,879</b>	<b>250,869</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>5,641</b>	<b>1,536</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	5,641	1,536
Less:			
Capital expenditures	-	(5,641)	(1,536)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

45

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Service Coordination Process**

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	295,137	295,137	230,000
Other	5,000	791	905
	<b>300,137</b>	<b>295,928</b>	<b>230,905</b>
<b>EXPENDITURES</b>			
Salaries	223,540	201,020	126,895
Benefits	41,965	40,287	24,462
Travel	1,812	1,553	1,466
Training	250	50	-
Program	9,570	30,784	22,121
Allocated administration	23,000	19,076	19,076
	<b>300,137</b>	<b>292,770</b>	<b>194,020</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>3,158</b>	<b>36,885</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Counselling/Therapy Services  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	1,112,101	1,112,101	974,475
Other	50,000	3,406	4,720
	<b>1,162,101</b>	<b>1,115,507</b>	979,195
<b>EXPENDITURES</b>			
Amortization of capital assets	-	191,408	119,897
Salaries	776,316	677,844	603,811
Benefits	153,073	156,457	120,060
Travel	26,000	59,289	69,013
Training	3,001	14,605	6,228
Office and administration	1,350	11,138	4,322
Program	97,414	68,156	67,526
Allocated administration	104,947	97,812	97,812
	<b>1,162,101</b>	<b>1,276,709</b>	<b>1,088,669</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(161,202)</b>	<b>(109,474)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(161,202)	(109,474)
Add:			
Amortization of capital assets	-	191,408	119,897
Less:			
Capital expenditures	-	(21,171)	(9,920)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	<b>9,035</b>	503

**DILICO ANISHINABEK FAMILY CARE**

47

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**Training  
[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	-	-	141,015
National Health and Welfare	30,000	30,000	30,000
Other	-	86	-
	<b>30,000</b>	<b>30,086</b>	<b>171,015</b>
<b>EXPENDITURES</b>			
Travel	-	220	742
Training	30,000	25,630	-
Purchased services	-	-	4,256
Program	-	4,236	166,017
	<b>30,000</b>	<b>30,086</b>	<b>171,015</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

48

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Youth Council

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and Youth Services	34,523	34,523	29,545
Other	-	1,830	3,380
	<b>34,523</b>	<b>36,353</b>	<b>32,925</b>
<b>EXPENDITURES</b>			
Salaries	-	-	229
Benefits	-	-	19
Travel	-	2,625	2,868
Training	34,523	12,248	-
Purchased services	-	-	12,836
Office and administration	-	232	-
Program	-	21,243	16,973
	<b>34,523</b>	<b>36,348</b>	<b>32,925</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>5</b>	-

**DILICO ANISHINABEK FAMILY CARE**

49

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Children's Residential Services - PRF  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	13,400	13,400	3,800
	<b>13,400</b>	<b>13,400</b>	<b>3,800</b>
<b>EXPENDITURES</b>			
Program	13,400	13,400	-
	<b>13,400</b>	<b>13,400</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>3,800</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	3,800
Less:			
Capital expenditures	-	-	(3,800)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**SNAP**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and youth Services	471,800	440,793	436,442
Other	-	-	8,000
	<b>471,800</b>	<b>440,793</b>	<b>444,442</b>
<b>EXPENDITURES</b>			
Salaries	331,256	321,351	309,333
Benefits	66,251	76,400	67,826
Travel	7,500	8,470	9,411
Training	5,000	5,663	2,739
Office and administration	5,000	1,388	2,220
Program	56,793	23,718	52,913
	<b>471,800</b>	<b>436,990</b>	<b>444,442</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>3,803</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	3,803	-
Less:			
Capital expenditures	-	(3,803)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

51

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****HOP-C**

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	-	10,025	3,760
Other	144,814	99,577	197,132
	<b>144,814</b>	<b>109,602</b>	<b>200,892</b>
<b>EXPENDITURES</b>			
Salaries	111,429	37,957	116,563
Benefits	15,000	12,876	16,821
Training	-	333	200
Purchased services	-	16,588	18,370
Office and administration	-	2,092	1,296
Program	18,385	39,756	33,543
	<b>144,814</b>	<b>109,602</b>	<b>186,793</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>14,099</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	14,099
Less:			
Capital expenditures	-	-	(14,099)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Parenting**

[unaudited]

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Other	-	40,621
	-	<b>40,621</b>
<b>EXPENDITURES</b>		
Salaries	-	29,328
Benefits	-	4,208
Travel	-	4,815
Office and administration	-	2,036
Program	-	234
	-	<b>40,621</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS**

Garden  
[unaudited]

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Other	-	-	4,885
	-	-	<b>4,885</b>
<b>EXPENDITURES</b>			
Program	-	-	4,885
	-	-	<b>4,885</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**Transitional Discharge**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	116,790	87,889	6,159
	<b>116,790</b>	<b>87,889</b>	<b>6,159</b>
<b>EXPENDITURES</b>			
Salaries	86,500	67,241	843
Benefits	17,300	14,163	81
Travel	4,000	2,750	-
Training	2,000	2,214	-
Office and administration	1,000	1,000	1,026
Program	5,990	521	-
	<b>116,790</b>	<b>87,889</b>	<b>1,950</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>4,209</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	4,209
Less:			
Capital expenditures	-	-	(4,209)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Home for Good

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	340,100	385,149	94,022
	<b>340,100</b>	<b>385,149</b>	<b>94,022</b>
<b>EXPENDITURES</b>			
Salaries	232,400	230,245	41,465
Benefits	39,200	57,460	7,198
Travel	24,000	12,612	4,448
Training	-	407	-
Purchased services	-	4,065	-
Office and administration	13,800	6,802	2,736
Program	1,000	28,164	17,255
Allocated administration	29,700	32,200	-
	<b>340,100</b>	<b>371,955</b>	<b>73,102</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>13,194</b>	<b>20,920</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	13,194	20,920
Less:			
Capital expenditures	-	(13,194)	(20,920)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Journey Together  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	208,260	265,477	1,048
	<b>208,260</b>	<b>265,477</b>	<b>1,048</b>
<b>EXPENDITURES</b>			
Salaries	120,125	111,072	496
Benefits	24,025	25,075	51
Travel	750	1,055	-
Training	750	791	-
Office and administration	7,650	9,486	501
Program	54,960	83,905	-
	<b>208,260</b>	<b>231,384</b>	<b>1,048</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>34,093</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	34,093	-
Less:			
Capital expenditures	-	(34,093)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Natural Family Helper  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Other	-	-	30,652
	-	-	<b>30,652</b>
<b>EXPENDITURES</b>			
Salaries	-	-	20,516
Benefits	-	-	4,531
Travel	-	-	312
Training	-	-	125
Program	-	-	5,168
	-	-	<b>30,652</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

Sunset Lake Camp

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	-	-	73,634
Other	-	13,733	-
	-	<b>13,733</b>	<b>73,634</b>
<b>EXPENDITURES</b>			
Purchased services	-	13,513	72,680
Program	-	220	954
	-	<b>13,733</b>	<b>73,634</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
DFC  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	-	-	2,123
Ministry of Health and Long-term Care	154,720	154,300	11,130
	<b>154,720</b>	<b>154,300</b>	<b>13,253</b>
<b>EXPENDITURES</b>			
Office and administration Program	-	-	110
	154,720	154,300	11,130
	<b>154,720</b>	<b>154,300</b>	<b>11,240</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>2,013</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	2,013
Less:			
Capital expenditures	-	-	(2,013)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
RAAM  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	145,986	101,598	-
	<b>145,986</b>	<b>101,598</b>	-
<b>EXPENDITURES</b>			
Salaries	77,561	45,462	-
Benefits	18,615	7,346	-
Travel	-	190	-
Office and administration	-	600	-
Program	49,810	31,641	-
	<b>145,986</b>	<b>85,239</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>16,359</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	16,359	-
Less:			
Capital expenditures	-	(16,359)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
The 3 C's Reintroduction Centre  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	102,640	102,640	-
Other	-	975	-
	<b>102,640</b>	<b>103,615</b>	-
<b>EXPENDITURES</b>			
Salaries	67,513	67,513	-
Benefits	10,127	10,127	-
Purchased services	12,500	16,394	-
Office and administration	2,500	998	-
Program	10,000	1,891	-
	<b>102,640</b>	<b>96,923</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>6,692</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	6,692	-
Less:			
Capital expenditures	-	(6,692)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Thunder Bay Seaway Non-profit Apartments  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	86,796	86,796	-
	<b>86,796</b>	<b>86,796</b>	-
<b>EXPENDITURES</b>			
Salaries	62,431	62,430	-
Benefits	9,365	9,365	-
Purchased services	12,500	12,993	-
Office and administration	2,500	-	-
	<b>86,796</b>	<b>84,788</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>2,008</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	2,008	-
Less:			
Capital expenditures	-	(2,008)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
OAT  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	10,000	4,763	-
	<b>10,000</b>	<b>4,763</b>	-
<b>EXPENDITURES</b>			
Program	10,000	4,763	-
	<b>10,000</b>	<b>4,763</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**  
**SCHEDULE B - TREATMENT PROGRAMS**  
**Land Based Culture Program**  
**[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>	
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	238,300	116,045	-
	<b>238,300</b>	<b>116,045</b>	-
<b>EXPENDITURES</b>			
Training	-	673	-
Program	238,300	115,372	-
	<b>238,300</b>	<b>116,045</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS**

Family Treatment Centre

[unaudited]

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and youth Services	85,000	45,560	-
	<b>85,000</b>	<b>45,560</b>	-
<b>EXPENDITURES</b>			
Purchased services	-	14,310	-
Office and administration	-	4,964	-
Program	85,000	4,774	-
	<b>85,000</b>	<b>24,048</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>21,512</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	21,512	-
Less:			
Capital expenditures	-	(21,512)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**YIT Housing**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Children and youth Services	45,000	37,420	-
	<b>45,000</b>	<b>37,420</b>	-
<b>EXPENDITURES</b>			
Salaries	33,000	23,695	-
Benefits	7,260	4,645	-
Travel	-	756	-
Training	-	250	-
Office and administration	3,000	287	-
Program	1,740	451	-
Allocated administration	-	5,000	-
	<b>45,000</b>	<b>35,084</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>2,336</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	2,336	-
Less:			
Capital expenditures	-	(2,336)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE B - TREATMENT PROGRAMS  
Targeted Prevention  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Children and Youth Services	13,000	13,000	-
	<b>13,000</b>	<b>13,000</b>	-
<b>EXPENDITURES</b>			
Program	13,000	11,903	-
	<b>13,000</b>	<b>11,903</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>1,097</b>	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE B - TREATMENT PROGRAMS****Culture**

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	600,000	596,714	-
Other	-	20,855	-
	<b>600,000</b>	<b>617,569</b>	-
<b>EXPENDITURES</b>			
Salaries	260,000	258,509	-
Benefits	60,000	60,514	-
Travel	20,000	18,235	-
Training	2,500	2,737	-
Purchased services	-	1,565	-
Office and administration	15,000	14,309	-
Program	242,500	219,836	-
	<b>600,000</b>	<b>575,705</b>	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>41,864</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	41,864	-
Capital expenditures	-	(41,864)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE B - TREATMENT PROGRAMS**

**One-time**

**[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Health and Long-Term Care		21,000
	-	<b>21,000</b>
<b>EXPENDITURES</b>		
Program		21,000
	-	<b>21,000</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS  
Summary**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	5,282,696	4,691,416	3,539,007
National Health and Welfare	5,818,234	5,352,609	4,249,627
Other	-	247,118	232,530
	<b>11,100,930</b>	<b>10,291,143</b>	<b>8,021,164</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	191,408	105,697
Salaries	5,905,702	5,066,628	3,852,565
Benefits	1,114,438	961,240	668,784
Travel	221,000	403,690	259,438
Training	145,325	135,091	70,466
Purchased services	680,529	518,517	556,661
Office and administration	244,666	325,713	241,552
Program	1,775,668	1,727,100	1,547,204
Allocated administration [schedule D]	1,009,451	751,179	495,213
	<b>11,096,779</b>	<b>10,080,566</b>	<b>7,797,580</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>4,151</b>	<b>210,577</b>	<b>223,584</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditures	4,151	210,577	223,584
Add:			
Amortization of capital assets	-	191,408	105,697
Less:			
Amortization of deferred contributions	-	-	-
Capital expenditure	(4,151)	(401,985)	(329,281)
<b>SHORTFALL OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**Home and Community Care - Provincial**

[unaudited]

<b>Year ended March 31</b>	<b>2019</b>	<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>		
Ministry of Health and Long-Term Care	1,343,048	1,343,048
Other	-	1,732
	<b>1,343,048</b>	<b>1,344,780</b>
<b>EXPENDITURES</b>		
Amortization of capital assets	-	45,613
Salaries	580,489	616,941
Benefits	106,332	106,884
Travel	-	45,914
Training	-	13,992
Purchased services	440,000	377,268
Office and administration	-	1,264
Program	128,076	78,194
Allocated administration	88,151	88,151
	<b>1,343,048</b>	<b>1,374,221</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(29,441)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>		
Excess (Shortfall) of Revenues Over Expenditures	-	(29,441)
Add:		
Amortization of capital assets	-	45,613
Less:		
Capital expenditure	-	-
		(18,790)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>16,172</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS  
Home and Community Care - Federal  
[unaudited]**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	1,091,799	681,318	923,811
Other	-	6,821	6,494
	<b>1,091,799</b>	<b>688,139</b>	<b>930,305</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	23,211	17,438
Salaries	575,000	333,199	510,813
Benefits	115,000	70,577	95,790
Travel	50,000	53,077	57,551
Training	95,325	43,297	28,084
Purchased services	150,000	74,818	152,974
Office and administration	1,000	302	140
Program	33,615	28,961	13,094
Allocated administration	71,859	71,859	71,859
	<b>1,091,799</b>	<b>699,301</b>	<b>947,743</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>(11,162)</b>	<b>(17,438)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	(11,162)	(17,438)
Add:			
Amortization of capital assets	-	23,211	17,438
Less:			
Capital expenditure	-	(12,049)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS**

Health Transfer  
[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	3,626,043	3,610,537	3,193,093
Other	-	236,878	194,667
	<b>3,626,043</b>	<b>3,847,415</b>	<b>3,387,760</b>
<b>EXPENDITURES</b>			
Amortization of capital assets	-	122,584	62,643
Salaries	1,481,255	1,440,949	1,295,911
Benefits	308,238	316,198	262,775
Travel	100,000	149,982	109,231
Training	20,000	25,423	20,904
Purchased services	79,729	39,584	26,764
Office and administration	169,789	220,533	184,510
Program	1,127,032	1,171,593	1,134,557
Allocated administration	340,000	206,277	307,374
	<b>3,626,043</b>	<b>3,693,123</b>	<b>3,404,669</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	-	<b>154,292</b>	<b>(16,909)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Shortfall of Revenues Over Expenditures	-	154,292	(16,909)
Add:			
Amortization of capital assets	-	122,584	62,643
Less:			
Capital expenditure	-	(276,876)	(45,734)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS  
Moveable Asset Reserve  
[unaudited]**

<b>Year ended March 31</b>	<b>2019 BUDGET</b>	<b>2019 ACTUAL</b>	<b>2018 ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
National Health and Welfare	4,151	-	-
	<b>4,151</b>	-	-
<b>EXPENDITURES</b>	-	-	-
	-	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>4,151</b>	-	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	4,151	-	-
Less: Capital expenditure	(4,151)	-	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE C - HEALTH PROGRAMS**

Family Health Team - Operating

[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	957,757	913,614	877,021
	<b>957,757</b>	<b>913,614</b>	<b>877,021</b>
<b>EXPENDITURES</b>			
Salaries	630,853	610,772	583,241
Benefits	106,323	125,085	107,004
Travel	-	3,910	6,419
Training	-	1,931	6,001
Purchased services	10,800	15,040	21,560
Office and administration Program	-	26,108	26,778
	209,781	123,875	126,018
	<b>957,757</b>	<b>906,721</b>	<b>877,021</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	<b>6,893</b>	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	6,893	-
Less:			
Capital expenditure	-	(6,893)	-
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

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**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE C - HEALTH PROGRAMS****Family Health Team - Physicians****[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	419,000	419,304	424,360
Other	-	-	663
	<b>419,000</b>	<b>419,304</b>	<b>425,023</b>
<b>EXPENDITURES</b>			
Salaries	410,000	410,010	409,517
Benefits	9,000	9,294	11,455
Travel	-	-	1,340
Training	-	-	754
Purchased services	-	-	1,957
	<b>419,000</b>	<b>419,304</b>	<b>425,023</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>



**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE**

**SCHEDULE C - HEALTH PROGRAMS**

**Midwifery**

[unaudited]

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	285,691	268,208	213,578
	<b>285,691</b>	<b>268,208</b>	<b>213,578</b>
<b>EXPENDITURE</b>			
Salaries	167,562	164,445	98,735
Benefits	37,701	24,869	17,798
Travel	6,000	5,309	3,655
Training	3,000	436	2,296
Office and administration	2,000	2,189	4,377
Program	61,217	62,749	69,786
Allocated administration	8,211	8,211	8,211
	<b>285,691</b>	<b>268,208</b>	<b>204,858</b>
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	-	<b>8,720</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	-	8,720
Less:			
Capital expenditure	-	-	(8,720)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

78

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS**

**Primary Care  
[unaudited]**

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	2,112,200	1,582,242	316,000
Other	-	-	21,999
	<b>2,112,200</b>	<b>1,582,242</b>	<b>337,999</b>
<b>EXPENDITURE</b>			
Salaries	1,259,210	780,915	24,300
Benefits	271,577	167,417	2,969
Travel	-	75,588	-
Training	-	9,060	1,587
Purchased Services	-	3,644	-
Office and administration	54,117	63,763	5,325
Program	134,947	192,626	53,912
Allocated administration	392,349	265,587	-
	<b>2,112,200</b>	<b>1,558,600</b>	<b>88,093</b>
			-
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	<b>23,642</b>	<b>249,906</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure	-	23,642	249,906
Less:			
Capital expenditure	-	(23,642)	(249,906)
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

79

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS**Jordan's Principle  
[unaudited]

Year ended March 31	2019		2018
	BUDGET	ACTUAL	ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
National Health and Welfare	677,141	882,871	98,254
	677,141	<b>882,871</b>	98,254
<b>EXPENDITURE</b>			
Salaries	408,333	472,858	33,765
Benefits	81,667	93,130	4,560
Travel	25,000	37,003	492
Training	12,000	26,749	1,877
Purchased Services	-	8,163	2,268
Office and administration	16,760	12,328	16,878
Program	41,000	55,521	27,887
Allocated administration	92,381	94,594	10,527
	677,141	<b>800,346</b>	98,254
<b>EXCESS OF REVENUES OVER EXPENDITURE</b>	-	82,525	-
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditure		82,525	-
Less:			
Capital expenditure		(82,525)	-
<b>EXCESS OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

80

**SCHEDULE OF REVENUES AND EXPENDITURE****SCHEDULE C - HEALTH PROGRAMS****Palliative Care****[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	-	-	100,000
	-	-	<b>100,000</b>
<b>EXPENDITURES</b>			
Salaries	-	-	67,185
Benefits	-	-	7,616
Travel	-	-	3,631
Training	-	-	1,751
Office and administration	-	-	350
Program	-	-	8,679
Allocated administration	-	-	9,091
	-	-	<b>98,303</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	-	-	<b>1,697</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess of Revenues Over Expenditures	-	-	1,697
Less:			
Capital expenditure	-	-	(1,697)
<b>EXCESS OF REVENUES OVER EXPENDITURES FOR FUNDING PURPOSES</b>	-	-	-

**DILICO ANISHINABEK FAMILY CARE**

81

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE C - HEALTH PROGRAMS****Diabetes  
[unaudited]**

<b>Year ended March 31</b>	<b>2019</b>		<b>2018</b>
	<b>BUDGET</b>	<b>ACTUAL</b>	<b>ACTUAL</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>REVENUES</b>			
Ministry of Health and Long-Term Care	165,000	165,000	165,000
National Health and Welfare	419,100	177,883	34,469
Other	-	1,687	232
	<b>584,100</b>	<b>344,570</b>	<b>199,701</b>
<b>EXPENDITURES</b>			
Salaries	393,000	236,539	170,223
Benefits	78,600	47,786	30,718
Travel	40,000	32,907	35,544
Training	15,000	14,203	2,320
Office and administration	1,000	(774)	2,846
Program	40,000	13,581	19,750
Allocated administration	16,500	16,500	-
	<b>584,100</b>	<b>360,742</b>	<b>261,401</b>
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURES</b>	<b>-</b>	<b>(16,172)</b>	<b>(61,700)</b>
<b>RECONCILIATION FOR FUNDING PURPOSES</b>			
Excess (Shortfall) of Revenues Over Expenditure	-	(16,172)	(61,700)
Less:			
Capital expenditure	-	-	(4,434)
<b>EXCESS (SHORTFALL) OF REVENUES OVER EXPENDITURE FOR FUNDING PURPOSES</b>	<b>-</b>	<b>(16,172)</b>	<b>(66,134)</b>

**DILICO ANISHINABEK FAMILY CARE**

**SCHEDULE OF REVENUES AND EXPENDITURE  
SCHEDULE D - ALLOCATED ADMINISTRATION**

Year ended March 31	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
<b>REVENUES</b>			
Other	-	31,423	34,813
	-	<b>31,423</b>	<b>34,813</b>
<b>EXPENDITURES</b>			
Salaries	2,271,538	1,885,177	1,866,151
Benefits	431,592	496,953	452,306
Travel	75,718	84,212	67,296
Training	25,239	16,636	24,261
Purchased services	170,365	104,145	149,856
Office and administration	265,013	349,862	235,161
Program	485,537	378,626	378,808
	<b>3,725,003</b>	<b>3,315,611</b>	<b>3,173,839</b>
<b>SHORTFALL OF REVENUES OVER EXPENDITURES</b>	<b>(3,725,003)</b>	<b>(3,284,188)</b>	<b>(3,139,026)</b>
<b>PROGRAM ALLOCATIONS</b>			
Child Welfare Programs	(1,904,920)	(1,717,353)	(1,908,754)
Treatment Programs	(810,632)	(815,656)	(735,059)
Health Programs	(1,009,451)	(751,179)	(495,213)
	<b>(3,725,003)</b>	<b>(3,284,188)</b>	<b>(3,139,026)</b>